The Center for Research Libraries (CRL) is a consortium of North American universities, colleges, and independent research libraries. The consortium acquires and preserves newspapers, journals, documents, archives, and other traditional and digital resources for research and teaching and makes them available to member institutions through interlibrary loan and electronic delivery.

MISSION
The Center for Research Libraries’ mission is to support advanced research and teaching in the humanities, sciences, and social sciences by ensuring the survival and availability of the knowledge resources vital to those activities. CRL accomplishes this mission through cooperative action with its member libraries and partners.
It is my pleasure to write as Chair of the Center for Research Libraries Board of Directors. I am delighted that I am able to work on behalf of CRL, which continues to serve as a vital partner with member libraries in provision of primary and secondary resources to scholarly researchers.

In fiscal year 2011, CRL continued to maintain, serve, and further build the physical collections upon which the community has traditionally relied: newspapers, archives, popular and commercial journals, government documents, foreign dissertations, and major microform sets. These are the “fundamentals” to which the title of this report refers: the stratum of sources and evidence that support original scholarly research in the humanities and social sciences.

While pursuing the fundamentals with excellence, CRL has continued its transition to an outstanding 21st-century library, providing an array of digital and electronic collections and services. The Andrew W. Mellon Foundation recognized and encouraged this transition with a second $1 million grant awarded in 2011.

Staff at CRL continue to digitize collections not otherwise available in electronic format. More than five hundred thousand pages of books, journals, manuscripts, and other items were scanned, many in response to scholars’ requests. The systematic digitization of foreign newspapers continued this year with the addition of 540,000 pages of Latin American, African, and South Asian newspapers to the World Newspaper Archive. In addition, approximately 3,500 volumes of American popular, commercial, and trade journals from the CRL collection were online by the end of the year in ProQuest’s American Periodicals.

Providing a different kind of support to libraries as we develop electronic collections, CRL negotiated favorable terms with vendors for purchase of several major humanities databases, enabling members to obtain electronic access to primary source collections.

In another example, support from the Mellon Foundation enabled CRL to establish the Global Resources Forum. The Forum is a set of activities and resources on collections and electronic resources, and serves as a framework for sharing information and best practices in collection development and management. Its purpose is to inform decision-making and investment in digital and print collections at CRL libraries and their consortia. This year, staff from nearly 170 of the 256 CRL libraries participated in CRL webinars related to Global Resources Forum topics.

One of the main events of the Forum this year was the Global Water-2010 and Beyond roundtable, held by CRL and the Greater Western Library Alliance. The roundtable brought together librarians, scholars, policymakers, and archivists to explore the challenges of preserving data and documentation on water supply, quality, and management.

That CRL membership continues to grow, even in harsh economic times, suggests that these efforts are benefiting the research libraries community. CRL membership grew from 250 to 256 libraries this year. At the same time, the many area studies programs and Global Resources projects continued to flourish under the CRL umbrella.

CRL’s work this year also earned the recognition and support of the Institute of Museum and Library Services, in the form of two National Leadership Award grants for print archiving. The funding is helping CRL play a greater role in fostering coordinated, strategic management of print materials during our long transition between print and digital collections.

It has been another year of outstanding accomplishment for CRL. The Board of Directors and I applaud President Bernie Reilly and CRL’s dedicated staff for their hard work, resourcefulness, and vision. CRL has become a model for all research libraries as we address the “fundamentals” at the same time that we reframe our own collections and services to support dynamic new forms of scholarship.

Sarah Michalak
Associate Provost for Libraries and University Librarian
University of North Carolina at Chapel Hill
The unifying idea for CRL’s annual report for fiscal year 2011 is “Fundamentals.” This year CRL reaffirmed its longstanding commitment to preserving the “fundamental” raw materials of advanced research: primary source collections. The year also saw a strengthening of CRL’s support for cooperative collection-building, based upon the interests and needs of the research libraries CRL serves.

Throughout its 62-year history, CRL has ensured the survival of many kinds of primary sources: the newspapers, archives, government publications, historical journals, and other materials that form the substrate of documentation and evidence upon which original research is based. CRL continued to build print and microform holdings of these materials. It also negotiated favorable terms for CRL libraries to purchase several major primary source databases.

CRL provides the foundation of administrative, financial, logistical, and communications support that enable a number of communities of interest to realize their own collection development goals. This support has been critical to the CRL Area Studies projects (the Area Microform Projects) (page 16). Participants of these projects have identified and preserved a wealth of historical documentation and evidence from the world’s major regions for scholarly research. This support is also vital for the Global Resources collection development projects (page 14), through which area and subject specialists from major U.S. and Canadian universities work together to promote access to critical materials for international studies.

Fulfilling CRL’s mission today involves a broader set of activities than those in which CRL has engaged for much of its history. It involves, for example, the systematic digitization of foreign newspapers. This year expertise and support from many libraries enabled CRL, in partnership with Readex, to add more than 540,000 pages of Latin American, African, and South Asian newspapers to the World Newspaper Archive (page 11).

It also involves providing actionable information to the CRL community on major research databases and digital and print repositories. This year CRL webinars and roundtables provided fresh information and venues for discussion on data and documentation for water supply, quality, and management; source materials for Medieval Studies; and new approaches to collection development.

CRL’s March 2011 certification report on HathiTrust, the product of extended deliberations by members of the Certification Advisory Panel, provided a penetrating analysis of the risks and benefits of an emerging digital repository. This information supports due diligence by libraries investing in HathiTrust, and by those making decisions on the future of their public domain monograph collections.

The task of ensuring scholarly access to primary evidence today presents tremendous new challenges for CRL and the research libraries community. The migration of news reporting to the web renders traditional newspaper preservation strategies obsolete. Devising effective strategies for preserving news in the electronic environment requires an understanding of the lifecycle of news content. For this reason, CRL produced Preserving News in the Digital Environment: Mapping the Newspaper Industry in Transition. The report, commissioned by the Library of Congress Office of Strategic Initiatives, is an initial attempt to map the lifecycle of news content and information published in print and online, and to clarify the relationship between the news content produced for those two major distribution channels. That report will form the basis for future CRL work in news preservation.

That CRL has been able to devise new ways to support informed collection development and management in a rapidly changing environment owes in no small measure
to the Andrew W. Mellon Foundation. The Foundation’s funding and strategic guidance have both been essential to CRL planning and activities in a time of rapid change and scarce resources.

The continuity of CRL’s work, and the survival of critical primary source collections for research and teaching, however, are due to the enlightened library directors, provosts, collections specialists, reference staff, and others at CRL libraries, who once again this year gave generously of their time, expertise, and resources. Current and future students and scholars are in their debt.

Bernard F. Reilly
President
Contents

Mission Statement .......................................................... 1
Message from the Chair .................................................... 2
Message from the President ................................................ 3
FY2011 Annual Report Narrative ........................................ 6

I. Supporting Advanced Research ......................................... 6
   Purchase Proposal Program ........................................... 6
   Shared Purchase Program ............................................... 6
   Scholars’ Access Program .............................................. 7
   Access Services .......................................................... 7
   The Impact of CRL: Research .......................................... 8
   Primary Source Awards ............................................... 9

II. Enhancing Access to Collections ....................................... 9
   Digital Production at CRL ............................................. 9
   Collaborative Digitization ............................................ 10
   The Impact of CRL: Access ........................................... 12
   Electronic Resource Offers .......................................... 13
   Metadata and Cataloging Statistics .................................. 14
   Global Resources Projects ............................................ 14
   The Impact of CRL: Preservation .................................... 15
   Area Microform Projects ............................................. 16

III. Informing Collection Development .................................... 17
   Global Resources Forum .............................................. 17
   Resource Analysis .................................................... 17
   Assessment and Certification of Digital Repositories .......... 18
   Supporting Print Archives .......................................... 18
   The Impact of CRL: Collaboration ................................... 20

Board of Directors, Officers, Committees, and Staff .................. 21
Member Institutions for Fiscal Year 2011 ................................ 24

Independent Auditor’s Report ............................................. F1
   Statements of Financial Position (June 30, 2011 and 2010) ....... F2
   Statements of Activities ............................................. F3
   Statements of Cash Flows ............................................ F4
   Notes to Financial Statements ...................................... F5

Supplementary Information .................................................. F15
   Schedule of Functional Expenses and Collections Expenditures . F16
   Schedule of Program Revenue and Expenses—Grants .......... F17

In June 2011, CRL’s digital production program surpassed three million pages with How to Train Animals: A Practical Guide for Amateur or Professional Trainers (New York: Excelsior, 1894).
I. SUPPORTING ADVANCED RESEARCH

In fiscal year 2011 (July 1, 2010–June 30, 2011), CRL continued its tradition of excellent service by acquiring and making available unique and unusual materials for faculty, students, and other researchers.

Through interlibrary loan and, increasingly, electronic delivery of CRL's five-million-volume collection of primary source and other significant material, CRL's collection and acquisition programs support critical research by patrons at member libraries. Each year CRL identifies and acquires over $1 million worth of new materials of interest to CRL libraries in paper and microform. New materials added this year ranged from Iranian opposition pamphlets, manga reprints, Thai human rights monographs, Russian agricultural periodicals, European incunabula, and African law reports, to newspapers from Russia, India, China, Israel, France, and the United States.

Purchase Proposal Program
CRL's Purchase Proposal Program acquires significant microform and hard copy collections that meet the needs of researchers at CRL member institutions. In FY11, CRL purchased nine microform sets (in 16 parts) of rare materials, including journals, newspapers, literary and popular culture materials, and international archives:
- *Annonces, affiches, et avis divers*. Paris (1752–92) [general interest journal]
- China and the West: the Maritime Customs Service Archive from the Second Historical Archives of China Nanjing [archival set]
  - Part 2: London Office Files, 1874–1949
  - Part 3: Semi-Official Correspondence from Selected Ports
  - Part 4: The Policing of Trade, 1861–1941
  - Part 5: The Policing of Trade, 1862–1948
- Part 6: Outbreak of the Sino-Japanese War and World War II
- Part 7: The Postwar Period, 1941–49
- The Colonial Economy in the Netherlands Indies [archival set, Nationaal Archief]
  - Part I: The Commission to Investigate the Sugar Manufactories on Java 1854–57
  - Part II: The Commission for Industrial Development in the Netherlands Indies 1915–26
- Early Printed Books on Religion from Colonial Spanish America 1543/4–c. 1800 [microform set, holdings from British Library]
- *Ha-Arets*. Tel Aviv (1919–63) [newspaper]
- Popular Literature Fiction and Songs in Imperial Russia [microform set, IDC]
- Renaissance commonplace books from the Sloane Collection at the British Library [microform set, IDC]

The acquisition of material through the 2011 Purchase Proposal Program had a list price value of $151,200.

