The Center for Research Libraries (CRL) is a consortium of universities, colleges, and independent research libraries. The consortium acquires and preserves newspapers, journals, documents, archives, and other traditional and digital resources for research and teaching and makes them available to member institutions through interlibrary loan and electronic delivery.

MISSION

The Center for Research Libraries’ mission is to support advanced research and teaching in the humanities, sciences, and social sciences by ensuring the survival and availability of the knowledge resources vital to those activities. CRL accomplishes this mission through cooperative action with its member libraries and partners.
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Since its founding in 1949 by ten Midwest universities, the Center for Research Libraries has seen dramatic growth in the number and type of its members. This year CRL welcomed nine new members, including liberal arts colleges, comprehensive state universities, research universities, and special libraries, for a total of 270 members as of July 1.

On behalf of the CRL Board of Directors, I want to welcome the new members and encourage their involvement in CRL governance and projects.

This change in membership reflects both the intensification of primary source research at all levels of the higher education curriculum and CRL’s increasing success in delivering its collections to its members’ faculty and students on terms that meet their needs. During this time, CRL’s core mission has not changed: It is still charged with providing its members with preservation of and access to primary source materials in the humanities and social sciences. But globalization, pervasive digital communication, and structural reductions in the financial resources available to higher education, scholarly associations, and cultural memory organizations now demand new strategies for fulfilling that mission. This 2012–13 annual report is eloquent testimony to CRL’s creativity and resourcefulness in meeting that demand.

Partnerships with organizations whose work complements CRL’s mission have long been a key strategy for meeting member needs. None of our organizations can work in isolation, and our community as a whole cannot afford significant duplication of effort. This year, CRL and the Linda Hall Library of Science, Engineering, and Technology entered into a historic partnership to reduce overlap in their collections and provide CRL members with interlibrary access to Linda Hall’s unequalled collection of print serials. CRL also established new agreements with the United States Agricultural Information Network and the Agriculture Network Information Center to support ongoing preservation and digitization of historical collections in agriculture. And it formed a new partnership with the British Library to digitize and make accessible online historical newspapers from Africa, South Asia, and Latin America, which will be available to CRL members at highly favorable subscription rates.

CRL also continued to support members in their work on their own campuses. In addition to offering a growing series of educational webinars, CRL expanded its evaluation of major databases and intensified negotiation with publishers for more favorable pricing and licensing terms for members. A key component of this strategy was this year’s agreement between CRL and the Northeast Research Libraries Consortium (NERL), to relocate NERL as a cooperative program under the CRL organizational umbrella, increasing knowledge and capacity for both organizations.

Finally, it is important to note CRL’s role in helping consortia across the country responsibly and rationally reduce their print holdings in favor of electronic access. It’s no longer necessary for all or even many libraries to hold print copies of the same journal runs, but it’s not prudent for us to abandon all print copies. Through the Print Archiving Network and the PAPR registry of holdings, CRL is coordinating standardization and mutual exchange of good practice, to help us all do the most possible with local resources while keeping the long-term common good in clear view.

CRL’s Board of Directors plays an essential role supporting Bernie Reilly, a brilliant strategist leading us across an ever-changing information landscape, and his energetic and dedicated staff. I want to thank the Board members who ended their terms this year: Deborah Carver, Dean of Libraries, University of Oregon, our highly capable treasurer; Edward Macias, Provost and Executive Vice Chancellor for Academic Affairs, Washington University in St. Louis; and Joyce L. Ogburn, Dean of Marriott Library and University Librarian, University of Utah. Their commitment of time, energy, and wisdom as representatives of the membership has been invaluable. And I want to welcome three new members of the Board: Lars Schoultz, the William Rand Kenan, Jr., Professor of Political Science at the University of North Carolina at Chapel Hill; Virginia Steel, University Librarian, University of California, Los Angeles; and Xuemao Wang, Dean and University Librarian, University of Cincinnati. I look forward to their contributions.

Richard Fyffe
Samuel R. and Marie-Louise Rosenthal Librarian of the College, Grinnell College

Message from the Chair
This year CRL continued to grow its shared collections and found new ways to improve and accelerate scholars’ access to them. Important materials from the US, Canada, the UK, Egypt, Iraq, Indonesia, Poland, Brazil, and Tibet were added to the global resources available to member libraries. And millions of pages of newspapers, legal publications, historical books and journals, and other primary source materials were digitized and made newly available online by CRL and its partner organizations.

The new CRL partnership with the Linda Hall Library of Science, Engineering, and Technology builds upon CRL working relationships with other major organizations, including the Law Library Microform Consortium and the United States Agricultural Information Network, to open rich new collections to researchers at CRL libraries.

This year CRL also did more to support member library investment in preservation and electronic resources. Bringing the Print Archives Preservation Registry (PAPR) online was a major step toward enabling member libraries, and the consortia in which they participate, to make fully informed decisions on managing their large print serial collections. The most comprehensive existing source of information on the holdings of shared and archived print serials, the PAPR database held records for over 34,000 titles archived from 44 different libraries by year’s end.

As the costs of commercial databases continued to rise, CRL negotiated for its member libraries favorable terms for the purchase of major news databases and the newly released archives of two giants of the twentieth century: Winston Churchill and Josef Stalin.

This year’s Global Resources Forum webinars familiarized hundreds of collection, acquisition, and reference specialists at member libraries with primary source collections in the fields of agriculture, modern legal and political history, and the history of science, technology, and engineering, and with the complex new issues and practices of text and data mining electronic resources.

At a June 2013 CRL roundtable, specialists from UCLA, Vanderbilt, Penn State, the University of Illinois, and the University of North Texas spoke about the challenges of long-term access to electronic and broadcast news, and helped shape CRL’s agenda for preserving news in the post-microform era. These activities are designed to enrich the knowledge and understanding CRL libraries bring to decisions on their investments in e-resources.

The inventory provided in this report of the year’s accomplishments is intended to convey a sense of CRL’s impact: the savings on the cost of commercial databases negotiated; the number of journal titles now accessible from the Linda Hall Library; the number of items newly digitized, and so forth. But those metrics reveal only a part of the picture. Therefore we include in this year’s report three “stories,” intended to show the impact of CRL activities and collections in a different, but no less compelling, way. They illustrate impact in terms of the relevance of historical evidence preserved, and in terms of the uses of that kind of evidence in research and teaching.

There are many to thank for making possible the ongoing work of CRL and the legacy of historical and scientific evidence that it has built. This year CRL received substantial support from the Andrew W. Mellon Foundation and the Institute of Museum and Library Services. The services and the shared collections of CRL are a tribute primarily to the libraries in the U.S., Canada, and Hong Kong that supported this work in FY2013. Those institutions are listed on page 14 of this report. Their commitment to this important collective action represents the best of what research libraries do, and will benefit scholars for decades to come.

Bernard F. Reilly
President
I. Identifying and Preserving Critical Source Materials

Since CRL’s founding in 1949, groups of librarians, archivists, and other scholars interested in the study of particular world regions, have worked under the CRL umbrella to identify significant archival materials and documentation and to arrange for their safekeeping. Numerous collections of unique materials documenting the cultures, economies, development, politics, and history of nations in the developing world owe their survival to the expertise, time, and resources invested by these groups.

CRL provides administrative and organizational support to a growing number of these groups today. Their activities have evolved over time to keep pace with publishing and scholarly practice. They now collect, microfilm, and digitize materials; mount collections on the open web; coordinate the strategic development of member collections; and negotiate terms for purchase and subscription access to specialized research databases.

CRL also collaborates with partner organizations to expand the impact of its preservation efforts, including the Law Library Microform Consortium and the United States Agriculture Information Network.

Global Resources and Area Studies Programs

This year saw a range of activities by community-led programs supported by CRL that identify and preserve critical and often at-risk archives and primary source materials from the major world regions. Some illustrations of their success include:

• Sub-Saharan Africa: CAMP completed digitization of a set of broadcast transcripts from The Transcription Center (London) held in the Dennis Duerden Collection of Sound Recordings Relating to African Novelists, Poets, Playwrights, Artists and Musicians. The transcripts originally accompanied the collection of sound recordings of these interviews, now held at the Archives of Traditional Music at Indiana University. CAMP also welcomed the first two African institutions to its membership. The Mountains of the Moon University (Uganda) and the University of Cape Town (South Africa) became Affiliate Members of this cooperative African studies preservation effort.

• Latin America: LAMP funded the digitization of the Brazilian newspaper Diario de Pernambuco (above), one of the oldest newspapers in circulation in Latin America, for 1825–63. These issues offer insight into early Brazilian commerce, social affairs, politics, family life, and slavery, and are now available online through the University of Florida’s South American Digital Collections.

• Middle East and the Arab World: MEMP preserved issues of the Baghdad newspaper Iraq Times, a key English-language resource for research on this volatile era in Iraq’s history, filling a gap in CRL’s collections. CRL now holds the Iraq Times from January 1948 through May 1964 (see page 10 for more information).

• South Asia: SAMP preserved a run of issues from the 1960s of the rare Indian title Bihar Ki Khabren, an Urdu publication promoting the cultural and economic development of the Indian state of Bihar. The issues are available both on microfilm and electronically, with the decorative covers scanned in color to preserve their imagery.

• Southeast Asia: SEAM preserved the Indonesian regional daily newspaper Radar Bogor from 1999 to 2011. SEAM selected Radar Bogor for preservation for its extensive coverage of local events in west Java during the turbulent years after the resignation of President Suharto.