Shared Purchase Program
CRL's Shared Purchase Program supports the acquisition of costly major microform or printed sets by leveraging funds from CRL and member libraries to cooperatively acquire materials. In FY11, with the support of 17 member libraries, CRL added five major sets to its collection, representing a total list price of $85,766:

- Gubernatorial reports of Russian Imperial Governors, 1855–1864 [archival set]
- *Lyttelton Times*. Christchurch, New Zealand (1890–1908) [newspaper]
Scholars’ Access Program

The Scholars’ Access Program provides support for individual scholars’ access to collections (electronic, microform, and print) not held by CRL. In 2011, CRL acquired two French periodicals (Détective and Vio) in microform for Middlebury College professors to use in research and teaching of French culture between the two world wars. CRL also funded short-term access to the online Egyptological Bibliography for a University of Texas at Austin professor to supplement standard classical Hellenistic and Roman Egypt resources for research and teaching.

Access Services

CRL continued a trend toward a lower number of requests filled by physical loan, offset by persistent growth in those filled digitally. This fiscal year saw a 250% increase over the previous year in downloads of existing digital collections hosted by CRL.

| Total filled requests | 27,349 |
| Requests filled by loan | 10,957 |
| Items sent by loan | 65,978 |
| Requests filled by document delivery | 14,392 |
| Requests filled digitally | 2,000 |
| Scanned pages sent | 370,290 |
| Downloads of digital items in FY11 | 45,244 |

Shared Purchase Contributors

CRL wishes to thank the participating libraries in this year’s Shared Purchase Program:

- University of British Columbia
- University of California, Davis
- University of California, Irvine
- University of California, Los Angeles
- University of Chicago
- University of Colorado
- Columbia University
- Cornell University
- Duke University
- Harvard University
- Indiana University
- University of Iowa
- University of Minnesota-Twin Cities
- Northwestern University
- University of Pennsylvania
- Princeton University
- University of South Florida
In his recent publication, Gavin D. Brockett, Associate Professor of Middle East and Islamic History at Wilfrid Laurier University, challenges the dominant narrative of a united Turkish national identity under Atatürk by examining the press history of the nation, particularly regional newspapers held by CRL and other libraries. How Happy to Call Oneself a Turk: Provincial Newspapers and the Negotiation of a Muslim National Identity (University of Texas Press, 2011) traces the development of the “national” print culture of Turkey from the founding of the state through the transition to a multiparty democracy in the 1940s and ’50s. Brockett focuses on the press outside metropolitan centers to understand how the principles of secularism (laiklik) and modernization were perceived beyond the Kemalist elite. In analyzing how print contributed to the formation of a common national identity, Brockett reveals far more complexity than the traditional political narrative has previously conveyed.

As a doctoral student at the University of Chicago, Brockett never intended to embark on this particular research pathway. In searching for articles by a Turkish intellectual known to have circulated widely, Brockett came across a listing of CRL’s extensive holdings of Turkish newspapers. Borne more of curiosity than direct research application, Brockett borrowed a selection of papers through interlibrary loan. He marveled at the variety of news he discovered in these remote papers: images from abroad such as President Truman throwing the ceremonial first baseball pitch in 1951, and photos and political cartoons clipped from foreign media. As he read further, however, he began to note the diversity of local geographic, political, and religious perspectives promoted in the various papers. “To a researcher, opening up those wonderful brown paper packets,” Brockett notes, “was like striking gold.” Eventually abandoning his original research, Brockett started ordering more papers from CRL, which were delivered on large trolleys. Brockett received space at the university library to store and use the papers. After three years of research, he relates, he still had not exhausted the collection.

After Brockett completed his doctorate at Chicago, he spent a number of years on research to flesh out his work into a full publication. Receiving grants, he ventured into collections in Ankara and Istanbul to supplement the materials found at CRL.

Press laws in Turkey ensured that copies of all published works (including newspapers) were deposited in several locations. The National Library of Turkey (Millî Kütüphane) possesses the most extensive collection of newspapers in the country. “There is no question the research in Turkey assisted in my work,” Brockett notes. “However, it did make me value the comparative ease of access to CRL’s collection.” He also appreciated the assurance that a second copy of the material was accessible should misfortune befall the originals.

Brockett advises libraries to work closely with scholars who have intimate knowledge of collections and the availability of potential resources. While he acknowledges that all libraries have finite resources, Brockett encourages institutions to think broadly about how to work with researchers to shore up the historical record and make these lesser-known but significant resources available to future scholars.
Primary Source Awards

CRL’s annual Primary Source Awards aim to broaden understanding of how researchers, teachers, librarians, and others use primary source materials. The 2011 recipients demonstrated innovative and creative uses of primary source materials:

- **Award for Access**
  Kelley Wolfe Bachli—Coordinator of the Center for Primary Research and Training (CFPRT) at the University of California, Los Angeles (UCLA)
  *For her work in expanding access to primary source materials in the UCLA Library.*

- **Award for Research**
  Laura Braden—Ph.D candidate in the Department of Sociology, Emory University
  *For her use of primary sources in assembling a collection of data on artists’ attributes and their exhibits in the 1913 International Exhibition of Modern Art and subsequent exhibition catalogs and art history textbooks.*

- **Award for Teaching**
  Dr. Laurie Zittrain Eisenberg—Professor of History at Carnegie Mellon University
  *For her undergraduate course, “Historical Evidence and Interpretation,” working with students to compare primary sources with secondary accounts.*

Details on the awarded projects appear in CRL’s Spring 2011 issue of FOCUS on Global Resources.

II. Enhancing Access to Collections

While focusing on continuity of service, CRL continued to reshape its operations and services in response to changing research practices, prioritizing access to content through electronic delivery, strategic digitization, and licensing or purchase of content in digital format. These changes reflect the strategic priorities identified by CRL’s board and management in 2008.

Digital Production at CRL

In FY2011, CRL scanned a total of 538,560 pages in-house from its collections. “On Demand” digital delivery—converting materials in response to patron requests for interlibrary loans—made up nearly 73% percent of all in-house scanning in FY11. CRL supplied scanned documents instead of lending the source material 14,997 times to 191 member libraries.

In June 2011, CRL surpassed three million pages digitized for scholars at CRL libraries, [which] increases patron access and preserves materials in CRL’s collection.

CRL scans items for scholars if the scope will allow turnaround in five days or less. Items scanned for patrons are linked from catalog records and remain available for users to download in PDF format. This increases patron access and preserves materials in CRL’s collection by scanning rather than lending.

“Planned scanning” of titles recommended by CRL and its affinity groups makes up the other component of in-house digital production. In FY11, items selected for strategic digitization included:

CRL surpassed three million pages digitized for scholars at CRL libraries, [which] increases patron access and preserves materials in CRL’s collection.
• Guides to major microform sets held by CRL, to facilitate access to the thousands of primary source materials contained in these resources. More than 350 guides have been scanned, including Records of the Department of State series, Commonwealth political ephemera, and Russian regional archival guides.
• Microfiche copies of more than 950 titles in CRL’s unique collection of newsletters from the Civilian Conservation Corps (1933–42), a work relief program under Franklin D. Roosevelt’s New Deal. These titles contain colorful anecdotes, stories, and camp news from groups deployed across the country.
• Correspondence and reports from Ojibwe missionary Sela G. Wright’s papers at Oberlin College. This collaborative digitization of Native American/First Tribes special collections material was undertaken as a project of CRL’s Undergraduate Research Working Group, which aims to identify primary source material for CRL digitization to support upper-level undergraduate coursework and instruction. The scanned documents are available through Oberlin’s website.

Collaborative Digitization
CRL’s in-house work augments strategic digitization of CRL and affiliated material through collaborative digitization programs, which added more than 2.9 million pages of scanned content to products available to CRL member libraries.

Law Library Microform Consortium
In FY11, CRL and the Law Library Microform Consortium (LLMC) formed a partnership to identify, preserve, and provide digital access to important at-risk primary source documents in law and government from U.S. and various other national jurisdictions. Through this partnership, CRL is expanding the scope of its preservation activities and making new primary source digital collections available to CRL libraries.
Beginning in September 2010, researchers at all CRL libraries obtained access to the online LLMC-Digital database of legal and government-related materials from all world regions. This content supports advanced research and teaching in many areas, including international relations, global trade, environmental policy, U.S. labor politics, civil rights, poverty, immigration, and military conflict.

A Global Resources Law joint steering committee was formed to identify topics and content for digitization, with emphasis on the research interests of CRL libraries in area and international studies. In FY11, LLMC scanned more than 700 historical legal treatises from CRL’s collections, as well as the first 200 of an estimated 2,200 volumes of Canadian provincial legislative journals. CRL also contributed unique historical publications for LLMC’s Haiti Legal Patrimony digitization project, begun in response to the devastating 2010 earthquake.

After an initial trial period, CRL will propose terms of continued access to the LLMC database, providing an equitable method of cost-sharing for all CRL libraries.

**World Newspaper Archive**

In partnership with Readex, CRL and its member libraries continue to add content to the World Newspaper Archive (WNA), a collaborative effort to preserve and provide persistent access to historical newspapers from around the globe. As of June 30, 2011, WNA contained nearly two million pages of content selected by CRL and partner libraries. Members receive preferential access to WNA modules through CRL. Member investment is provided directly to CRL and is used for additional conversion activity.

- **Latin American Newspapers** (launched December 2008) has 1.2 million pages of content, representing 34 titles from 11 countries.
- **African Newspapers** (January 2010) contains more than 390,000 pages from 56 titles published in countries across sub-Saharan Africa.
- **South Asian Newspapers** (June 2010) currently makes accessible 400,000 fully searchable pages dating from the 19th century.

Content planned for FY12 includes **East European Newspapers** (in initial production stages). In June 2011, the WNA advisory group approved the development of a second module of Latin American Newspapers.

**American Periodicals from the Center for Research Libraries**

Launched in June 2009, American Periodicals from the Center for Research Libraries is a selection of historical trade and popular periodicals held by CRL and digitized in collaboration with ProQuest. Nearly one million pages were scanned in FY11 for the collection, which is projected to reach three million pages and more than 350 titles by its completion later in 2011.

All content is scanned in full color and is text-searchable. Titles include The American Annual of Photography (1887–1906), The Manufacturer and Builder (1869–97), and Pacific Medical & Surgical Journal (1858–1917). Serial holdings at the University of Pennsylvania helped CRL fill in gaps and add complementary titles, such as The Philadelphia Photographer and Railway Age.

Providing electronic access will help protect the brittle originals from loss or harm. CRL is archiving the bound serial volumes, as well as working with ProQuest to ensure sustainability of the digital files. Digital interlibrary loan is provided on a volume-by-volume basis for CRL libraries that have not purchased the APCRL digital collection from ProQuest.

**Technical Report Archive and Image Library**

The Technical Report Archive and Image Library (TRAIL) project identifies, digitizes, preserves, and provides persistent and unrestricted access to U.S. federal technical reports in engineering, nuclear science, health and safety, and
The Center for Research Libraries has focused a great deal of attention on the library partnership aspects of the World Newspaper Archive (WNA). However, the resource is also gaining scholarly attention as access to the resources becomes better known on campus. CRL is interested in learning more about the uses and benefits of WNA among faculty, scholars, and students, as in the following example:

Peter Limb is the Africana Bibliographer at Michigan State University and an Associate Professor (Adjunct) in the History Department, where he teaches courses on the economic, social, and political history of South Africa.

Dr. Limb’s interest in the World Newspaper Archives—African Newspapers is twofold: first, as a librarian and representative of the Cooperative Africana Microform Project (CAMP), from which much of the current module’s content has been drawn, and second as an African history scholar. Dr. Limb’s current research includes the works of African physician and politician A. B. Xuma, women in early African politics, comparative African-Indian nationalism, and a centenary history of the early black newspaper Abantu-Batho.

Limb also appreciates the features included in the Readex newspaper platform. “The image preview accompanying text searches is useful for interpreting context, particularly when a reference may only be to a last name or a single word of a title.” He cited references to Abantu-Batho, where editors of other newspapers would often only include “Abantu” as the source of an article from the former. Limb’s work on Abantu-Batho is part of a scholarly compilation on the history and publication of this important title. Started in 1912 with funding from the Queen-Regent of Swaziland, Abantu-Batho supported the newly formed South African Native National Congress, renamed the African National Congress (ANC) in 1923. Abantu-Batho became the official organ of the ANC by 1928 and was a leading African-owned newspaper in South Africa, championing the cause of African nationalism until financial troubles forced its closure in 1931.

Despite its historical importance, only fragmentary issues remain accessible (CAMP holds microfilm for the period April 1930–July 1931). Single copies of Abantu-Batho are held by various repositories or individuals in different countries, but the majority of issues from 1912 to 1929 remain elusive.

By using the World Newspaper Archive, Limb and his colleagues have uncovered references to articles (often reproduced wholesale) and letters published by the ANC mouthpiece. Piecing these together, the scholars are beginning to form a more complete publication history of the newspaper, including evidence of a previously undiscovered preview edition of the title. “With African Newspapers,” Limb describes, “we’re able to widen the scope of the material we are able to cite and reproduce for the publication, and add to the content of the essays we are producing.”

Aside from keyword searching, Limb finds the ability to browse and move through issues a distinct advantage over text-only databases, particularly for the historian who may not be able to pinpoint what terms to search. Searching the text of a newspaper only provides certain insight into the paper’s history, while full-issue browseability allows users to view the overall structure (advertisements, photographs, letters, and opinions) and content of the title.

Dr. Limb sees tremendous potential for World Newspaper Archive—African Newspapers, especially as additional content is added. He enthuses, “I can see amazing possibilities for teaching by linking to primary sources, but we need to brief professors on this.”
other scientific and technical fields. The project focuses on public domain legacy collections produced and distributed prior to 1975.

To date, more than two million pages have been scanned, including materials from the U.S. Atomic Energy Commission, National Bureau of Standards, and U.S. Bureau of Mines. These reports—over 20,000 currently accessible—may be accessed through TRAIL’s new robust search platform (www.technicalreports.org).

TRAIL plays a critical role in ensuring permanence for these legacy resources, both through enhanced cataloging and shared management of physical collections. This fiscal year, TRAIL scanned more than 6,000 items (over 300,000 pages); completed eight report series, including Technical Progress Report (U.S. Bureau of Mines) and Research Report (U.S. Fish and Wildlife Services); added 20 new participating institutions to its membership roster; and implemented a new digital content platform, maintained by the University of Washington Libraries.

**Digital South Asia Library**

The Digital South Asia Library (DSAL) concluded its grant project funded through CRL by the Department of Education’s Technical Innovation and Cooperation for Foreign Information Access (TICFIA) program. Through this grant, DSAL created 122,294 bibliographic and 18,336 authority records for the South Asia Union Catalogue, a historical bibliography describing books and periodicals published in the region from 1556 through the present. Completed records were added to OCLC’s WorldCat database.

DSAL also completed digital conversion of the audio and transcripts of the Gramophone Recordings from the Linguistic Survey of India. Intended as a supplement to Sir George A. Grierson’s Linguistic Survey of India published between 1904 and 1927, the 242 recordings of stories, songs, and poems were collected by provincial governments of British-ruled India.

**Electronic Resource Offers**

In response to member recommendations and previous offers, CRL included offers of favorable terms for three electronic resources on the FY11 Purchase Proposal ballot, which were taken up by 33 libraries:

- **Electronic Enlightenment** (Oxford University Press)
- **Foreign Office Files for India, Pakistan, and Afghanistan. Part One Independence, Partition and the Nehru Era, 1947–1964** (Adams Matthew Education)
- **Times of India Online** (ProQuest LLC).

In January 2011, CRL obtained offers for five additional electronic resources based on member interest. These resources received a very positive response, with 48 members purchasing one or more of the following:

- **British Records on the Atlantic World** (Microform Academic Publishers)
- **Foreign Office Files for China, 1949–1980** (Adam Matthew Education)
- **India Raj and Empire: Manuscript Collections from the National Library of Scotland** (Adam Matthew Education)
- **Sabin Americana 1500–1926** (Gale/Cengage)
- **Social Explorer** (Oxford University Press).

Moving forward, CRL will focus on areas that represent its greatest established strengths, including news and news-related information (such as historical economic, financial, demographic, and public opinion data, government and NGO-produced documents and information), international content not readily accessible through mainstream channels, and other primary source materials.

CRL will cooperate with the major regional consortia in which its members participate to minimize redundancy and maximize gain for its member libraries.

CRL's catalog contains more than 1.8 million records, including metadata related to digitized resources. CRL provides record sets to members that wish to upload all or selected portions of CRL content into their local systems. CRL also contributes to numerous consortial catalogs. CRL redesigned its catalog interface in 2011 to enhance discovery and access by facilitate use by patrons and librarians.

CRL completed the retrospective cataloging of South Asian and Southeast Asian microfiche produced by the Library of Congress field offices in Jakarta, Indonesia, and New Delhi, India. These materials represent unique resources frequently not otherwise available due to their fragility, short supply, or voluminous or scattered nature. CRL’s collection includes 31,870 titles acquired through this program.

Global Resources Projects

CRL provides an administrative umbrella for the Global Resources Network (GRN) projects, communities of interest that extend the abilities of CRL libraries to identify, access, and preserve valuable scholarly material. It supports international studies through the collaborative preservation and exchange of knowledge and source materials. In 2011, the GRN lent considerable support to CRL’s broad strategic objectives, contributing content and expertise to events, reviews, and activities.

- The Collaborative Initiative for French Language Collections (CIFNAL) began work on a new catalog of digitized French pamphlets. The catalog will be a database linking users to full-text, digital facsimiles of French pamphlets made accessible by CIFNAL member institutions, international partners, and other open access digital library collections, such as the Bibliothèque Nationale de France’s Gallica collection. CIFNAL also added 32 texts from the University of California at Berkeley’s Bancroft Library to the Bibliothèque Bleue project, hosted by ARTFL.
- The German North-American Resources Partnership (GNARP) continues to offer electronic databases for acquisition by members, including the new product Library Information Portal (offered through German publisher Brockhaus Duden Neue Medien GmbH), which includes the Brockhaus Enzyklopädie in 30 volumes, as well as a variety of Duden, Brockhaus, and other reference works. GNARP also initiated a new scholarship program for librarians, allowing two participants—one from the United States, one from Germany—to travel and exchange expertise with colleagues abroad. Funding partners are Goethe Institut and Bibliothek & Information International.
- The Latin Americanist Research Resources Project (LARRP) continues to digitize publications from Latin American social science organizations through its Latin American Open Archives Portal. LAOAP added monographs from the Instituto de Estudios Peruanos, an institution dedicated to research, teaching, and dissemination of social studies on Peru and other Latin American countries.
- The Digital Library for International Research (DLIR) recently concluded its “Local Archives and Libraries at Overseas Research Centers” project (funded by the TICFIA program). The project surveyed nearly 500 libraries and archives in countries with participating American Overseas Research Centers to create a research profile and directory for scholars. In addition, the project digitized nearly 8,000 photographs from the collection of photographer Moustapha Bouchoucha, located at the Beit El Bennani library in Tunisia, and loaded more than 22,000 Arabic records into the DLIR Union Catalog.

## Metadata and Cataloging Statistics

<table>
<thead>
<tr>
<th>Metadata added to records for digitized items</th>
<th>2,700</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total Cataloged</td>
<td>6,886 (579 Area Studies)</td>
</tr>
<tr>
<td>Dissertations</td>
<td>1,371</td>
</tr>
<tr>
<td>Monographs</td>
<td>2,388 (442 Area Studies)</td>
</tr>
<tr>
<td>Serials</td>
<td>2,166 (73 Area Studies)</td>
</tr>
<tr>
<td>Newspapers</td>
<td>225 (64 Area Studies)</td>
</tr>
</tbody>
</table>

Cataloging Statistics for July 2010–June 2011
In June 2011, the Center for Research Libraries and LAMP announced a major partnership effort with the Ministério Público Federal in Brazil to digitize nearly one million pages of the collection Brasil: Nunca Mais, which contains court documents (processos) from Brazil’s Military Supreme Court. These proceedings document the cases of more than 7,000 persons arrested, convicted, and/or executed by the Court between 1964 and 1979.

In 1979, a group of religious officials and lawyers began an extremely ambitious project: to access records of the Superior Tribunal Militar (STM) containing information and evidence of human rights violations committed by agents of the repressive apparatus of the state during the military dictatorship (then still in power). The project aimed to avoid possible loss of the documents due to destruction during the country’s democratization process. The parties involved in the effort—including lawyers involved in the defense of political prisoners—viewed the preservation of these records as essential for future study on this phase of Brazil’s history.

The project’s founders realized that the processos could be accessed and taken off site for reproduction, taking advantage of a 24-hour period permitted by the Court to remand the cases. Reverend James Wright of the United Presbyterian Church of Brazil and Cardinal Dom Paulo Evaristo Arns, archbishop of the Roman Catholic Archdiocese of São Paulo, volunteered to coordinate the activities from São Paulo.

After nearly six years of working in secrecy, the organizers completed the task. Reproduction of the 707 lawsuits consulted totaled about one million copies on paper and 543 rolls of microfilm. The project team also created a 12-volume index that contained, among other data: (i) how many prisoners passed through the military courts, (ii) how many were formally charged, (iii) how many were arrested, (iv) how many people reported having been tortured, (v) how many people disappeared, (vi) what methods of torture were practiced, and (vii) where prisoners were detained.

In June 1987, LAMP chair Laura Gutierrez-Witt (University of Texas at Austin) proposed that the collection come to LAMP, where it would be widely accessible to researchers from academic and research institutions throughout North America. Wright agreed, and the original 543 rolls of microfilm with the full contents of the cases were sent to the Latin American Microform Project (LAMP) at the Center for Research Libraries in October 1987.

In January 2011, Marlon Alberto Weichert (Procurador Regional da República, Ministério Público Federal) contacted CRL to explore a partnership to digitize the full collection of reels. LAMP’s Executive Committee readily agreed to collaborate on this endeavor. LAMP contributed duplicate negatives of the reels for scanning in Brazil. The collection of case files, indexes to the collection, supporting documentation, and other materials related to the project are currently being scanned at the Arquivo Público do Estado de São Paulo, after which the files will be accessible as open access material on the Internet.