• Slavic and Eastern Europe: SEEMP acquired the entire run (1910–39) of Ilustrowany kuryer codzienny on microfilm, an important source for researching inter-war Poland. Distributed throughout Europe during its time, it includes news on politics, international events, daily life, fashion, sport, and culture.

• French-Language Collections: CIFNAL was awarded a one-year planning grant from the National Endowment for the Humanities to identify, describe, and improve both conventional and online access to French revolutionary pamphlet collections. The grant will help CIFNAL members and partners work...
toward collaborative data collection, analysis, and the establishment of standards and workflows related to cataloging existing pamphlet collections.

- **German-Language Collections: GNARP** continued to extend access for its members to select German-language electronic resources via licensing and electronic subscription. GNARP works with publishers such as DigiZeitschriften to expand access to a spectrum of German-language scientific and scholarly literature. GNARP’s membership continues to grow, with 53 institutional members participating.

- **Latin Americanist Resources:** Expanding its mission to pursue digitization projects, LARRP funded the digitization of issues of El Mundo, a Puerto Rican newspaper which will be hosted on the Digital Library of Caribbean (DLOC).

- **U.S. Government Technical Literature:** The University of North Texas Digital Library, which serves as one of the repositories of the materials digitized by TRAIL, now holds more than 15,000 items (700,000 pages). TRAIL uploaded nearly 600 new U.S. government technical reports this year, including reports from the United States Bureau of Mines, and the National Advisory Committee for Aeronautics. Typical usage for TRAIL’s collections at UNT is about 25,000 uses per month.

**GLOBAL RESOURCES PARTNERSHIPS**

**Legal and Government Information**

CRL’s partnership with the Law Library Microform Consortium (LLMC) continued in FY13 to advance the two organizations’ common mission of preserving and providing digital access to important and often at-risk documents in law and government from the U.S., Canada, and other national jurisdictions. In line with a content plan formalized in September 2012, LLMC digitized 3,000 volumes of historical legal materials prioritized by CRL libraries. These included 1,700 volumes of state legislative journals, legal materials from British Commonwealth nations in Africa, and Latin American legal codes. By the end of FY13, more than 6,000 volumes have been added to the LLMC-Digital database under CRL sponsorship, including U.S. and Canadian legislative journals, Haitian government documents, and African colonial-era law reports.

**Project Ceres: the History and Economics of Agriculture**

This year CRL formed a partnership with the United States Agricultural Information Network (USAIN) and the Agriculture Network Information Center (AgNIC) to support the ongoing preservation and digitization of historical collections in the field of agriculture. In May 2013, CRL and the project sponsors committed funding to 16 libraries that will digitize and commit to preserving print materials essential to the study of the history and economics of agriculture. Materials selected included commercial agricultural serials, and publications of agricultural extension programs and experiment stations.

**News**

CRL formalized an ambitious new partnership with the British Library to digitize and make accessible online historical newspapers from Africa, South Asia, and Latin America of interest to scholars at UK and North American universities. The partnership will dramatically expand and enrich the digital content in the World Newspaper Archive (WNA), with materials sourced extensively from the British Library’s unparalleled archive of British and overseas newspapers. Digitization and hosting will be undertaken by the BL’s digital newspaper archive partner brightsolid, and CRL’s own digital partner Readex (a division of NewsBank). In its initial phase, the partnership will focus on newspapers published throughout Africa during the period 1798–1900. CRL also continued initial work begun on Latin American Newspapers, Series 2 (1822–1922) of the WNA, producing more than 488,000 pages of content from sources such as Harvard University, the University of Connecticut, University of Florida, University of Georgia, University of Texas, and others.

CRL continued work on the ICON Global Newspaper Directory, harvesting or receiving title-level and granular issue-level metadata on newspapers from a variety of sources, including the Library of Congress, Chronicling America, the American Antiquarian Society, Readex, and others. The objective of the IMLS-funded effort is to create an authoritative databank of titles and holdings of newspapers from around the globe as a collection management tool for libraries.

In June 2013, CRL hosted a Global Resources Roundtable “Beyond the Fold: Access to News in the Digital Era,” at which participants explored new scholarly uses of news content and considered cooperative library strategies to support access to and preservation of news in print, broadcast and Web-based formats. See the summer 2013 issue of FOCUS on Global Resources for more details.

**Science, Technology, and Engineering**

CRL’s partnership with the Linda Hall Library of Science, Engineering, and Technology was the focus of CRL’s Collections Forum in April. Stephen Bosch, CRL’s Senior Collections Advisor for STE, reported the results of his detailed analysis of the combined holdings of CRL and LHL, providing data on the strengths of the holdings, especially compared to other significant STE collections. Bosch’s analysis revealed that the CRL and Linda Hall serial collections combined surpass the STE holdings of any other major research library. The forum helped CRL identify priorities and directions for its future work with Linda Hall on preserving and developing print research collections. (See more information on this partnership in Section II, below).

**PURCHASE PROPOSAL PROGRAM**

CRL purchased twelve valuable microform and reprint collections identified and prioritized by representatives of CRL libraries through this year’s Purchase Proposal Program. Acquisitions included a microform copy of the main Tibetan language newspaper published by the Chinese Communist Party in Tibet between 1961 and 2006; *British India Office Files on Tribes and Terrorism, 1909–1949*; and Nazi-era German newspapers.
Undergraduate Carthage College students in Professor Eric Pullin’s historical methods course used CRL primary source materials for their research papers, focusing on the history of the Cold War.

Pullin observed that “All of these papers were quite good, but three, which relied most heavily upon materials from CRL stood out as exemplary: one written about the Cuban Missile Crisis, another about political decision making during the Vietnamese war, and a third about American anti-Communism.”

Students were able to use essential primary sources including U.S. Foreign Office Files on Vietnam and Cuba, Soviet Communist Party Plenum documents, and The Korea Times from 1956 to 1960. The instructor reports that “In course evaluations, [students] noted that access to CRL materials was the highlight of the course. By working with materials that are not commonly used by other undergraduates, the Carthage students felt that they were making unique contributions to scholarship.”

Pullin first encountered CRL’s depth of mid-20th century primary resource materials when researching for his book on relations between the United States, India, and the Soviet Union during the Cold War. He notes, “As I looked more into CRL’s collections, I discovered [a particular concentration of] materials relevant to researching the Cold War.”

Pullin plans to assign use of CRL materials to upcoming courses. He notes the impact of using primary documents: “Students certainly like the convenience of digital sources, but they also genuinely appreciated the ‘hands-on’ ability to work with dusty documents. One commented that it made her feel like she was actually touching history.”
II. EXPANDING ACCESS TO RESEARCH MATERIALS

CRL’s work with partner organizations to digitize primary source collections on a strategic, systematic basis was augmented by the ongoing digitization of materials from the CRL shared collection to fulfill specific researcher requests. Providing electronic access to materials on a “just-in-time” basis has the dual benefit of supporting current faculty and student research projects, and fueling future research by building a constantly growing, online collection. Over time this activity has generated a sizable body of research materials not duplicated elsewhere.

DIGITIZATION ACTIVITIES
CRL continues to digitize its shared collection. Between July 1, 2012, and June 15, 2013, CRL digitized 831,094 pages from 2,045 titles. Almost 90 percent of these materials were scanned in response to loan requests. Digitized content is hosted on CRL web servers and linked from CRL’s catalog, as well as being listed in WorldCat. Researchers continue to favor electronic access to materials over use of microform and paper. While total ILL requests filled by CRL were down approximately 13 percent from 2012, digital downloads from materials scanned by CRL increased more than 120 percent over the same period.

In addition, CRL Technical Services worked to increase visibility of CRL collections through major web-scale discovery services, including Summon, Primo, and EBSCO, and provided record sets for inclusion on the online catalogs of 38 member libraries.

LINDA HALL LIBRARY
CRL’s new partnership with the Linda Hall Library of Science, Engineering, and Technology had an immediate and positive impact, vastly increasing the scope of materials accessible to researchers in the CRL community.

Initiated in July 2012, the partnership provides ILL access to the combined collection of print serials from CRL and LHL. The history of science, technology, and engineering has long been a strength of CRL collections. The proceedings of U.S. and foreign scientific academies, long runs of trade and industrial journals, and dissertations in chemistry and physics from major European universities form the core of these holdings. In FY13, the Linda Hall Library filled more than 11,000 requests for articles for researchers at CRL libraries.
One of MEMP’s major projects this year involved preserving issues from 1951 and 1952 of the Baghdad newspaper *Iraq Times*.

MEMP also microfilmed the initial issues of the Cairo-based newspaper *al-Tahrir*. Launched in July 2011, the daily newspaper takes its name from Tahrir Square, the epicenter of the revolution that culminated in Egyptian president Hosni Mubarak’s downfall. The paper’s co-founder and editor-in-chief, Ibrahim Eissa, was a vocal critic of the Mubarak regime, and had been forced out of his position at the independent publication *al-Dostour* in 2010. This year MEMP preserved on microfilm issues from July through December 2011, and will preserve the paper’s 2012 issues as well.

MEMP was established by the Middle East Librarians Association in 1987, and preserves on microform unique, rare, and often deteriorating original materials such as newspapers, pamphlets, books, and manuscript materials for Middle East studies. Its geographic scope of coverage includes Arab countries, Israel, Turkey, Iran, Afghanistan, and Central Asia. ✫
III. INFORMING AND SUPPORTING LIBRARY INVESTMENT IN PRINT AND ELECTRONIC RESOURCES

Aside from building and providing access to shared collections, CRL now devotes a growing portion of its resources to supporting informed and strategic investment in print and digital resources by its member libraries. This year CRL negotiated favorable terms for the purchase of and subscription to major databases by CRL libraries, and undertook independent, critical assessments of several databases and providers.