CRL and LAMP are pleased to have been guardians of the Brasil: Nunca Mais collection until it could be made more broadly accessible. After more than 40 years of relative obscurity, the Brasil: Nunca Mais Digital project seeks to restore this valuable contribution to Brazil’s historical and cultural patrimony, while boosting the availability of the material for research by civil society and Brazilians seeking the truth.
Area Microform Projects

CRL continues its ongoing commitment to long-term preservation of primary resources through the Area Microform Projects (AMPs). These programs promote preservation and accessibility of unique, scarce, or endangered research material, and work with international institutions to preserve their collections in both traditional and electronic formats. Highlights of accomplishments in FY11 include:

- LAMP purchased copies of *Encuesta de Folklore de la Argentina* (1921), a unique collection of Argentinean songs, poetry, and folktales. LAMP is also supporting the digitization of the *Brasil: Nunca Mais* collection.
- The Middle East Microform Project (MEMP) microfilmed a vast set of pamphlets and ephemera about the Arab world. The *Arabic Pamphlet Collection* (comprised of 39 sets of thematically arranged content) contains approximately 4,000 pamphlets, reports, and publications collected by distinguished Library of Congress Middle East librarian and scholar George Atiyeh. In addition, MEMP completed the incorporation of records for the *Cosroe Chaquëri Collection of Iranian Left-wing materials* into the CRL catalog and WorldCat. Microfilmed from originals at Harvard University, the collection of more than 1,000 items includes pamphlets and other ephemeral material issued by dissident political groups opposing the regime of Muhammad Riza Shah Pahlavi (r. 1941–79).
- The Southeast Asia Microform Project (SEAM) acquired eight reels of unpublished papers, articles, and speeches from the *Institute of Philippine Culture*, the noted social science research organization based at Ateneo de Manila University.
- The Slavic and East European Microform Project (SEEMP) acquired 36 reels of *Zapoliar’e* (1952–70) a Russian regional paper from Vorkuta (one of the largest centers of Gulag camps in European Russia and one of the largest coal-mining centers in Europe during the Soviet period). In addition, SEEMP completed the filming of 12 limited-run Cossack newspapers published during World War II, several of which were also digitized and are now available through CRL.

CRL Expenses: Support for Collections and Services, FY2011

- Acquisitions $2,120,988
- Service and delivery $923,827
- Conversion of materials $571,886
- Cataloging and metadata $782,728
- Area studies programs (AMPs) $774,809
- Collections storage/maintenance $433,462

III. INFORMING COLLECTION DEVELOPMENT

CRL supports informed investment in collections by libraries in its community, through a variety of tools, workshops, and forums, including CRL’s Global Resources Forum, access to The Charleston Advisor, and assessment initiatives for digital and print archives.

Global Resources Forum
At the April 2010 annual council meeting, CRL launched the Global Resources Forum (GRF). Building on CRL’s tradition of cooperative area studies collection development, the Forum is a framework for sharing collection information, expertise, and analysis. The program promotes informed investment in digital resources and services, and responsible, cost-effective stewardship of physical collections.

The Forum consists of online resources and virtual and in-person discussions, including:

- Teleconferences, webinars, and periodic roundtables for exchange of information and best practices on investing in primary source databases and other specialized electronic resources, serials collection building, and print and digital archiving;
- Timely, critical assessments of the cost, content, and performance of major humanities and social science databases. Reviews are posted on CRL’s website or recommended for The Charleston Advisor, a quarterly review of licensed databases and electronic resources;
- In-depth evaluations and cost-benefit analyses of digital repositories and archives services, such as Portico, HathiTrust, CLOCKSS;
- Tools to support collaborative efforts in collection-management and analysis, such as CRL’s print archives registry prototype;
- Topic guides to selected CRL collections with enhanced information on collecting in these areas.

Participation in Forum programming is a regular benefit of CRL membership. As of July 1, 2011, non-CRL libraries and consortia are eligible to participate in Forum activities on an annual fee basis.

In FY11, Forum events included:

- The Global Water-2010 and Beyond roundtable, sponsored by CRL and the Greater Western Library Alliance, for librarians, scholars, and archivists on data and documentation relating to water, the environment, and public policy, in Denver;
- A preconference workshop at the Charleston Conference: The Radically Different Future of Collection Development;
- Periodic webinars to highlight collection challenges, CRL resources, and current trends in scholarly research in various subject areas;
- Teleconferences to share information on commercial digitization of foreign and U.S. newspaper holdings (notably The Times of India, announced last spring by ProQuest).

Resource Analysis

CRL Preservation Analysis of Electronic News
CRL conducted an analysis for the Library of Congress Office of Strategic Initiatives on the “lifecycle” of news content in the electronic environment. With the current ascent of digital media as the locus of news reporting and distribution, traditional preservation models will no longer ensure future access to a comprehensive journalistic record.

CRL’s report, Preserving News in the Digital Environment: Mapping the Newspaper Industry in Transition, examines news content published in newspapers and online, providing an overview of sourcing, production, and distribution workflows and systems. The

CRL/GRF Webinars Conducted in FY2011:

- African Resources (July 2010)
- Digital Resources in Low and Government (September 2010)
- Water Resources (January 2011)
- Shared Print Archiving Initiatives (February 2011)
- Medieval Resources (March 2011) (below)

Many of these presentations were recorded and are available on the CRL website and on CRL’s YouTube channel.

The South Asia Microform Project (SAMP) made available on microfilm and in electronic format the epic Dastan-i Amir Hamzah.

overview is intended to form the basis for a rational and effective strategy for libraries to preserve news in electronic formats.

**Assessment and Certification of Digital Repositories**

In March 2011, CRL completed its preservation audit of HathiTrust (www.HathiTrust.org), certifying that it generally complies with the criteria included in the *Trustworthy Repositories Audit and Certification Checklist (TRAC)*, and other metrics CRL developed through its various digital repository assessment activities. CRL certification addresses the repository’s ability to preserve and manage digital files of books digitized by the University of Michigan, Google, and the Internet Archive, as well as comparable files submitted by other providers.

**Supporting Print Archives**

**Support for Print Archiving and Collection Management**

In January 2011, CRL began to work with the California Digital Library to develop a Print Archives Preservation Registry (PAPR). PAPR will support research library and consortial efforts to archive and manage critical print serial collections in an informed and cost-effective manner. PAPR will feature a searchable database of information about current print archiving programs and holdings worldwide. Initially, the system will manage information about the archived holdings of CRL, certain CRL partner libraries, and the Western Regional Storage Trust.

Under an agreement with CRL, the California Digital Library is providing system design and development services and will initially host the PAPR database and system beginning in June 2012.

CRL also engaged Ithaka S+R to advise on the further development of its “knowledge base” and related tools for library collection decision-making. These will augment existing CRL services and activities that support strategic development and management of collections at the local and regional level.

**Cooperative Print Archiving by Discipline**

In 2010, the Center for Research Libraries received a two-year grant from the Institute for Museum and Library Services National Leadership Grant program to establish a model for cooperative, coordinated management of physical collections. The project, entitled *Cooperative Print Archiving by Discipline: Developing an Infrastructure to Sustain Scholarly Resources*, focuses initially on the fields of Law and Agriculture and will build a sustainable and scalable plan for cooperative management of legacy print materials at the local, regional, state, and national levels.

Work on both domains will proceed simultaneously in four phases:

- Assemble supporting information base (see above, “Support for Print Archiving and Collection Management”)
- Document the extant archiving conditions and services as a baseline for standards
- Create consensus on expanding the archives and services
- Develop and implement expanded archiving agreements.

CRL is working with the Law Library Microform Consortium and the U.S. Agricultural Information Network to create sustainable and scalable frameworks in the fields of Law and Agriculture.

**CRL JSTOR Print Archive**

CRL has been collecting and archiving JSTOR print volumes since 2001. As CRL libraries constitute a
significant subscriber base for JSTOR, CRL created the print archive as a backup for providing original volumes to researchers in instances where the electronic version is incomplete or insufficient. At the end of the year, the CRL print archive contained full coverage of 1,287 titles (out of 1,837 JSTOR titles). CRL welcomes donations of titles and volumes. More details are available on CRL’s JSTOR Print Archive web page.

The cooperative print archiving project focuses initially on the fields of Law and Agriculture and will build a sustainable and scalable plan for cooperative management of legacy print materials at the local, regional, state, and national levels.
What may look like long-forgotten, dusty government documents found in the recesses of most major libraries are actually relevant technical reports still invaluable to researchers around the world. Many libraries hold technical reports as part of government documents collections the Government Printing Office distributed to their depository libraries. This program, known as the Federal Depository Library Program (FDLP), requires retention of materials in accordance with federal law and regional procedural guidelines.

With space at a premium and facing current economic realities, many libraries feel the burden of housing and maintaining the large volume of depository materials. A number of libraries, including two regional depositories, tasked with retaining all items received through the FDLP, have given up depository status in recent years. The Technical Report Archive and Image Library (TRAIL) project provides an advantageous situation for all concerned parties. Researchers do not lose access to needed technical reports; library administrators can begin to reclaim space for other uses; and librarians can provide improved and permanent access at little or no cost. Most importantly, these legacy technical reports will continue to impact the work of researchers for untold years to come.

TRAIL is diligently finding, collecting, cataloging, and digitizing pre-1975 federal technical reports on the verge of disappearing. TRAIL contacts current agencies to make certain that efforts do not duplicate any digitization plans. To date, TRAIL is collecting and digitizing technical report series from the following federal agencies: Atomic Energy Commission, Coast and Geodetic Survey, Department of Commerce, Energy Research and Development Administration, Environmental Protection Agency, Environmental Science Services Administration, Federal Energy Administration, Fish and Wildlife, National Aeronautics and Space Administration, National Bureau of Standards, National Science Foundation, Nuclear Regulatory Commission, Office of Saline Waters, and the United States Bureau of Mines.

TRAIL is also digitizing the vast body of technical reports produced by the National Bureau of Standards (NBS), which includes a variety of topics including energy-efficient heat pumps, the time signal, and the metric system. The agency explored research into energy alternatives including electric and solar energy, a topic of increasing current interest. In the 1920s, NBS began continuously broadcasting the time signal via radio station WWV, a service continued today by WWV, operated by NBS successor the National Institute of Standards and Technology (NIST). The NBS adopted the metric system as its standard in 1964, preceding the effort to convert the United States to the system in the 1970s.

The digitized reports found in TRAIL have affected researchers around the world. For example, the U.S. Bureau of Mines Bulletins series has provided researchers with information still useful today. USBM Bulletin 133: The Wet Thiogen Process for Recovering Sulphur from Sulphur Dioxide in Smelter Gases: A Critical Study has been used for current mine operations, and USBM Bulletin 627: Flammability Characteristics of Combustible Gases and Vapors provided relevant information on the flammability of gases.

The online accessibility of these digitized technical reports eliminates the weeks of wait time it takes to order and receive print copies. Others have noted that the TRAIL site eases research efforts, saving time and travel expenses.

The TRAIL government documents and engineering librarians continue to search for pre-1975, federal technical report series to add to this well-received legacy project. They welcome any suggestions from colleagues and the scientific community on other report series to review for digitization or an agency to review for potential technical reports. Please contact TRAIL for suggestions or comments.
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Image from Electricity at the Columbian Exposition by John Patrick Barrett (Chicago: R.R. Donnelley, 1894). From CRL collections.
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Masthead of Kazak newspaper, June 28, 1944. From CRL collections.
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CRL recently digitized an 1890 volume on Electricity in Daily Life. Other newly scanned titles are noted on our Digital Collections page. From Electricity in Daily Life by Cyrus F. Brackett, et al. (New York: C. Scribner’s Sons, 1890). From CRL collections.
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Panama Star, February 24, 1849. From the World Newspaper Archive—Latin American Newspapers. CRL collections.
REPORT OF INDEPENDENT AUDITORS

To the Board of Directors of
Center for Research Libraries

We have audited the accompanying statements of financial position of Center for Research Libraries (the Center), as of June 30, 2011 and 2010 and the related statements of activities and of cash flows for the years then ended. These financial statements are the responsibility of the Center’s management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform an audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by the Center’s management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Center for Research Libraries as of June 30, 2011 and 2010, and the changes in its net assets and cash flows for the years then ended, in conformity with accounting principles generally accepted in the United States of America.

Our audits were conducted for the purpose of forming an opinion on the basic financial statements taken as a whole. The supplementary information on pages 15 through 17 is presented for purposes of additional analysis and is not a required part of the basic financial statements. Such information has been subjected to the auditing procedures applied in the audits of the basic financial statements and, in our opinion, is fairly stated in all material respects in relation to the basic financial statements taken as a whole.

November 23, 2011

Legacy Professionals LLP
## CENTER FOR RESEARCH LIBRARIES
### STATEMENTS OF FINANCIAL POSITION
### JUNE 30, 2011 AND 2010

<table>
<thead>
<tr>
<th></th>
<th>2011</th>
<th>2010</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Assets</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Cash and cash equivalents</td>
<td>$ 5,846,114</td>
<td>$ 5,232,773</td>
</tr>
<tr>
<td>Investments</td>
<td>1,636,847</td>
<td>2,635,597</td>
</tr>
<tr>
<td>Accounts receivable</td>
<td>131,506</td>
<td>108,803</td>
</tr>
<tr>
<td>Grants receivable</td>
<td>182,442</td>
<td>141,643</td>
</tr>
<tr>
<td>Prepaid expenses and other</td>
<td>258,631</td>
<td>103,070</td>
</tr>
<tr>
<td>Deferred financing costs</td>
<td>118,957</td>
<td>127,454</td>
</tr>
<tr>
<td>Property and equipment - net</td>
<td>3,353,395</td>
<td>3,656,442</td>
</tr>
<tr>
<td><strong>Total assets</strong></td>
<td>$ 11,527,892</td>
<td>$ 12,005,782</td>
</tr>
</tbody>
</table>

| **Liabilities and Net Assets** |            |            |
| **Liabilities**               |            |            |
| Accounts payable and accrued expenses | $ 868,532  | $ 635,320  |
| Deferred revenue              | 3,854,211  | 3,611,939  |
| Loan payable                  | 1,350,001  | 1,444,737  |
| **Total liabilities**         | 6,072,744  | 5,691,996  |

| **Net Assets**               |            |            |
| Unrestricted                 |            |            |
| Operating                    | 2,231,861  | 1,920,600  |
| Area Microform Projects      | 721,868    | 767,160    |
| Net investment in property and equipment | 2,003,394  | 2,211,705  |
| **Total**                    | 4,957,123  | 4,899,465  |
| Temporarily restricted       | 498,025    | 1,414,321  |
| **Total net assets**         | 5,455,148  | 6,313,786  |
| **Total liabilities and net assets** | $ 11,527,892 | $ 12,005,782 |

See accompanying notes to financial statements.
## Center for Research Libraries

### Statements of Activities

**Years Ended June 30, 2011 and 2010**

<table>
<thead>
<tr>
<th>Revenue and Other Support</th>
<th>2011</th>
<th>2010</th>
</tr>
</thead>
<tbody>
<tr>
<td>Unrestricted</td>
<td>Temporarily Restricted</td>
<td>Total</td>
</tr>
<tr>
<td>Membership cost share</td>
<td>$5,363,189</td>
<td>$5,363,189</td>
</tr>
<tr>
<td>Area Microform Projects</td>
<td>658,976</td>
<td>658,976</td>
</tr>
<tr>
<td>Grants</td>
<td>495,036</td>
<td>495,036</td>
</tr>
<tr>
<td>Cataloging revenue</td>
<td>26,614</td>
<td>26,614</td>
</tr>
<tr>
<td>Newspaper microfilm sales</td>
<td>89,912</td>
<td>89,912</td>
</tr>
<tr>
<td>Microform sales</td>
<td>73,032</td>
<td>73,032</td>
</tr>
<tr>
<td>Interest income</td>
<td>8,430</td>
<td>8,430</td>
</tr>
<tr>
<td>Miscellaneous income</td>
<td>242,903</td>
<td>242,903</td>
</tr>
<tr>
<td>Net assets released from restrictions</td>
<td>916,296</td>
<td>(916,296)</td>
</tr>
<tr>
<td>Total revenue and other support</td>
<td>7,865,388</td>
<td>6,949,092</td>
</tr>
</tbody>
</table>

### Expenses

<table>
<thead>
<tr>
<th>Program</th>
<th>2011</th>
<th>2010</th>
</tr>
</thead>
<tbody>
<tr>
<td>Management and general</td>
<td>703,718</td>
<td>564,989</td>
</tr>
<tr>
<td>Fundraising</td>
<td>114,623</td>
<td>79,782</td>
</tr>
<tr>
<td>Total expenses</td>
<td>6,382,550</td>
<td>5,997,836</td>
</tr>
</tbody>
</table>

### Change in Net Assets Before Changes Related to Collection Items Not Capitalized

<table>
<thead>
<tr>
<th>2011</th>
<th>2010</th>
</tr>
</thead>
<tbody>
<tr>
<td>1,482,838</td>
<td>(916,296)</td>
</tr>
<tr>
<td>566,542</td>
<td>1,142,552</td>
</tr>
</tbody>
</table>

### Change in Net Assets

<table>
<thead>
<tr>
<th>2011</th>
<th>2010</th>
</tr>
</thead>
<tbody>
<tr>
<td>4,899,465</td>
<td>5,455,148</td>
</tr>
<tr>
<td>4,957,123</td>
<td>6,313,786</td>
</tr>
</tbody>
</table>

### Net Assets

<table>
<thead>
<tr>
<th>2011</th>
<th>2010</th>
</tr>
</thead>
<tbody>
<tr>
<td>4,899,465</td>
<td>5,455,148</td>
</tr>
<tr>
<td>1,941,765</td>
<td>5,446,866</td>
</tr>
</tbody>
</table>

See accompanying notes to financial statements.
# Center for Research Libraries

## Statements of Cash Flows

**Years Ended June 30, 2011 and 2010**

### Cash Flows from Operating Activities

<table>
<thead>
<tr>
<th>Source</th>
<th>2011</th>
<th>2010</th>
</tr>
</thead>
<tbody>
<tr>
<td>Member cost share and non-member fees received</td>
<td>$6,665,195</td>
<td>$6,734,789</td>
</tr>
<tr>
<td>Grants and contributions received</td>
<td>454,237</td>
<td>1,283,777</td>
</tr>
<tr>
<td>Interest received</td>
<td>8,430</td>
<td>1,973</td>
</tr>
<tr>
<td>Cash paid to suppliers and employees</td>
<td>(5,824,732)</td>
<td>(5,280,613)</td>
</tr>
<tr>
<td>Interest paid</td>
<td>(14,615)</td>
<td>(25,926)</td>
</tr>
<tr>
<td>Net cash provided by operating activities</td>
<td>$1,288,515</td>
<td>$2,813,600</td>
</tr>
</tbody>
</table>

### Cash Flows from Investing Activities

<table>
<thead>
<tr>
<th>Source</th>
<th>2011</th>
<th>2010</th>
</tr>
</thead>
<tbody>
<tr>
<td>Purchase of investments</td>
<td>-</td>
<td>(1,026,708)</td>
</tr>
<tr>
<td>Sale of investments</td>
<td>998,750</td>
<td></td>
</tr>
<tr>
<td>Purchase of collections</td>
<td>(1,425,180)</td>
<td>(1,142,552)</td>
</tr>
<tr>
<td>Purchase of property and equipment</td>
<td>(154,008)</td>
<td>(119,317)</td>
</tr>
<tr>
<td>Net cash (used in) investing activities</td>
<td>(580,438)</td>
<td>(2,288,577)</td>
</tr>
</tbody>
</table>

### Cash Flows from Financing Activities

<table>
<thead>
<tr>
<th>Source</th>
<th>2011</th>
<th>2010</th>
</tr>
</thead>
<tbody>
<tr>
<td>Repayment of loan</td>
<td>(94,736)</td>
<td>(94,737)</td>
</tr>
</tbody>
</table>

### Net Change in Cash and Cash Equivalents

<table>
<thead>
<tr>
<th>Category</th>
<th>2011</th>
<th>2010</th>
</tr>
</thead>
<tbody>
<tr>
<td>Beginning of year</td>
<td>5,232,773</td>
<td>4,802,487</td>
</tr>
<tr>
<td>End of year</td>
<td>$5,846,114</td>
<td>$5,232,773</td>
</tr>
</tbody>
</table>

### Reconciliation of Change in Net Assets to Net Cash Provided by Operating Activities

<table>
<thead>
<tr>
<th>Source</th>
<th>2011</th>
<th>2010</th>
</tr>
</thead>
<tbody>
<tr>
<td>Change in net assets</td>
<td>$ (858,638)</td>
<td>$ 866,920</td>
</tr>
<tr>
<td>Adjustments to reconcile change in net assets to net cash provided by (used in) operating activities</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Collections purchased</td>
<td>1,425,180</td>
<td>1,142,552</td>
</tr>
<tr>
<td>Deferred financing costs paid</td>
<td>-</td>
<td>(45,023)</td>
</tr>
<tr>
<td>Depreciation expense</td>
<td>457,055</td>
<td>452,932</td>
</tr>
<tr>
<td>Amortization of deferred financing cost</td>
<td>8,497</td>
<td>7,045</td>
</tr>
<tr>
<td>Changes in operating assets and liabilities</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Accounts receivable</td>
<td>(22,703)</td>
<td>16,196</td>
</tr>
<tr>
<td>Grants receivable</td>
<td>(40,799)</td>
<td>175,112</td>
</tr>
<tr>
<td>Prepaid expenses and other</td>
<td>(155,561)</td>
<td>11,234</td>
</tr>
<tr>
<td>Accounts payable and accrued expenses</td>
<td>233,212</td>
<td>166,126</td>
</tr>
<tr>
<td>Deferred revenue</td>
<td>242,272</td>
<td>20,506</td>
</tr>
<tr>
<td><strong>Net cash provided by operating activities</strong></td>
<td>$1,288,515</td>
<td>$2,813,600</td>
</tr>
</tbody>
</table>

### Interest Paid

<table>
<thead>
<tr>
<th>Interest Paid</th>
<th>2011</th>
<th>2010</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>$14,615</td>
<td>$25,926</td>
</tr>
</tbody>
</table>

See accompanying notes to financial statements.
NOTE 1. NATURE OF ACTIVITIES

The Center is a membership consortium of institutions with significant academic and research libraries. The Center’s mission is to foster and advance scholarly and scientific research through cost-effective, cooperative programs that provide reliable access through traditional and electronic means to unique and unusual collections of library materials in all appropriate formats, international in scope and comprehensive in disciplines.