CRL also developed programming and resources to support reference, collection, and e-resources staff as they face the challenges of managing their libraries’ transition from print to digital collections. CRL support ranged from forums on shared print archiving and text-mining, to registries of archived newspaper and serial holdings, to online venues for sharing intelligence and expertise on digital publishers and their products.

These efforts broaden the foundation of information and knowledge upon which libraries can base their key decisions on maintaining and investing in electronic and print resources. A strong base of information and expertise will enable libraries to deal collectively and from a position of strength with publishers and other providers of services.

MAJOR HUMANITIES AND SOCIAL SCIENCE DATABASE NEGOTIATIONS

CRL continued to expand its evaluation of major databases and its negotiations with publishers for the purchase and licensing of same on behalf of CRL libraries. CRL efforts again concentrated this year on databases in areas of historic CRL strength: news, government archives, and other primary source and foreign language materials. CRL extended 28 offers from publishers including Adam Matthew Digital, Brill, Gale Cengage, East View Information Services, ProQuest, and Readex. A total of 112 CRL libraries participated in the licensing program, purchasing one or more of the following databases at a significant savings:

**CRL FY13 Electronic Resource Offers**

- American Indian Histories and Cultures
- American Periodicals from the Center for Research Libraries
- Chatham House Online I
- The Christian Science Monitor
- Churchill Archives
- Confidential Print Series
- Current Digest of the Chinese Press
- Electronic Enlightenment
- Foreign Broadcast Information Service (FBIS) Daily Reports
- Hispanic American Newspapers, 1808–1980
- Joint Publication Research Service (JPRS), 1957–1994
- Landscan Global Archive
- Landscan2011
- Latin American Anarchist and Labour Periodicals Online
- Middle East Newsstand
- Nineteenth Century Collections Online, Parts 1–4
- Nineteenth Century Collections Online, Parts 5–8
- ProQuest International Newsstand
- ProQuest Latin American Newsstand
- ProQuest U.S. Hispanic Newspapers
- Shen Bao
- Social Explorer
- Stalin Digital
- State Papers Online, 1714–1782
- Statista
- Twentieth Century American Newspapers, Series 1–3
- World Biographical Information System (WBIS) Online

**The Global Resources Forum**

In support of informed, strategic library investment in digital collections and services, CRL’s Global Resources Forum features reviews of research databases under consideration by
CRL libraries, as well as independent analyses of vendors and publishers. The Forum also hosted teleconferences, webinars, and other activities for a growing number of collections and reference staff at CRL libraries. These events were venues for learning about the needs and interests of reference, collection development, and collection management specialists at member libraries and for exploring the new challenges facing libraries in ensuring the long-term accessibility and integrity of primary evidence.

CRL webinars in FY2013 included:
- **Agricultural Collections** (July 2012)
- **CRL Purchasing and Licensing Programs** (August 2012)
- **CRL Collections and Services** (October 2012, June 2013)
- **Research Access to Sources on Law and Government** (October 2012)
- **Text Mining Opportunities and Challenges** (November 2012)
- **Access to News in a Digital Age** (January 2013)
- **Access to Science and Technology Collections from Linda Hall Library** (March 2013)

Two GRF conference calls featured Frank Menchaca, Senior Vice President at Cengage Learning, discussing prospects for Gale publishing plans in the light of Cengage Learning’s anticipated financial restructuring (June).

A Global Resources roundtable: *Beyond the Fold: Access to News in the Digital Era*, explored cooperative strategies to support emerging scholarly uses of news content (June).

**The North East Research Libraries Consortium (NERL)**

In April 2013, CRL and the North East Research Libraries Consortium (NERL) concluded an agreement under which NERL operations will relocate to CRL. Under the agreement, NERL, which licenses major online products on behalf of 28 member academic research libraries and approximately 80 affiliates, will operate as a cooperative program under the CRL organizational umbrella. This partnership preserves a high degree of autonomy and self-governance for NERL, while creating synergies between NERL licensing and CRL’s own Global Resources Forum activities.

**Supporting Print Archives**

CRL’s *Print Archives Preservation Registry (PAPR) database* went live in August 2012. The Registry supports archiving and management of serial collections by providing comprehensive information about titles, holdings, and archiving terms and conditions of major print archiving programs. The database currently has approximately 25,000 records and provides information about 21 print preservation and shared print programs and 39 facilities used for archiving print resources.

Programs whose holdings are currently represented in the Registry include the Law Library Microform Consortium (LLMC), CRL’s JSTOR archive, Portico, Western Regional Storage Trust (WEST), and CLOCKSS. The database is available online at [http://papr.crl.edu/](http://papr.crl.edu/).

CRL continued to sponsor the semi-annual **Print Archive Network (PAN)** forum, held in conjunction with ALA Midwinter and Annual Conferences, as a venue for shared print community discussions.

**Primary Source Awards**

The CRL Primary Source Awards recognize faculty, librarians, students, and others in the CRL community for innovative uses of, and the promotion of access to, primary source materials. The 2013 awardees and their projects were:

**2013 Award for Access**

**Jennifer Wolfe**, Digital Scholarship Librarian, University of Iowa

Nominated by: Paul Soderdahl, University Librarian for Information Technology, University of Iowa

For her efforts in developing the University of Iowa’s crowd-sourcing DIY History initiative, which features five collections, beginning with “Civil War Diaries and Letters.”

**2013 Award for Research**

**Thea Lindquist**, History Librarian, University of Colorado at Boulder (CU)

Nominated by: Jennifer Knievel, Director, Arts and Humanities, University Libraries, University of Colorado at Boulder

For her WWI Linked Data project, which applies linked data methods to enhance use of CU’s digitized World War I Collection (WWI) of more than 1,200 pamphlets, books, maps, and speeches spanning the years between 1914 and 1920.

**2013 Award for Teaching**

**Edward Udovic**, Vice President of Teaching & Learning and Senior Executive for University Mission, DePaul University

Nominated by: Scott Walter, University Librarian, DePaul University

For his “The Lincoln Park Neighborhood: Then and Now” course, which incorporated the discovery and use of primary source materials held at DePaul University and the Chicago History Museum into a number of course assignments, including critical, reflective learning journals.
Reynaldo Ortiz-Minaya, doctoral candidate in the Department of Sociology at Binghamton University (The State University of New York), needed access to a rare manuscript compilation of Cuban colonial court documents for his dissertation research. One option was to travel to the repository, Harvard’s Houghton Library, and laboriously transcribe pages or request facsimile copies of selected pages. Instead, Edward Shepherd, Director of Collections at Binghamton University Libraries, reached out to Mary Wilke, CRL’s Membership Liaison and Outreach Services Director. CRL directly supported Harvard’s digitization of the manuscript.

Ortiz-Minaya’s research had led him to a volume in the J.A. Escoto collection at Harvard. Descriptions of sentences for prisoners convicted of homicide during slave resistance movements noted their transfer to a penal colony in San Juan, Puerto Rico, which Ortiz-Minaya indicates “became a colonial showcase of punitive disciplinary regulation, modeled . . . after the slave plantation system itself.” The court transcripts and newspaper clippings digitized with direct support from CRL were an essential resource for Ortiz-Minaya’s dissertation: From Plantation to Prison Cell: Visual Economies of Slave Resistance, Criminal Justice, and Penal Exile in the Spanish Caribbean, 1820–1886.

These digitized documents are now available not only for Ortiz-Minaya, but also for other scholars who are able to access the resource on Harvard’s digital collections platform. Additional colonial Caribbean materials also available online through other CRL initiatives and partnerships include: Haitian and Cuban documents digitized with CRL support by the Law Library Microform Consortium; Puerto Rican civil court documents digitized through LAMP; and a large group of heavily used Brazilian documents mounted on CRL’s server in an early digitization project.
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Mary Wilke
Member Liaison and Outreach Services Director

Amy Wood
Director of Technical Services

Patricia Xia
Director of Information Systems

Kevin Wilks
Head, Access Services

Patricia Finney
Head, Stack Management

Virginia Kerr
Digital Program Manager

Don Dyer
Membership and Communications Coordinator

SENIOR ADVISORS

Ann Okerson
Senior Advisor on Electronic Strategies

Stephen Bosch
Global Resources Senior Collection Advisor on Science, Technology, and Engineering

Stephen Wiles
LLMC liaison
MEMBER INSTITUTIONS, FY13
listed by the year they first joined CRL

1949
University of Chicago
University of Illinois at Urbana-Champaign
Indiana University
University of Iowa
University of Kansas
Michigan State University
University of Minnesota
Northwestern University
Purdue University
1950
University of Cincinnati
University of Notre Dame
University of Wisconsin
1951
Wayne State University
1953
Ohio State University
1957
Marquette University
1959
University of Kentucky
1962
University of Missouri
1963
University of Toronto
1967
University of British Columbia
University of California, Los Angeles
Cornell University
Harvard University
Iowa State University
Loyola University of Chicago
University of Pittsburgh
Princeton University
University of Rochester
University of Utah
1968
Arizona State University
Kent State University
Washington University in St. Louis
Western Michigan University
1969
Antioch University
University of California, Santa Barbara
Carleton University
University of Hawaii at Manoa
Northern Illinois University
Ohio University
1970
Cleveland State University
Florida Atlantic University
University of Illinois at Chicago
University of Michigan
Rutgers, The State University of New Jersey
Temple University
Texas A & M University
1971
City University of New York
Columbia University
University of Tennessee
1972
University of Arkansas
University of Windsor
1973
Binghamton University
Chicago State University
University of Denver
Florida State University
University of Houston
Kansas State University
University of Massachusetts
McGill University
University of Missouri
University of New Mexico
New York Public Library
University of Pennsylvania
Princeton Theological Seminary
Wright State University
Yale University
1974
University of Florida
Lake Forest College
University of Oregon
1975
Vanderbilt University
1976
University of Akron
University of Colorado
University of Delaware
University of Georgia
United States Environmental Protection Agency
1977
University of Arizona
Arkansas State University
DePaul University
University of North Carolina
University of South Carolina
Stony Brook University
University of Texas–Austin
Tulane University
University of Virginia
1978
Colby College
University of Massachusetts Amherst
Middlebury College
University of Oklahoma
Oklahoma State University
University of Vermont
University of Washington
1979
University of California, Berkeley
University of California, Davis
University of California, Irvine
University of California, Riverside
University of California, San Diego
University of California, Santa Cruz
1980
Carnegie Mellon University
Florida International University
Miami University of Ohio
1981
University of Texas at El Paso
1983
Brigham Young University
National Humanities Center
North Carolina State University
York University
1985
Oregon State University
Utah State University
Valparaiso University
University of Western Ontario
1987
Case Western Reserve University
1989
College of William and Mary
University of Southern California
1990
University of Alabama
1991
University of Maryland, College Park
Virginia Tech
1993
University of Alberta
Bowling Green State University
University of Dayton
Duke University
University of North Texas
1994
The Claremont Colleges
Emory University
George Mason University
Marion Technical College
1996
Belmont College
Cedarville University
Central State University
Cincinnati State Technical and Community College
Clark State Community College
Columbus State Community College
Cuyahoga Community College
Denison University
Edison Community College
Hocking College
Eastern Gateway Community College
Kenyon College
Lakeland Community College
Lorain County Community College
College of Mount St. Joseph
Mount Vernon Nazarene University
New York University
Northeast Ohio Medical University
Northwest State Community College
OhioLINK
University of Ottawa
Rio Grande Community College
Shawnee State University
Southern State Community College
State Library of Ohio
Terra Community College
University of Toledo
College of Wooster
Xavier University
Youngstown State University
1997
Capital University
Central Ohio Technical College
Hiram College
Muskingum College
North Central State College
Ohio Northern University
Ohio Wesleyan University
Owens Community College
Sinclair Community College
Stark State College
University of Calgary
1998
University of Ottawa
Trent University
University of Victoria
University of Wisconsin-
Madison
1999
Ashland University
The Athenaeum of Ohio
Baldwin Wallace
Bluffton University
Defiance College
The University of Findlay
Franciscan University of Steubenville
Heidelberg College
John Carroll University
Malone University
Mount Carmel College of Nursing
University of Mount Union
Oberlin College
Ohio Dominican University
Otterbein University
Pennsylvania State University
Texas Tech University
University of Texas at San Antonio
Tiffin University
Washington State Community College
Wilberforce University
Wilmington College
2000
University of Victoria
2005
Carleton College
Colorado College
Georgia State University
Grinnell College
Knox College
Monmouth College
2006
University of Connecticut
University of Manitoba
University of South Florida
2008
Athabasca University
Brock University
Canisius College
Chancellor University
Cincinnati Christian University
Cleveland Clinic
Colgate University
Columbus College of Art and Design
Dartmouth College
Field Museum
Franklin University
Lakehead University
Le Moyne College
Lourdes University
Marietta College
McMaster University
Mercy College of Ohio
Notre Dame College
Ontario College of Art and Design
Queen’s University
University of Regina
Rhodes State College
University of Saskatchewan
Siena College
Simon Fraser University
St. Lawrence University
Trent University
Urbana University
Vassar College
Wald University
Wilfrid Laurier University
Zane State College
2009
Adler School of Professional Psychology
Benedictine University
Hope College
The Newberry Library
The School of the Art Institute of Chicago
Skidmore College
2010
Illinois Wesleyan University
Milikin University
2011
Carroll College
University of Central Florida
Georgia Southern University
University of North Florida
University of Northern British Columbia
Olivet Nazarene University
University of the South
Williams College
2012
Air Force Institute of Technology
Barach College–CUNY
Baylor University
University of California, Merced
City University of New York
College of Staten Island–CUNY
Graduate Center–CUNY
Mississippi State University
National University
Norwich University
Queensborough Community College–CUNY
West Virginia University
Westminster College
2013
Bard College
Boston College
Carthage College
Chicago Botanic Garden
Kennesaw State University
University of Nebraska
Northeastern University
Presbyterian College
Rock and Roll Hall of Fame and Museum
Global Members
2006
University of Hong Kong
Affiliate Members
1981
Association of Research Libraries (ARL)
Research Libraries Group (RLG)
1983
Online Computer Library Center (OCLC)
AREA MICROFORM and GLOBAL RESOURCES PROJECTS, FY13

CAMP
Afrika-Studiecentrum (Leiden, The Netherlands)
Bodleian Library of Commonwealth & African Studies at Rhodes House
Boston University
University of California, Berkeley
University of California, Los Angeles
University of Cambridge, African Studies Center
University of Chicago
Columbia University
Cornell University
Dartmouth College
Duke University
Emory University
University of Florida
Georgetown University
Harvard University
Harry S. Truman Research Institute, Hebrew University
University of Illinois at Urbana-Champaign
Indiana University
University of Iowa
John Carter Brown Library
University of Kansas
Library of Congress
School of Oriental and African Studies, University of London
Michigan State University
University of Michigan
University of Minnesota
New York Public Library
New York University
University of North Carolina
Northwestern University
University of Notre Dame
Ohio State University
Ohio University
University of Pennsylvania
Princeton University
Rutgers University
Scandinavian Institute of African Studies
Stanford University
Syracuse University
Temple University
University of Virginia
University of Wisconsin–Madison
Yale University

CIFNAL
University of Alberta
Université des Antilles et de la Guadeloupe
Brigham Young University
University of British Columbia
Brown University
University of California, Berkeley
University of California, Los Angeles
University of California, San Diego
University of California, Santa Cruz
University of Chicago
University of Colorado, Boulder
Cornell University
University of Denver
Duke University
University of Florida
Harvard University
University of Illinois at Urbana-Champaign
Indiana University
University of Iowa
John Carter Brown Library
Johns Hopkins University
University of Maryland, College Park
University of Michigan
University of Minnesota
New York Public Library
New York University
Northwestern University
University of Notre Dame
University of Ottawa
Pennsylvania State University
University of Pennsylvania
Princeton University
Reed College
Stanford University
University of Toronto
University of Utah
Vanderbilt University
University of Vermont
University of Washington
University of Wisconsin
Yale University
York University

GNARP
University of Alabama
University of Alberta
Brigham Young University
Brown University
University of California, Berkeley
University of California, Irvine
University of California, Los Angeles
University of California, San Diego
University of California, Santa Cruz
University of Chicago
University of Cincinnati
University of Colorado, Boulder
Cornell University
Dartmouth College
University of Delaware
Duke University
Georgetown University
Harvard University
University of Illinois at Urbana-Champaign
Indiana University
University of Iowa
Johns Hopkins University
University of Kentucky
Library of Congress
University of Michigan
University of Minnesota
New York University
University of North Carolina
Northwestern University
University of Notre Dame
University of Ottawa
Pennsylvania State University
University of Pennsylvania
Princeton University
Rice University
Rutgers University
Stanford University
University of Toronto
University of Utah
Vanderbilt University
Washington University in St. Louis
University of Washington
University of Waterloo
University of Wisconsin–Madison
Yale University

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University of Cape Town
Mountains of the Moon University

GERMAN PARTNERS
Bayerische Staatsbibliothek Goethe-Institut, New York
Humboldt Universität zu Berlin
Niedersächsische Staats- und Universitätsbibliothek Göttingen
Universitätsbibliothek Tübingen
Universitäts- und Landesbibliothek Sachsen-Anhalt, Halle
LAMP
Brigham Young University
Brown University
University of California, Berkeley
University of California, Irvine
University of California, Los Angeles
University of California, Riverside
University of California, San Diego
University of California, Santa Barbara
University of California, Santa Cruz
University of Chicago
Columbia University
University of Connecticut
Cornell University
Duke University
Emory University
University of Florida
Harvard University
University of Illinois at Urbana-Champaign
Indiana University
University of Iowa
University of Kansas
Library of Congress
University of Massachusetts-Amherst
University of Miami
Michigan State University
University of Michigan
University of Minnesota
University of New Mexico
New Mexico State University
New York Public Library
New York University
University of North Carolina
University of Notre Dame
Ohio State University
Ohio University
University of Pennsylvania
University of Pittsburgh
Princeton University
Rice University
Rutgers University
University of Southern California
Stanford University
University of Texas
University of Toronto
Tulane University
Vanderbilt University
University of Virginia
University of Wisconsin–Madison
Yale University