A majority of the Center’s revenue is derived from membership cost share assessments. Other revenue and support consists of grants and sales of materials reproduced.

The following provides a brief description of the Center’s program services:

Collections Storage and Maintenance - The Center maintains active and inactive collections consisting of an estimated five million volumes or equivalents in its repository facility. These collections are in paper, microform and electronic media. Activities associated with storage and physical maintenance of the Center’s film and paper collections include sorting, shelving, labeling, housing, and binding conservation work. Also included are the costs of maintaining, monitoring and improving the portion of the building dedicated to collections storage, including climate control and other functions.

Acquisitions - This program consists of activities supporting the acquisition and processing of collection materials, including surveying of members on collection needs, selection and subscription costs, ordering, transporting and receiving materials.

Conversion of Materials - The Center preserves unique and at-risk cultural and historical materials through microfilming and digital conversion. Materials are organized, analyzed, collated and shipped to and from service providers by the Center and partner organizations. Film and digital copies are produced and distributed.

Service and Delivery - The Center delivers an estimated 33 million pages of collection materials to member institutions and other clients each year. Activities include receiving and processing requests for the Center’s collection materials from member libraries and clients, retrieval and preparation of materials for delivery, shipping, fulfillment of electronic document delivery requests, receipt and re-shelving of returned materials and fulfillment and processing of member purchase requests for individual items.
NOTE 1. NATURE OF ACTIVITIES (CONTINUED)

Cataloging and Metadata - This program involves production and processing of preliminary and final catalog records, finding aids for the Center's collection materials and metadata for electronic resources including those produced and/or acquired by the Center.

Area Microform Projects (AMPS) - This program involves specific support for the Area Microform Projects and other self-funded area studies projects undertaken by the Center for partner organizations. Activities include identification and procurement of materials for preservation, microfilming and digitization as well as conversion and cataloging of those materials.

Grants - The Center receives grants to fund preservation, cataloging, union lists, acquisitions and other activities, either independently or as a partner in cooperative projects. These grants are normally from private philanthropies or from the U.S. federal government.

NOTE 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Basis of Accounting - The Center's financial statements are prepared on the accrual basis of accounting in accordance with generally accepted accounting principles.

Financial Statement Presentation - In order to conform to provisions of generally accepted accounting principles, the Center, as a not-for-profit entity, is required to report information regarding its financial position and activities in three classes of net assets: unrestricted net assets, temporarily restricted net assets, and permanently restricted net assets. Net assets are generally reported as unrestricted unless assets are received from donors with explicit stipulations that limit the use of the asset. The Center has determined that no net assets are permanently restricted as of June 30, 2011 and 2010.

New Accounting Pronouncement - In January 2010, the Financial Accounting Standards Board (FASB) issued new accounting guidance that enhanced disclosure requirements for fair value measurements. This update requires enhanced disclosures about the valuation techniques and inputs used for fair value measurements using Level 2 and Level 3 inputs. It also requires disclosure of the amounts of significant transfers in and out of Level 1 and Level 2 fair value measurements, and a description of the reasons for such transfers. The new guidance was effective for periods beginning after December 15, 2009. The adoption of this guidance did not have a material impact on the Plan's financial statements.

Cash and Cash Equivalents - Short-term investments are considered to be investments.
NOTE 2.  SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Investments - The investments of the Center are reported at fair value. The fair value of a financial instrument is the amount that would be received to sell that asset (or paid to transfer a liability) in an orderly transaction between market participants at the measurement date (the exit price). Purchases and sales of the investments are reflected on a trade-date basis. Interest income is recorded on the accrual basis.

Accounts and Grants Receivable - Accounts and grants receivable are stated at the amounts that the Center expects to collect from outstanding balances. Bad debts, which are typically minimal, are written off as incurred.

Deferred Financing Costs - The costs incurred in obtaining the Center’s loan have been deferred and are being amortized over the life of the loan.

Property and Equipment - Property and equipment with a cost in excess of $1,000 and a useful life greater than one year are recorded at cost and depreciated using the straight-line method over the estimated useful lives of the assets. Estimated lives range from three to ten years for furniture and equipment and thirty years for buildings and improvements. Upon sale or retirement, the cost and related accumulated depreciation are eliminated from the respective accounts and the resulting gain or loss is included in the statements of activities. Property and equipment are reviewed for impairment when events or changes in circumstances indicate that the carrying amount of the assets may not be recoverable. There were no impairment charges for the years ended June 30, 2011 or June 30, 2010.

Collections - The Center has an extensive collection of library materials, which is held for research purposes. The materials were acquired through purchases and contributions since the Center’s inception. The Center has adopted a policy of not capitalizing collection expenditures in its financial statements.

Purchases of collection items are recorded as decreases in unrestricted net assets in the year in which the items are acquired and a release of temporarily restricted net assets if acquired with such funds. Contributed collection items are not reflected in the financial statements. Proceeds from disposals or insurance recoveries are reflected as increases in the appropriate net asset class.

The collections are subject to a policy that requires proceeds from their sales to be used to acquire other collection items. No collection items were disposed of through sales during the year ended June 30, 2011 and 2010.
NOTE 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Contributions - Contributions received are recorded as unrestricted or temporarily restricted support, depending on the existence and nature of any donor-imposed restrictions on the use of the funds. Contributions reported as temporarily restricted support are released to unrestricted net assets when the donor restriction expires, that is, when a stipulated time restriction ends or a purpose restriction is accomplished, and are reported in the statements of activities as net assets released from restrictions.

Revenue Recognition - Membership cost share assessments are recognized as revenue during the membership year. Dues received in advance of the membership year are accounted for as deferred revenue at year end. Revenue from cost reimbursement type grants is recognized as grant related costs are incurred. Grant funds received in advance are accounted for as deferred revenue. AMPS funds received for projects during the year are recognized as unrestricted revenue. Those AMPS funds received in advance of the project year are accounted for as deferred revenue.

Allocation of Expenses - The costs of providing the Center's various programs and supporting services have been summarized on a functional basis in the statements of activities. Accordingly, certain costs have been allocated among the programs and supporting services on the basis of management estimates of direct salary expenses, physical space occupied and programs benefited.

Income Taxes - The Center is exempt from federal income taxes under Section 501(c)(3) of the Internal Revenue Code. Accordingly, there is no provision for income taxes recorded in the accompanying financial statements.

The Center files Form 990, Return of Organization Exempt from Income Tax. The Center’s returns are subject to examination by the Internal Revenue Service until the applicable statute of limitations expires.

Management Estimates and Assumptions - The preparation of financial statements in conformity with accounting principles generally accepted in the United States requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results could differ from those estimates.

Subsequent Events - Subsequent events have been evaluated through November 23, 2011, which is the date the financial statements were available to be issued.
NOTE 3. INVESTMENTS

The composition of investments at June 30, 2011 and 2010 is as follows:

<table>
<thead>
<tr>
<th></th>
<th>2011</th>
<th>2010</th>
</tr>
</thead>
<tbody>
<tr>
<td>Money market funds</td>
<td>$1,636,847</td>
<td>$1,635,597</td>
</tr>
<tr>
<td>Certificates of deposits</td>
<td>-</td>
<td>1,000,000</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$1,636,847</strong></td>
<td><strong>$2,635,597</strong></td>
</tr>
</tbody>
</table>

NOTE 4. FAIR VALUE MEASUREMENTS

The *Fair Value Measurements and Disclosures* Topic of the FASB Accounting Standards Codification established a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (Level 1 measurements) and the lowest priority to unobservable inputs (Level 3 measurements). The three levels of the fair value hierarchy are described below:

**Basis of Fair Value Measurement**

- **Level 1**: Unadjusted quoted prices in active markets for identical, unrestricted assets or liabilities
- **Level 2**: Quoted prices in markets that are not considered to be active or financial instruments for which all significant inputs are observable, either directly or indirectly
- **Level 3**: Prices or valuations that require inputs that are both significant to the fair value measurement and unobservable
NOTE 4. FAIR VALUE MEASUREMENTS (CONTINUED)

The following tables set forth, by level within the fair value hierarchy, the Center's investment assets at fair value as of June 30, 2011 and 2010. As required, assets and liabilities are classified in their entirety based on the lowest level of input that is significant to the fair value measurement. The Center had no investment assets at fair value classified within Level 3 at June 30, 2011 and 2010.

<table>
<thead>
<tr>
<th></th>
<th>Fair Value Measurements at 06/30/11 Using</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Quoted Prices in Active Markets for</td>
</tr>
<tr>
<td></td>
<td>Identical Assets (Level 1)</td>
</tr>
<tr>
<td>Money market funds</td>
<td>$1,636,847</td>
</tr>
</tbody>
</table>

|                                | Fair Value Measurements at 06/30/10 Using |
|                                | Quoted Prices in Active Markets for      | Significant Other Observable Unobservable |
|                                | Identical Assets (Level 1)               | Inputs (Level 2) Inputs (Level 3)          |
| Certificate of deposits        | $1,000,000                               | $1,000,000                                 |
| Money market funds             | $1,635,597                               | $1,635,597                                 |

Level 2 Measurements

The money market funds and certificates of deposit are valued at cost which approximates their fair value.
NOTE 5. PREPAID EXPENSES AND OTHER

Prepaid expenses and other consist of $258,631 for the year ended June 30, 2011 and $103,070 for 2010.

In the course of cataloging its dissertations collection, the Center incurs usage fees to access the Online Computer Library Center (OCLC) database. The Center is able to offset these fees from credits received from OCLC for their use of the Center. The Center has no earned cumulative net credits as of June 30, 2011 and 2010, respectively.

NOTE 6. PROPERTY AND EQUIPMENT

Property and equipment consisted of the following as of June 30, 2011 and 2010:

<table>
<thead>
<tr>
<th></th>
<th>2011</th>
<th>2010</th>
</tr>
</thead>
<tbody>
<tr>
<td>Land</td>
<td>$128,446</td>
<td>$128,446</td>
</tr>
<tr>
<td>Building and improvements</td>
<td>10,581,347</td>
<td>10,474,756</td>
</tr>
<tr>
<td>Furniture and equipment</td>
<td>1,979,109</td>
<td>1,931,691</td>
</tr>
<tr>
<td>Less accumulated depreciation</td>
<td>12,688,902</td>
<td>12,534,893</td>
</tr>
<tr>
<td></td>
<td>(9,335,507)</td>
<td>(8,878,451)</td>
</tr>
<tr>
<td></td>
<td>$3,353,395</td>
<td>$3,656,442</td>
</tr>
</tbody>
</table>

Depreciation expense was $457,055 for the year ended June 30, 2011 and $452,932 for 2010.