LARRP
University of Arizona
Arizona State University
Boston College
Brigham Young University
University of California, Berkeley
University of California, Los Angeles
University of California, San Diego
University of California, Santa Barbara
Columbia University
University of Connecticut
Cornell University
Dartmouth College
Duke University
Emory University
University of Florida
Florida International University
Harvard University
University of Illinois at Urbana-Champaign
Indiana University
Inter-American Development Bank
University of Kansas
Library of Congress
University of Massachusetts, Amherst
University of Miami
University of Michigan
Michigan State University
University of Minnesota
University of New Mexico
New York University
University of North Carolina
University of Notre Dame
Ohio State University
Ohio University
University of Pennsylvania
University of Pittsburgh
Princeton University
Rice University
Rutgers University
University of South Florida
University of Southern California
Syracuse University
University of Texas
University of Toronto
Tulane University
Vanderbilt University
University of Wisconsin–Madison
Yale University

LATIN AMERICAN AFFILIATES
Biblioteca Inca
Centro de Investigaciones Regionales de Mesoamerica
Instituto de Estudios Peruanos
Universidad de Puerto Rico, Río Piedras
Universidade Federal do Rio Grande do Sul
Universidade de San Andres
University of the West Indies/St. Augustine

MEMP
American University in Cairo
American University of Beirut
University of Arizona
Brigham Young University
University of California, Berkeley
University of California, Los Angeles
University of California, Santa Barbara
University of Chicago
Columbia University
Duke University
Georgetown University
Harvard University
University of Illinois at Urbana-Champaign
Indiana University
University of Iowa
Library of Congress
McGill University
University of Michigan
University of Minnesota
New York Public Library
New York University
University of North Carolina
University of Notre Dame
Ohio State University
University of Pennsylvania
Princeton University
University of Southern California
Stanford University
University of Texas
University of Washington
Washington University in St. Louis
Yale University
SAMPI
- University of British Columbia
- Brown University
- University of California, Berkeley
- University of California, Los Angeles
- University of Chicago
- Columbia University
- Cornell University
- Duke University
- Emory University
- Harvard University
- University of Hawaii
- University of Illinois at Urbana-Champaign
- Indiana University
- University of Iowa
- Kansas State University
- Library of Congress
- Max Planck Institute for Human Development
- University of Michigan
- University of Minnesota
- University of Missouri
- New York Public Library
- New York University
- University of North Carolina
- North Carolina State University
- University of Notre Dame
- Ohio State University
- University of Pennsylvania
- Princeton University
- Rutgers University
- Syracuse University
- University of Texas
- University of Virginia
- University of Washington
- Washington University in St. Louis
- University of Wisconsin–Madison
- Yale University

SEAM
- Arizona State University
- University of British Columbia
- University of California, Berkeley
- University of California, Los Angeles
- University of California, Riverside
- University of Chicago
- Columbia University
- Cornell University
- Duke University
- École française d’Extrême-Orient
- Harvard University
- University of Hawaii
- Library of Congress
- University of Michigan
- National Chi Nan University
- University of North Carolina
- Northern Illinois University
- University of Notre Dame
- Ohio University
- University of Oregon
- Princeton University
- Royal Netherlands Institute of Southeast Asian and Caribbean Studies (KITLV)
- University of Washington
- University of Wisconsin–Madison
- Yale University

TRAIL
- Arizona State University
- University of Arizona
- University of Arkansas
- Baylor University
- Brigham Young University
- University of British Columbia
- California Institute of Technology
- University of California, San Diego
- Colorado State University
- University of Colorado, Boulder
- Georgia Institute of Technology
- Harvard University
- University of Houston
- University of Illinois at Urbana-Champaign
- University of Iowa
- Iowa State University
- University of Kansas
- Kansas State University
- University of Massachusetts, Amherst
- University of Nevada, Las Vegas
- University of New Mexico
- University of North Texas
- University of Notre Dame
- Oklahoma State University
- Princeton University
- Purdue University
- Rice University
- Stanford University
- Texas A & M University
- University of Texas, San Antonio
- Texas Tech University
- Utah State University
- University of Utah
- Washington State University
- University of Washington

GLOBAL RESOURCES NETWORK MEMBERS
- Brown University
- George Washington University
- Georgetown University
- Georgia Tech
- Monash University
- Library of Congress (ICON)
- British Library (ICON)
CRL by the Numbers

4.3 million pages digitized to support ongoing research at CRL libraries

179 different member institutions attending collections webinars
Topics included: Agriculture, Licensing Programs, Linda Hall Library

270 total institutions as of July 1, 2013

267 participants in CRL-negotiated electronic research resource offers
For 28 digital collections
top 10 sources of CRL acquisitions in FY13:

England
Russia (Federation)
United States
Japan
Germany
France
Australia
Netherlands
Poland
Italy
Austria
REPORT OF INDEPENDENT AUDITORS

To the Board of Directors of
Center for Research Libraries

Report on the Financial Statements
We have audited the accompanying financial statements of Center for Research Libraries (the Center), which comprise the statements of financial position as of June 30, 2013 and 2012, and the related statements of activities and cash flows for the years then ended, and the related notes to the financial statements.

Management's Responsibility for the Financial Statements
Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility
Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by the Center's management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.
Opinion
In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Center for Research Libraries as of June 30, 2013 and 2012, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matter
Our audits were conducted for the purpose of forming an opinion on the financial statements as a whole. The accompanying supplementary information on pages 16 through 18 is presented for purposes of additional analysis and is not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audits of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the financial statements as a whole.

Legacy Professional LLP

Chicago, Illinois

November 22, 2013
**CENTRER FOR RESEARCH LIBRARIES**

**STATEMENTS OF FINANCIAL POSITION**

**JUNE 30, 2013 AND 2012**

<table>
<thead>
<tr>
<th>Assets</th>
<th>2013</th>
<th>2012</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash and cash equivalents</td>
<td>$1,570,948</td>
<td>$1,348,497</td>
</tr>
<tr>
<td>Accounts receivable</td>
<td>283,784</td>
<td>271,193</td>
</tr>
<tr>
<td>Grants receivable</td>
<td>243,006</td>
<td>203,287</td>
</tr>
<tr>
<td>Prepaid expenses and other</td>
<td>574,901</td>
<td>647,237</td>
</tr>
<tr>
<td>Deferred financing costs</td>
<td>101,963</td>
<td>110,460</td>
</tr>
<tr>
<td>Investments</td>
<td>6,980,923</td>
<td>6,840,945</td>
</tr>
<tr>
<td>Property and equipment - net</td>
<td>3,030,403</td>
<td>3,327,855</td>
</tr>
<tr>
<td><strong>Total assets</strong></td>
<td>$12,785,928</td>
<td>$12,749,474</td>
</tr>
</tbody>
</table>

**LIABILITIES AND NET ASSETS**

**LIABILITIES**

<table>
<thead>
<tr>
<th>Liabilities</th>
<th>2013</th>
<th>2012</th>
</tr>
</thead>
<tbody>
<tr>
<td>Accounts payable and accrued expenses</td>
<td>$806,380</td>
<td>$763,074</td>
</tr>
<tr>
<td>Due to database vendors</td>
<td>837,544</td>
<td>-</td>
</tr>
<tr>
<td>Deferred revenue</td>
<td>3,778,273</td>
<td>4,236,470</td>
</tr>
<tr>
<td>Loan payable</td>
<td>1,160,527</td>
<td>1,255,264</td>
</tr>
<tr>
<td><strong>Total liabilities</strong></td>
<td>6,582,724</td>
<td>6,254,808</td>
</tr>
</tbody>
</table>

**NET ASSETS**

<table>
<thead>
<tr>
<th>Unrestricted</th>
<th>2013</th>
<th>2012</th>
</tr>
</thead>
<tbody>
<tr>
<td>Operating</td>
<td>2,825,894</td>
<td>2,598,783</td>
</tr>
<tr>
<td>Area Microform Projects</td>
<td>1,421,729</td>
<td>1,311,284</td>
</tr>
<tr>
<td>Net investment in property and equipment</td>
<td>1,869,876</td>
<td>2,072,591</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>6,117,499</td>
<td>5,982,658</td>
</tr>
<tr>
<td>Temporarily restricted</td>
<td>85,705</td>
<td>512,008</td>
</tr>
<tr>
<td><strong>Total net assets</strong></td>
<td>6,203,204</td>
<td>6,494,666</td>
</tr>
<tr>
<td><strong>Total liabilities and net assets</strong></td>
<td>$12,785,928</td>
<td>$12,749,474</td>
</tr>
</tbody>
</table>

See accompanying notes to financial statements.

- 3 -
## Center for Research Libraries
### Statements of Activities
#### Years Ended June 30, 2013 and 2012

See accompanying notes to financial statements.

### Revenue and Other Support

<table>
<thead>
<tr>
<th></th>
<th>2013 Unrestricted</th>
<th>Temporarily Restricted</th>
<th>Total</th>
<th>2012 Unrestricted</th>
<th>Temporarily Restricted</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Membership cost share</td>
<td>$5,790,766</td>
<td>$ -</td>
<td>$5,790,766</td>
<td>$5,585,464</td>
<td>$ -</td>
<td>$5,585,464</td>
</tr>
<tr>
<td>Area Microform Projects</td>
<td>906,669</td>
<td>-</td>
<td>906,669</td>
<td>1,185,974</td>
<td>-</td>
<td>1,185,974</td>
</tr>
<tr>
<td>Grants</td>
<td>402,538</td>
<td>-</td>
<td>402,538</td>
<td>450,653</td>
<td>-</td>
<td>1,005,000</td>
</tr>
<tr>
<td>Cataloging revenue</td>
<td>44,597</td>
<td>-</td>
<td>44,597</td>
<td>110,599</td>
<td>-</td>
<td>110,599</td>
</tr>
<tr>
<td>Newspaper microfilm sales</td>
<td>79,363</td>
<td>-</td>
<td>79,363</td>
<td>80,383</td>
<td>-</td>
<td>80,383</td>
</tr>
<tr>
<td>Microform sales and subscriptions</td>
<td>87,086</td>
<td>-</td>
<td>87,086</td>
<td>63,419</td>
<td>-</td>
<td>63,419</td>
</tr>
<tr>
<td>Investment income</td>
<td>240,627</td>
<td>-</td>
<td>240,627</td>
<td>106,261</td>
<td>-</td>
<td>106,261</td>
</tr>
<tr>
<td>Other income</td>
<td>100,229</td>
<td>-</td>
<td>100,229</td>
<td>66,248</td>
<td>-</td>
<td>66,248</td>
</tr>
<tr>
<td>Net assets released from restrictions</td>
<td>426,303</td>
<td>(426,303)</td>
<td>-</td>
<td>991,017</td>
<td>(991,017)</td>
<td>-</td>
</tr>
<tr>
<td>Total revenue and other support</td>
<td>8,078,178</td>
<td>(426,303)</td>
<td>7,651,875</td>
<td>8,640,018</td>
<td>13,983</td>
<td>8,654,001</td>
</tr>
</tbody>
</table>

### Expenses

<table>
<thead>
<tr>
<th></th>
<th>2013</th>
<th>2012</th>
</tr>
</thead>
<tbody>
<tr>
<td>Program</td>
<td>5,333,247</td>
<td>5,405,278</td>
</tr>
<tr>
<td>Management and general</td>
<td>868,306</td>
<td>723,912</td>
</tr>
<tr>
<td>Fundraising</td>
<td>133,290</td>
<td>112,397</td>
</tr>
<tr>
<td>Total expenses</td>
<td>6,334,843</td>
<td>6,241,587</td>
</tr>
</tbody>
</table>

### Change in Net Assets

<table>
<thead>
<tr>
<th></th>
<th>2013</th>
<th>2012</th>
</tr>
</thead>
<tbody>
<tr>
<td>Change in net assets before changes related to collection items not capitalized</td>
<td>1,743,335</td>
<td>2,398,431</td>
</tr>
<tr>
<td>Collection items purchased and not capitalized</td>
<td>1,608,494</td>
<td>1,372,896</td>
</tr>
<tr>
<td>Change in net assets</td>
<td>134,841</td>
<td>1,039,518</td>
</tr>
</tbody>
</table>

### Net Assets

<table>
<thead>
<tr>
<th></th>
<th>2013</th>
<th>2012</th>
</tr>
</thead>
<tbody>
<tr>
<td>Beginning of year</td>
<td>5,982,658</td>
<td>4,957,123</td>
</tr>
<tr>
<td>End of year</td>
<td>$6,117,499</td>
<td>$5,982,658</td>
</tr>
</tbody>
</table>
Center for Research Libraries

Statements of Cash Flows

Years Ended June 30, 2013 and 2012

<table>
<thead>
<tr>
<th></th>
<th>2013</th>
<th>2012</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash flows from operating activities</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Member cost share and non-member fees received</td>
<td>$ 7,375,465</td>
<td>$ 7,406,317</td>
</tr>
<tr>
<td>Grants and contributions received</td>
<td>362,817</td>
<td>1,434,807</td>
</tr>
<tr>
<td>Interest and dividends received</td>
<td>57,771</td>
<td>34,603</td>
</tr>
<tr>
<td>Cash paid to suppliers and employees</td>
<td>(5,726,048)</td>
<td>(6,305,037)</td>
</tr>
<tr>
<td>Interest paid</td>
<td>(10,699)</td>
<td>(14,750)</td>
</tr>
<tr>
<td>Net cash provided by operating activities</td>
<td>2,059,306</td>
<td>2,555,940</td>
</tr>
<tr>
<td>Cash flows from investing activities</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Purchase of investments</td>
<td>(607,122)</td>
<td>(5,132,440)</td>
</tr>
<tr>
<td>Sale of investments</td>
<td>650,000</td>
<td>-</td>
</tr>
<tr>
<td>Purchase of collections</td>
<td>(1,608,494)</td>
<td>(1,372,896)</td>
</tr>
<tr>
<td>Purchase of property and equipment</td>
<td>(176,502)</td>
<td>(453,484)</td>
</tr>
<tr>
<td>Net cash (used in) investing activities</td>
<td>(1,742,118)</td>
<td>(6,958,820)</td>
</tr>
<tr>
<td>Cash flows from financing activities</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Principal payments on loan</td>
<td>(94,737)</td>
<td>(94,737)</td>
</tr>
<tr>
<td>Net change in cash and cash equivalents</td>
<td>222,451</td>
<td>(4,497,617)</td>
</tr>
<tr>
<td>Cash and cash equivalents</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Beginning of year</td>
<td>1,348,497</td>
<td>5,846,114</td>
</tr>
<tr>
<td>End of year</td>
<td>$ 1,570,948</td>
<td>$ 1,348,497</td>
</tr>
<tr>
<td>Reconciliation of change in net assets to net cash provided by operating activities</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Change in net assets</td>
<td>$ (291,462)</td>
<td>$ 1,039,518</td>
</tr>
<tr>
<td>Adjustments to reconcile change in net assets to net cash provided by (used in) operating activities</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Collections purchased</td>
<td>1,608,494</td>
<td>1,372,896</td>
</tr>
<tr>
<td>Depreciation expense</td>
<td>473,954</td>
<td>479,024</td>
</tr>
<tr>
<td>Realized and unrealized (gain) on investments</td>
<td>(182,856)</td>
<td>(71,658)</td>
</tr>
<tr>
<td>Amortization of deferred financing cost</td>
<td>8,497</td>
<td>8,497</td>
</tr>
<tr>
<td>Changes in operating assets and liabilities</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Accounts receivable</td>
<td>(12,591)</td>
<td>(139,687)</td>
</tr>
<tr>
<td>Grants receivable</td>
<td>(39,719)</td>
<td>(20,845)</td>
</tr>
<tr>
<td>Prepaid expenses and other</td>
<td>72,336</td>
<td>(388,606)</td>
</tr>
<tr>
<td>Accounts payable and accrued expenses</td>
<td>43,306</td>
<td>(105,458)</td>
</tr>
<tr>
<td>Due to database vendors</td>
<td>837,544</td>
<td>-</td>
</tr>
<tr>
<td>Deferred revenue</td>
<td>(458,197)</td>
<td>382,259</td>
</tr>
<tr>
<td>Net cash provided by operating activities</td>
<td>$ 2,059,306</td>
<td>$ 2,555,940</td>
</tr>
</tbody>
</table>

See accompanying notes to financial statements.
CENTER FOR RESEARCH LIBRARIES

NOTES TO FINANCIAL STATEMENTS

JUNE 30, 2013 AND 2012

NOTE 1. NATURE OF ACTIVITIES

Center for Research Libraries (the Center) is a membership consortium of institutions with significant academic and research libraries. The Center’s mission is to foster and advance scholarly and scientific research through cost-effective, cooperative programs that provide reliable access through traditional and electronic means to unique and unusual collections of library materials in all appropriate formats, international in scope and comprehensive in disciplines.

A majority of the Center’s revenue is derived from membership cost share assessments. Other revenue and support consist of grants and sales of materials reproduced.

The following provides a brief description of the Center’s program services:

Collections Storage and Maintenance - The Center maintains active and inactive collections consisting of an estimated five million volumes or equivalents in its repository facility. These collections are in paper, microform and electronic media. Activities associated with storage and physical maintenance of the Center’s film and paper collections include sorting, shelving, labeling, housing, and binding conservation work. Also included are the costs of maintaining, monitoring and improving the portion of the building dedicated to collections storage, including climate control and other functions.

Acquisitions - This program consists of activities supporting the acquisition and processing of collection materials, including surveying of members on collection needs, selection and subscription costs, ordering, transporting and receiving materials.

Conversion of Materials - The Center preserves unique and at-risk cultural and historical materials through microfilming and digital conversion. Materials are organized, analyzed, collated and shipped to and from service providers by the Center and partner organizations. Film and digital copies are produced and distributed.

Service and Delivery - The Center delivers an estimated 33 million pages of collection materials to member institutions and other clients each year. Activities include receiving and processing requests for the Center’s collection materials from member libraries and clients, retrieval and preparation of materials for delivery, shipping, fulfillment of electronic document delivery requests, receipt and re-shelving of returned materials and fulfillment and processing of member purchase requests for individual items.
NOTE 1.  NATURE OF ACTIVITIES (CONTINUED)

Cataloging and Metadata - This program involves production and processing of preliminary and final catalog records, finding aids for the Center’s collection materials and metadata for electronic resources including those produced and/or acquired by the Center.

Area Microform Projects (AMPS) - This program involves specific support for the Area Microform Projects and other self-funded area studies projects undertaken by the Center for partner organizations. Activities include identification and procurement of materials for preservation, microfilming and digitization as well as conversion and cataloging of those materials.

Grants - The Center receives grants to fund preservation, cataloging, union lists, acquisitions and other activities, either independently or as a partner in cooperative projects. These grants are normally from private philanthropies or from the U.S. federal government.

NOTE 2.  SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Basis of Accounting - The Center’s financial statements are prepared on the accrual basis of accounting in accordance with generally accepted accounting principles.