NOTE 7. ACCOUNTS PAYABLE AND ACCRUED EXPENSES

Accounts payable and accrued expenses consisted of the following as of June 30, 2011 and 2010:

<table>
<thead>
<tr>
<th></th>
<th>2011</th>
<th>2010</th>
</tr>
</thead>
<tbody>
<tr>
<td>Accounts payable</td>
<td>$550,369</td>
<td>$226,338</td>
</tr>
<tr>
<td>Accrued vacation</td>
<td>203,525</td>
<td>196,938</td>
</tr>
<tr>
<td>Accrued salaries and withholdings</td>
<td>52,807</td>
<td>147,856</td>
</tr>
<tr>
<td>Other accrued expenses</td>
<td>61,831</td>
<td>64,188</td>
</tr>
<tr>
<td></td>
<td>$868,532</td>
<td>$635,320</td>
</tr>
</tbody>
</table>
NOTE 8. DEFERRED REVENUE

The Center regularly bills in advance of the upcoming fiscal year for membership cost share assessments and AMPS membership. Those membership payments that are received for future fiscal years are held as deferred revenue to be recognized in the fiscal year for which they will be earned. Occasionally, grant payments received in advance of a future fiscal year are held as deferred revenue. As of June 30, 2011 and 2010, deferred revenue was as follows:

<table>
<thead>
<tr>
<th></th>
<th>2011</th>
<th>2010</th>
</tr>
</thead>
<tbody>
<tr>
<td>Deferred membership cost share</td>
<td>$3,716,826</td>
<td>$3,523,248</td>
</tr>
<tr>
<td>AMPS deferred revenue</td>
<td>126,901</td>
<td>69,991</td>
</tr>
<tr>
<td>Grants deferred</td>
<td>10,484</td>
<td>18,700</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$3,854,211</strong></td>
<td><strong>$3,611,939</strong></td>
</tr>
</tbody>
</table>

NOTE 9. LOAN PAYABLE

In 2001, the Center obtained a $2,400,000 loan under the Illinois Educational Facilities Authority’s Cultural Pooled Financing Program. The loan was collateralized by a bank standby letter of credit pursuant to a reimbursement agreement. To secure its obligations under the reimbursement agreement, the Center provided a mortgage and security agreement to the bank mortgaging its real property and granting a security interest in its personal property. During 2010, the Center was released from the reimbursement agreement and no longer carries the letter of credit.

The loan is repayable in monthly installments of $7,895, plus interest at a variable rate based on the underlying municipal bond which is reset on a weekly basis. The interest rate was 1.80% and 2.64% at June 30, 2011 and 2010, respectively. The loan matures in 2025. Interest expense for the year ended June 30, 2011 and 2010 was $14,615 and $25,926 respectively.

Principal payments are as follows:

<table>
<thead>
<tr>
<th>Year ending June 30,</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>2012</td>
<td>$94,736</td>
</tr>
<tr>
<td>2013</td>
<td>94,736</td>
</tr>
<tr>
<td>2014</td>
<td>94,736</td>
</tr>
<tr>
<td>2015</td>
<td>94,736</td>
</tr>
<tr>
<td>2016</td>
<td>94,736</td>
</tr>
<tr>
<td>Thereafter</td>
<td>876,321</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$1,350,001</strong></td>
</tr>
</tbody>
</table>
NOTE 10. TEMPORARILY RESTRICTED NET ASSETS

Temporarily restricted net assets arise from grants received from various organizations to support cataloging, microform projects, digitization, digital preservation activities and the purchase of equipment to automate library materials. Net assets were released from donor restrictions by incurring expenses of $916,296 and $348,480 in 2011 and 2010, respectively. Grant contributions received that are not expended for their restricted purposes are refundable to the grantor. Temporarily restricted net assets at June 30, 2011 and 2010 are available for the following purposes:

<table>
<thead>
<tr>
<th></th>
<th>2011</th>
<th>2010</th>
</tr>
</thead>
<tbody>
<tr>
<td>Endangered archives program</td>
<td>$45,720</td>
<td>$45,720</td>
</tr>
<tr>
<td>South Asia survey</td>
<td>6,316</td>
<td>6,316</td>
</tr>
<tr>
<td>Membership benefits</td>
<td>1,878</td>
<td>4,878</td>
</tr>
<tr>
<td>Global resources network planning</td>
<td>287,922</td>
<td>1,129,049</td>
</tr>
<tr>
<td>Middle East research journals</td>
<td>1,911</td>
<td>1,911</td>
</tr>
<tr>
<td>Electronic evidence project</td>
<td>102,499</td>
<td>173,578</td>
</tr>
<tr>
<td>Government documentation digitization project</td>
<td>51,779</td>
<td>52,869</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>$498,025</td>
<td>$1,414,321</td>
</tr>
</tbody>
</table>

NOTE 11. PENSION PLAN

The Center has established and made available to its employees a defined contribution, money purchase pension plan. Under this plan, funds contributed by the Center and participating employees are used to purchase retirement annuity and death benefit policies for the participants through the Teachers Insurance and Annuity Association and/or the College Retirement Equities Fund. Contributions made by the Center are based on participants’ compensation. The Center’s contribution for years ended 2011 and 2010 was $223,452 and $221,483 respectively.

NOTE 12. RELATED PARTY TRANSACTIONS

The Center earns cataloging revenues from OCLC Online Computer Library Center, Inc. (OCLC) and also purchases cataloging and other services from OCLC. Cataloging revenues were $26,614 and $40,797 during years ended June 30, 2011 and 2010, respectively. Total services purchased from OCLC were approximately $37,655 and $43,381 for the years ended June 30, 2011 and 2010, respectively.

The Center also routinely provides membership services to educational institutions which happen to employ members of the Board of Directors.
NOTE 13. CONCENTRATION OF CREDIT RISK

The Center maintains its cash balances in financial institutions deemed to be creditworthy. Balances are insured by FDIC up to $250,000 except that balances in non-interest bearing transactions accounts are fully insured through December 31, 2012. Balances may at times exceed insured limits. However, the balances are swept nightly into a money market account that is secured by U.S. Government bonds. The Center believes its credit risk to be minimal.
SUPPLEMENTARY INFORMATION
## CENTER FOR RESEARCH LIBRARIES

### SCHEDULE OF FUNCTIONAL EXPENSES AND COLLECTION EXPENDITURES

**Year Ended June 30, 2011**

<table>
<thead>
<tr>
<th>SUPPORT SERVICES</th>
<th>Collections Storage and Maintenance</th>
<th>Acquisitions</th>
<th>Conversion of Materials</th>
<th>Service and Delivery</th>
<th>Cataloging and Metadata</th>
<th>Area Microform Projects</th>
<th>Grants</th>
<th>Total Program</th>
<th>Management and General</th>
<th>Fundraising</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cataloging fees</td>
<td>$ -</td>
<td>-</td>
<td>$ -</td>
<td>$ -</td>
<td>$ 21,568</td>
<td>$ -</td>
<td>$ -</td>
<td>$ 21,568</td>
<td>$ -</td>
<td>$ -</td>
<td>$ 21,568</td>
</tr>
<tr>
<td>Innovative</td>
<td>2,065</td>
<td>45,417</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>47,482</td>
<td>-</td>
<td>-</td>
<td>47,482</td>
</tr>
<tr>
<td>Microform costs</td>
<td>13,280</td>
<td>17,029</td>
<td>42,572</td>
<td>48,654</td>
<td>-</td>
<td>210,375</td>
<td>4,294</td>
<td>336,304</td>
<td>-</td>
<td>-</td>
<td>336,304</td>
</tr>
<tr>
<td>Other support</td>
<td>22,218</td>
<td>53,056</td>
<td>-</td>
<td>-</td>
<td>75,794</td>
<td>23,573</td>
<td>576,664</td>
<td>761,825</td>
<td>-</td>
<td>-</td>
<td>761,825</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>38,583</strong></td>
<td><strong>115,502</strong></td>
<td><strong>42,572</strong></td>
<td><strong>124,448</strong></td>
<td><strong>21,568</strong></td>
<td><strong>243,948</strong></td>
<td><strong>340,958</strong></td>
<td><strong>1,167,179</strong></td>
<td>-</td>
<td>-</td>
<td><strong>1,167,179</strong></td>
</tr>
</tbody>
</table>

### PERSONNEL AND OPERATIONS

| Board and council expense | - | - | - | - | - | - | - | - | - | - | - | - | 40 | 40 | 21,178 | - | 21,178 |
|                          | 191 | 626 | 352 | 701 | 561 | 4,611 | 916 | 7,959 | 12,853 | 78 | 20,890 |
| Business expense         |    |    |    |    |    |    |    |    |    |    |    |    | 40 | 40 | 21,178 | - | 21,178 |
| Consumable supplies      | 7,212 | 23,566 | 4,006 | 8,994 | 3,159 | - | 2,168 | 49,505 | 11,050 | 74 | 60,629 |
| Insurance                | 3,402 | 11,319 | 6,568 | 9,589 | 12,676 | - | - | 45,524 | 11,992 | 2,318 | 57,834 |
| Member relations         | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Memberships              | 992 | 20,935 | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Other outside support    | 3,918 | 12,014 | 6,702 | 9,049 | 11,859 | 13,206 | 170,250 | 227,994 | 57,866 | - | 2,116 | 287,980 |
| Personnel                | 184,035 | 522,678 | 336,492 | 496,782 | 643,842 | 41,716 | 517,654 | 2,764,599 | 564,431 | 106,419 | 3,415,440 |
| Postage and delivery     | 51,886 | 71,241 | 28,668 | 44,612 | 14,187 | - | - | 146,594 | 9,828 | 588 | 201,010 |
| Printing                 | - | - | - | - | - | - | - | - | - | - | - | - | 662 | 662 | - | - |
| Special events           | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Telecommunications       | 5,343 | 13,933 | 4,720 | 7,659 | 2,471 | 182 | 120 | 54,258 | 2,799 | 98 | 37,154 |
| Travel                   | 358 | 7,881 | - | - | 57 | 22,161 | 23,546 | 58,003 | 5,080 | - | 59,083 |
| Indirect expenses        | - | - | - | - | - | - | - | - | - | 69,881 | 69,881 | (69,881) | - | - | - | - |
| **Total**                | **227,297** | **684,223** | **387,569** | **278,316** | **690,965** | **86,667** | **786,050** | **3,450,557** | **655,433** | **111,691** | **4,217,681** |