New Accounting Pronouncement - In May 2011, the Financial Accounting Standards Board (FASB) issued Accounting Standards Update (ASU) No. 2011-04, Amendments to Achieve Common Fair Value Measurement and Disclosure Requirements in U.S. GAAP and IFRS, which clarifies and, in some cases, amends the existing guidance for measuring fair value and provides for certain additional disclosures regarding fair value measurements. The guidance is effective for annual reporting periods beginning on or after December 15, 2011. The adoption of this guidance did not have an impact on the Center’s financial statements.

Financial Statement Presentation - In order to conform to provisions of generally accepted accounting principles, the Center, as a not-for-profit entity, is required to report information regarding its financial position and activities in three classes of net assets: unrestricted net assets, temporarily restricted net assets, and permanently restricted net assets. Net assets are generally reported as unrestricted unless assets are received from donors with explicit stipulations that limit the use of the asset. The Center has determined that no net assets are permanently restricted as of June 30, 2013 and 2012. Voluntary resolutions by the Board of Directors to designate a portion of the Center’s unrestricted net assets for specific purposes do not result in restricted funds. Since designations are voluntary and may be reversed by the Board at any time, Board designated net assets are considered unrestricted net assets.

Cash and Cash Equivalents - Short-term investments are considered to be investments.
NOTE 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Investments - The investments of the Center are reported at fair value. The fair value of a financial instrument is the amount that would be received to sell that asset (or paid to transfer a liability) in an orderly transaction between market participants at the measurement date (the exit price). Purchases and sales of the investments are reflected on a trade-date basis. Dividend income is recorded on the ex-dividend date. Interest income is recorded on the accrual basis.

Accounts and Grants Receivable - Accounts and grants receivable are stated at the amounts that the Center expects to collect from outstanding balances. Bad debts, which are typically minimal, are written off as incurred.

Deferred Financing Costs - The costs incurred in obtaining the Center’s loan have been deferred and are being amortized over the life of the loan.

Property and Equipment - Property and equipment with a cost in excess of $1,000 and a useful life greater than one year are recorded at cost and depreciated using the straight-line method over the estimated useful lives of the assets. Estimated lives range from three to ten years for furniture and equipment and thirty years for building and improvements. Upon sale or retirement, the cost and related accumulated depreciation are eliminated from the respective accounts and the resulting gain or loss is included in the statements of activities. Property and equipment are reviewed for impairment when events or changes in circumstances indicate that the carrying amount of the assets may not be recoverable. There were no impairment charges for the years ended June 30, 2013 or June 30, 2012.

Collections - The Center has an extensive collection of library materials, which is held for research purposes. The materials were acquired through purchases and contributions since the Center’s inception. The Center has adopted a policy of not capitalizing collection expenditures in its financial statements.

Purchases of collection items are recorded as decreases in unrestricted net assets in the year in which the items are acquired and a release of temporarily restricted net assets if acquired with such funds. Contributed collection items are not reflected in the financial statements. Proceeds from disposals or insurance recoveries are reflected as increases in the appropriate net asset class.

The collections are subject to a policy that requires proceeds from their sales to be used to acquire other collection items. No collection items were disposed of through sales during the year ended June 30, 2013 and 2012.

Due to Database Vendors - Beginning in 2013 the Center began acting as a conduit on behalf of the members by collecting and then remitting database vendor subscription premiums on their behalf. Payments received in advance are accounted for as due to database vendors at year end.
NOTE 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Grants and Contributions - Grants and contributions received are recorded as unrestricted or temporarily restricted support, depending on the existence and nature of any donor-imposed restrictions on the use of the funds. Contributions reported as temporarily restricted support are released to unrestricted net assets when the donor restriction expires, that is, when a stipulated time restriction ends or a purpose restriction is accomplished, and are reported in the statements of activities as net assets released from restrictions.

Revenue Recognition - Membership cost share assessments are recognized as revenue during the membership year. Dues received in advance of the membership year are accounted for as deferred revenue at year end. Revenue from cost reimbursement type grants is recognized as grant related costs are incurred. Grant funds received in advance are accounted for as deferred revenue. AMPS funds received for projects during the year are recognized as unrestricted revenue. Those AMPS funds received in advance of the project year are accounted for as deferred revenue.

Allocation of Expenses - The costs of providing the Center’s various programs and supporting services have been summarized on a functional basis in the statements of activities. Accordingly, certain costs have been allocated among the programs and supporting services on the basis of management estimates of direct salary expenses, physical space occupied and programs benefited.

Income Taxes - The Center is exempt from federal income taxes under Section 501(c)(3) of the Internal Revenue Code. Accordingly, there is no provision for income taxes recorded in the accompanying financial statements.

The Center files Form 990, Return of Organization Exempt from Income Tax. The Center’s returns are subject to examination by the Internal Revenue Service until the applicable statute of limitations expires.

Management Estimates and Assumptions - The preparation of financial statements in conformity with accounting principles generally accepted in the United States requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results could differ from those estimates.

Reclassifications - Certain reclassifications have been made to the prior year amounts to conform to the presentation for the current year.

Subsequent Events - Subsequent events have been evaluated through November 22, 2013, which is the date the financial statements were available to be issued.
NOTE 3. INVESTMENTS

The composition of investments at June 30, 2013 and 2012 is as follows:

<table>
<thead>
<tr>
<th></th>
<th>2013</th>
<th>2012</th>
</tr>
</thead>
<tbody>
<tr>
<td>Mutual funds</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Equity</td>
<td>$1,706,192</td>
<td>$1,286,022</td>
</tr>
<tr>
<td>Fixed income</td>
<td>1,146,310</td>
<td>829,005</td>
</tr>
<tr>
<td>Money market funds</td>
<td>4,128,421</td>
<td>4,725,918</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$6,980,923</strong></td>
<td><strong>$6,840,945</strong></td>
</tr>
</tbody>
</table>

Investment income for the years ended June 30, 2013 and 2012 is as follows:

<table>
<thead>
<tr>
<th></th>
<th>2013</th>
<th>2012</th>
</tr>
</thead>
<tbody>
<tr>
<td>Interest and dividends</td>
<td>$57,771</td>
<td>$34,603</td>
</tr>
<tr>
<td>Realized and unrealized gains</td>
<td>182,856</td>
<td>71,658</td>
</tr>
<tr>
<td><strong>Total investment income</strong></td>
<td><strong>$240,627</strong></td>
<td><strong>$106,261</strong></td>
</tr>
</tbody>
</table>

NOTE 4. FAIR VALUE MEASUREMENTS

The *Fair Value Measurements and Disclosures* Topic of the FASB Accounting Standards Codification established a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (Level 1 measurements) and the lowest priority to unobservable inputs (Level 3 measurements). The three levels of the fair value hierarchy are described below:

**Basis of Fair Value Measurement**

- **Level 1**: Unadjusted quoted prices in active markets that are accessible at the measurement date for identical, unrestricted assets or liabilities
- **Level 2**: Quoted prices in markets that are not considered to be active or financial instruments for which all significant inputs are observable, either directly or indirectly
- **Level 3**: Prices or valuations that require inputs that are both significant to the fair value measurement and unobservable
NOTE 4. FAIR VALUE MEASUREMENTS (CONTINUED)

The following tables set forth, by level within the fair value hierarchy, the Center's investment assets at fair value as of June 30, 2013 and 2012. As required, assets and liabilities are classified in their entirety based on the lowest level of input that is significant to the fair value measurement. The Center had no investment assets at fair value classified within Level 3 at June 30, 2013 and 2012.

<table>
<thead>
<tr>
<th>Fair Value Measurements at 06/30/13 Using</th>
</tr>
</thead>
<tbody>
<tr>
<td>Quoted Prices in Active Markets for Identical Assets (Level 1)</td>
</tr>
<tr>
<td>------------------------------------------</td>
</tr>
<tr>
<td><strong>Total</strong></td>
</tr>
<tr>
<td>Mutual funds</td>
</tr>
<tr>
<td>Equity</td>
</tr>
<tr>
<td>Fixed income</td>
</tr>
<tr>
<td>Money market funds</td>
</tr>
<tr>
<td>$6,980,923</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Fair Value Measurements at 06/30/12 Using</th>
</tr>
</thead>
<tbody>
<tr>
<td>Quoted Prices in Active Markets for Identical Assets (Level 1)</td>
</tr>
<tr>
<td>------------------------------------------</td>
</tr>
<tr>
<td><strong>Total</strong></td>
</tr>
<tr>
<td>Mutual funds</td>
</tr>
<tr>
<td>Equity</td>
</tr>
<tr>
<td>Fixed income</td>
</tr>
<tr>
<td>Money market funds</td>
</tr>
<tr>
<td>$6,840,945</td>
</tr>
</tbody>
</table>
NOTE 4. FAIR VALUE MEASUREMENTS (CONTINUED)

Level 1 Measurements

The fair values of the mutual funds are determined by reference to the funds' underlying assets, which are principally marketable equity and fixed income securities. Shares held in the mutual funds are traded in active markets on national and international securities exchanges and are valued at closing prices on the last business day of each period presented.

Level 2 Measurements

The money market funds are valued at cost which approximates their fair value.

NOTE 5. PREPAID EXPENSES AND OTHER

Prepaid expenses and other consisted of the following as of June 30, 2013 and 2012:

<table>
<thead>
<tr>
<th></th>
<th>2013</th>
<th>2012</th>
</tr>
</thead>
<tbody>
<tr>
<td>Prepaid insurance</td>
<td>$106,639</td>
<td>$113,725</td>
</tr>
<tr>
<td>Prepaid library materials</td>
<td>400,820</td>
<td>466,315</td>
</tr>
<tr>
<td>Prepaid - other</td>
<td>67,442</td>
<td>67,197</td>
</tr>
<tr>
<td><strong>Total prepaid expenses</strong></td>
<td><strong>$574,901</strong></td>
<td><strong>$647,237</strong></td>
</tr>
</tbody>
</table>

In the course of cataloging its dissertations collection, the Center incurs usage fees to access the Online Computer Library Center (OCLC) database. The Center is able to offset these fees from credits received from OCLC for the reciprocal use of the Center. The Center has earned cumulative net credits of $46,359 as of June 30, 2013. The Center had cumulative net credits of $56,342 as of June 30, 2012.

NOTE 6. PROPERTY AND EQUIPMENT

Property and equipment consisted of the following as of June 30, 2013 and 2012:

<table>
<thead>
<tr>
<th></th>
<th>2013</th>
<th>2012</th>
</tr>
</thead>
<tbody>
<tr>
<td>Land</td>
<td>$128,446</td>
<td>$128,446</td>
</tr>
<tr>
<td>Building and improvements</td>
<td>11,107,082</td>
<td>10,957,996</td>
</tr>
<tr>
<td>Furniture and equipment</td>
<td>2,064,958</td>
<td>2,037,543</td>
</tr>
<tr>
<td></td>
<td>13,300,486</td>
<td>13,123,985</td>
</tr>
<tr>
<td><strong>Less accumulated depreciation</strong></td>
<td><strong>(10,270,083)</strong></td>
<td><strong>(9,796,130)</strong></td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$3,030,403</strong></td>
<td><strong>$3,327,855</strong></td>
</tr>
</tbody>
</table>

Depreciation expense was $473,954 for the year ended June 30, 2013 and $479,024 for 2012.
NOTE 7.  ACCOUNTS PAYABLE AND ACCRUED EXPENSES

Accounts payable and accrued expenses consisted of the following as of June 30, 2013 and 2012:

<table>
<thead>
<tr>
<th></th>
<th>2013</th>
<th>2012</th>
</tr>
</thead>
<tbody>
<tr>
<td>Accounts payable</td>
<td>$455,335</td>
<td>$423,372</td>
</tr>
<tr>
<td>Accrued vacation</td>
<td>208,870</td>
<td>208,870</td>
</tr>
<tr>
<td>Accrued salaries and withholdings</td>
<td>79,119</td>
<td>66,755</td>
</tr>
<tr>
<td>Other accrued expenses</td>
<td>63,056</td>
<td>64,077</td>
</tr>
<tr>
<td></td>
<td>$806,380</td>
<td>$763,074</td>
</tr>
</tbody>
</table>

NOTE 8.  DEFERRED REVENUE

The Center regularly bills in advance of the upcoming fiscal year for membership cost share assessments and AMPS membership. Those membership payments that are received for future fiscal years are held as deferred revenue to be recognized in the fiscal year for which they will be earned. Occasionally, grant payments received in advance of a future fiscal year are also held as deferred revenue. As of June 30, 2013 and 2012, deferred revenue consisted of follows:

<table>
<thead>
<tr>
<th></th>
<th>2013</th>
<th>2012</th>
</tr>
</thead>
<tbody>
<tr>
<td>Deferred membership cost share</td>
<td>$3,569,758</td>
<td>$4,066,318</td>
</tr>
<tr>
<td>Deferred subscriptions</td>
<td>190,221</td>
<td>154,037</td>
</tr>
<tr>
<td>AMPS deferred revenue</td>
<td>10,678</td>
<td>8,499</td>
</tr>
<tr>
<td>Grants deferred</td>
<td>7,616</td>
<td>7,616</td>
</tr>
<tr>
<td></td>
<td>$3,778,273</td>
<td>$4,236,470</td>
</tr>
</tbody>
</table>

NOTE 9.  LOAN PAYABLE

In 2001, the Center obtained a $2,400,000 loan under the Illinois Educational Facilities Authority’s Cultural Pooled Financing Program.

The loan is repayable in monthly installments of $7,895 plus interest at a variable rate based on the underlying municipal bond which is reset on a weekly basis. The interest rate was 2.02% and 1.98% at June 30, 2013 and 2012, respectively. The loan matures in 2025. Interest expense for the years ended June 30, 2013 and 2012 was $10,698 and $14,750 respectively.
NOTE 9. LOAN PAYABLE (CONTINUED)

Principal payments are as follows:

Year ending June 30,

<table>
<thead>
<tr>
<th>Year</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>2014</td>
<td>$94,736</td>
</tr>
<tr>
<td>2015</td>
<td>94,736</td>
</tr>
<tr>
<td>2016</td>
<td>94,736</td>
</tr>
<tr>
<td>2017</td>
<td>94,736</td>
</tr>
<tr>
<td>2018</td>
<td>94,736</td>
</tr>
<tr>
<td>Thereafter</td>
<td>686,847</td>
</tr>
</tbody>
</table>

$1,160,527

NOTE 10. TEMPORARILY RESTRICTED NET ASSETS

Temporarily restricted net assets arise from grants received from various organizations to support cataloging, microform projects, digitization, digital preservation activities and the purchase of equipment to automate library materials. Net assets were released from donor restrictions by incurring expenses of $426,303 and $991,017 in 2013 and 2012, respectively. Grant contributions received that are not expended for their restricted purposes are refundable to the grantor. Temporarily restricted net assets at June 30, 2013 and 2012 are available for the following purposes:

<table>
<thead>
<tr>
<th>Project</th>
<th>2013</th>
<th>2012</th>
</tr>
</thead>
<tbody>
<tr>
<td>South Asia survey</td>
<td>$5,881</td>
<td>$5,881</td>
</tr>
<tr>
<td>Membership benefits</td>
<td>1,878</td>
<td>1,878</td>
</tr>
<tr>
<td>Global resources network 2014</td>
<td>31,222</td>
<td>451,720</td>
</tr>
<tr>
<td>Middle East research journals</td>
<td>1,911</td>
<td>1,911</td>
</tr>
<tr>
<td>Government documentation digitization project</td>
<td>44,813</td>
<td>50,618</td>
</tr>
<tr>
<td>Total</td>
<td>$85,705</td>
<td>$512,008</td>
</tr>
</tbody>
</table>

NOTE 11. PENSION PLAN

The Center has established and made available to its employees a defined contribution money purchase pension plan. Under this plan, funds contributed by the Center and participating employees are used to purchase retirement annuity and death benefit policies for the participants through the Teachers Insurance and Annuity Association and/or the College Retirement Equities Fund. Contributions made by the Center are based on participants’ compensation as defined by the plan. The Center’s contribution for the years ended June 30, 2013 and 2012 was $231,281 and $236,122 respectively.
NOTE 12. RELATED PARTY TRANSACTIONS

The Center earns cataloging revenues from OCLC Online Computer Library Center, Inc. (OCLC) and also purchases cataloging and other services from OCLC. Cataloging revenues were $44,597 and $110,599 during the years ended June 30, 2013 and 2012, respectively. Total services purchased from OCLC were approximately $56,018 and 54,257 for the years ended June 30, 2013 and 2012, respectively.

The Center also routinely provides membership services to educational institutions which happen to employ members of the Board of Directors.

NOTE 13. CONCENTRATION OF CREDIT RISK

The Center maintains its cash balances in financial institutions deemed to be creditworthy. Balances are insured by FDIC up to $250,000. Balances may at times exceed insured limits. However, the balances are swept nightly into a money market account that is secured by U.S. Government bonds. The Center believes its credit risk to be minimal.
## Schedule of Functional Expenses and Collection Expenditures

### Year Ended June 30, 2013

<table>
<thead>
<tr>
<th>Store-Service and Maintenance</th>
<th>Conversion of Materials</th>
<th>Service and Delivery</th>
<th>Cataloging and Microform Projects</th>
<th>Grants</th>
<th>Total Program and General</th>
<th>Management and General</th>
<th>Fundraising</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Support services</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Cataloging fees</td>
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<td>1,048,261</td>
<td>847,322</td>
<td>314,816</td>
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<tr>
<td><strong>Total</strong></td>
<td>449,245</td>
<td>2,186,166</td>
<td>562,968</td>
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<td>806,894</td>
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**Note:** Collection expenses - not capitalized:

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<th>Store-Service and Maintenance</th>
<th>Conversion of Materials</th>
<th>Service and Delivery</th>
<th>Cataloging and Microform Projects</th>
<th>Grants</th>
<th>Total Program and General</th>
<th>Management and General</th>
<th>Fundraising</th>
<th>Total</th>
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**Independent Auditor’s Report** | F16
## Center for Research Libraries

**Schedule of Program Revenue and Expenses - Grants**

Year Ended June 30, 2013

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<th>Temporarily Restricted Contribution Grants</th>
<th>CSAL</th>
<th>Notre Dame</th>
<th>Mellon Foundation</th>
<th>CAORC</th>
<th>MacArthur Foundation</th>
<th>University of Arizona</th>
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<td>GRN</td>
<td>GRN Research Journals</td>
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<td>$ -</td>
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<td>$ -</td>
<td>$ -</td>
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*Independent Auditor's Report | F17*
### Center for Research Libraries

#### Schedule of Program Revenue and Expenses - Grants

**Year Ended June 30, 2013**

#### Fee for Service Grants

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<tr>
<th>CAORC</th>
<th>University of Chicago</th>
<th>Department of Education</th>
<th>Library of Congress</th>
<th>NSF Long Lived Print</th>
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<td>TICFIA</td>
<td>Preserving News Repositories</td>
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