### PLANT AND OTHER

| Equipment leases        | 7,778 | 6,293 | 2,493 | 2,846 | 1,234 | - | - | 80 | 16,704 | 849 | 52 | 17,655 |
| Service contracts       | 20,461 | 45,910 | 18,393 | 28,622 | 9,091 | - | - | 1,000 | 123,441 | 6,254 | 380 | 130,075 |
| Repairs                 | 10,871 | 16,250 | 2,130 | 15,319 | 4,830 | - | - | - | 65,054 | 3,232 | 202 | 68,518 |
| Utilities               | 49,103 | 110,178 | 44,057 | 68,838 | 21,818 | - | - | 292,844 | 15,008 | 911 | 309,763 |
| **Total**               | **82,213** | **186,871** | **74,661** | **116,403** | **36,973** | - | - | **1,080** | **499,043** | **25,243** | **1,545** | **526,022** |

Total operating expenses: 338,693

### INTEREST EXPENSE

| Interest expense        | 2,317 | 6,198 | 2,078 | 2,241 | 1,029 | - | - | - | 11,863 | 707 | 43 | 14,613 |
| **Depreciation**        | 72,452 | 162,567 | 65,086 | 101,949 | 32,139 | - | - | - | 455,567 | 22,144 | 1,344 | 457,055 |

Total expenses before collections: 435,462

### COLLECTION EXPENDITURES - NOT CAPITALIZED

| Materials                | - | 946,192 | - | - | - | - | 444,704 | 13,587 | 1,404,573 | - | - | 1,404,573 |
| Preservation             | - | 20,593 | - | - | - | - | 20,593 | - | - | - | - | - | - | - | - | - |
| Reference works          | - | - | - | - | - | - | 14 | 14 | - | - | - | - | - | - | - | - | - |

| **Total**                | $ 433,462 | $ 2,219,988 | $ 571,786 | $ 923,027 | $ 782,725 | $ 774,809 | $ 1,281,689 | $ 6,989,389 | $ 703,718 | $ 114,623 | $ 7,807,730 | - | - | - | - | - | - |

Independent Auditor's Report  <F16>
# Center for Research Libraries

## Schedule of Program Revenue and Expenses - Grants

**Year Ended June 30, 2011**

<table>
<thead>
<tr>
<th></th>
<th>Temporarily Restricted Contribution Grants</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>CSAL</td>
</tr>
<tr>
<td></td>
<td>Endangered</td>
</tr>
<tr>
<td>REVENUE</td>
<td>$</td>
</tr>
<tr>
<td>Foundations and other</td>
<td>$ -</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>EXPENSES</th>
<th>$</th>
<th>$</th>
<th>$</th>
<th>$</th>
<th>$</th>
<th>$</th>
<th>$</th>
<th>$</th>
</tr>
</thead>
<tbody>
<tr>
<td>Employee benefits</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>124</td>
<td>-</td>
<td>684</td>
</tr>
<tr>
<td>FICA</td>
<td>-</td>
<td>-</td>
<td>14,726</td>
<td>-</td>
<td>2,619</td>
<td>-</td>
<td>17,345</td>
<td></td>
</tr>
<tr>
<td>Medical insurance</td>
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<td>-</td>
<td>22,521</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>22,521</td>
<td></td>
</tr>
<tr>
<td>Member relations expense</td>
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<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td></td>
</tr>
<tr>
<td>Office supplies</td>
<td>-</td>
<td>-</td>
<td>522</td>
<td>-</td>
<td>1,577</td>
<td>-</td>
<td>2,099</td>
<td></td>
</tr>
<tr>
<td>Other business expense</td>
<td>-</td>
<td>-</td>
<td>769</td>
<td>147</td>
<td>916</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Other library support</td>
<td>-</td>
<td>-</td>
<td>435,131</td>
<td>-</td>
<td>-</td>
<td>435,131</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Outside professional services</td>
<td>-</td>
<td>-</td>
<td>3,000</td>
<td>122,825</td>
<td>19,400</td>
<td>145,225</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Personnel cost allocation</td>
<td>-</td>
<td>-</td>
<td>(17)</td>
<td>(17)</td>
<td>(34)</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Retirement</td>
<td>-</td>
<td>-</td>
<td>18,838</td>
<td>-</td>
<td>4,176</td>
<td>-</td>
<td>23,014</td>
<td></td>
</tr>
<tr>
<td>Salaries</td>
<td>-</td>
<td>-</td>
<td>196,459</td>
<td>-</td>
<td>36,792</td>
<td>-</td>
<td>233,251</td>
<td></td>
</tr>
<tr>
<td>SA salaries</td>
<td>-</td>
<td>-</td>
<td>10,437</td>
<td>-</td>
<td>-</td>
<td>10,437</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Service contracts</td>
<td>-</td>
<td>-</td>
<td>1,000</td>
<td>-</td>
<td>-</td>
<td>1,000</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Special events</td>
<td>-</td>
<td>-</td>
<td>2,065</td>
<td>-</td>
<td>-</td>
<td>2,065</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Staff development</td>
<td>-</td>
<td>-</td>
<td>1,154</td>
<td>-</td>
<td>-</td>
<td>1,154</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Telecommunications</td>
<td>-</td>
<td>-</td>
<td>130</td>
<td>-</td>
<td>-</td>
<td>130</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Travel</td>
<td>-</td>
<td>-</td>
<td>11,490</td>
<td>-</td>
<td>5,758</td>
<td>1,090</td>
<td>18,338</td>
<td></td>
</tr>
<tr>
<td>Workmen's compensation</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>2,517</td>
<td>-</td>
<td>503</td>
<td>3,020</td>
<td></td>
</tr>
<tr>
<td><strong>Total expenses</strong></td>
<td>-</td>
<td>-</td>
<td>3,000</td>
<td>841,127</td>
<td>-</td>
<td>71,079</td>
<td>1,090</td>
<td>916,296</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>CHANGE IN NET ASSETS</th>
<th>$</th>
<th>$</th>
<th>$</th>
<th>$</th>
<th>$</th>
<th>$</th>
<th>$</th>
<th>$</th>
</tr>
</thead>
<tbody>
<tr>
<td>Beginning of year</td>
<td>45,720</td>
<td>6,316</td>
<td>4,878</td>
<td>1,129,049</td>
<td>1,911</td>
<td>173,578</td>
<td>52,869</td>
<td>1,414,321</td>
</tr>
<tr>
<td>Released for capitalized equipment</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>End of year</td>
<td>$ 45,720</td>
<td>$ 6,316</td>
<td>$ 1,878</td>
<td>$ 287,922</td>
<td>$ 1,911</td>
<td>$ 102,499</td>
<td>$ 51,779</td>
<td>$ 498,025</td>
</tr>
</tbody>
</table>
# Center for Research Libraries

## Schedule of Program Revenue and Expenses - Grants

**Year Ended June 30, 2011**

### Fee for Service Grants

<table>
<thead>
<tr>
<th>Service Type</th>
<th>CAORC Digital Library</th>
<th>University of Chicago</th>
<th>Department of Education</th>
<th>Library of Congress</th>
<th>NSF Long Lived News</th>
<th>IMLS DDSA</th>
<th>IMLS ICON Phase 5</th>
<th>IMLS Archiving by Discipline</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Revenue</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Federal grants</td>
<td>$</td>
<td>$ 54,587</td>
<td>$ 125,251</td>
<td>$ 35,981</td>
<td>$ 73,419</td>
<td>$ 13,587</td>
<td>$ 38,884</td>
<td>$ 38,825</td>
<td>$ 380,534</td>
</tr>
<tr>
<td>Foundations and other</td>
<td>114,502</td>
<td>54,587</td>
<td>125,251</td>
<td>35,981</td>
<td>73,419</td>
<td>13,587</td>
<td>38,884</td>
<td>38,825</td>
<td>114,502</td>
</tr>
<tr>
<td><strong>Total revenue</strong></td>
<td>114,502</td>
<td>54,587</td>
<td>125,251</td>
<td>35,981</td>
<td>73,419</td>
<td>13,587</td>
<td>38,884</td>
<td>38,825</td>
<td>495,036</td>
</tr>
</tbody>
</table>

### Expenses

<table>
<thead>
<tr>
<th>Expense Type</th>
<th>CAORC Digital Library</th>
<th>University of Chicago</th>
<th>Department of Education</th>
<th>Library of Congress</th>
<th>NSF Long Lived News</th>
<th>IMLS DDSA</th>
<th>IMLS ICON Phase 5</th>
<th>IMLS Archiving by Discipline</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Employee benefits</td>
<td>244</td>
<td>52</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>492</td>
</tr>
<tr>
<td>FICA</td>
<td>4,705</td>
<td>2,784</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>11,444</td>
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<tr>
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<td>-</td>
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<td>-</td>
<td>-</td>
<td>-</td>
<td>14,316</td>
</tr>
<tr>
<td>Office supplies</td>
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<td>-</td>
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<td>-</td>
<td>69</td>
</tr>
<tr>
<td>Other business expense</td>
<td>4,294</td>
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<td>-</td>
<td>-</td>
<td>-</td>
<td>19,611</td>
</tr>
<tr>
<td>Other library support</td>
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<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>141,532</td>
</tr>
<tr>
<td>Outside professional services</td>
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<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>25,025</td>
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<td>Professional reference works</td>
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<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>14</td>
</tr>
<tr>
<td>Retirement</td>
<td>5,730</td>
<td>3,900</td>
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<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
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<td>14,936</td>
</tr>
<tr>
<td>SA salaries</td>
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<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>7,236</td>
</tr>
<tr>
<td>Salaries</td>
<td>58,868</td>
<td>39,114</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>153,539</td>
</tr>
<tr>
<td>Travel</td>
<td>-</td>
<td>2,483</td>
<td>-</td>
<td>589</td>
<td>547</td>
<td>-</td>
<td>582</td>
<td>1,051</td>
<td>5,252</td>
</tr>
<tr>
<td>Workmen's compensation</td>
<td>906</td>
<td>551</td>
<td>-</td>
<td>45</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>2,050</td>
</tr>
<tr>
<td>Indirect expense allocation</td>
<td>-</td>
<td>4,725</td>
<td>1,799</td>
<td>22,367</td>
<td>40,990</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>69,881</td>
</tr>
<tr>
<td><strong>Total expenses</strong></td>
<td>90,052</td>
<td>54,587</td>
<td>125,251</td>
<td>35,981</td>
<td>72,323</td>
<td>13,587</td>
<td>34,791</td>
<td>38,825</td>
<td>465,397</td>
</tr>
</tbody>
</table>

### Change in Net Assets

<table>
<thead>
<tr>
<th>Change Type</th>
<th>Fee for Service Grants</th>
<th>Change in Net Assets</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Total expenses</strong></td>
<td>$ 90,052</td>
<td>$ 24,450</td>
</tr>
<tr>
<td><strong>Beginning of year</strong></td>
<td>-</td>
<td>$ -</td>
</tr>
<tr>
<td><strong>Released for capitalized</strong></td>
<td>-</td>
<td>$ -</td>
</tr>
<tr>
<td><strong>End of year</strong></td>
<td>$ -</td>
<td>$ 29,639</td>
</tr>
</tbody>
</table>

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*Independent Auditor's Report*