60th Annual Meeting
The Council of Voting Members

Center for Research Libraries
April 24, 2009
Call to Order

Alice Prochaska

University Librarian
Yale University

Chair, Board of Directors
Chair, Executive Committee
Introduction of Board Members

- Alice Prochaska
  University Librarian
  Yale University
  Chair, Board of Directors
  Chair, Executive Committee
Introduction of Board Members

• Edward Macias

Provost, Executive Vice Chancellor for Academic Affairs
Washington University in St. Louis

Vice Chair, Board of Directors
Member, Executive Committee
Introduction of Board Members

• Brian E.C. Schottlaender
  The Audrey Geisel
  University Librarian
  University of California-San Diego

  Secretary, Board of Directors
  Chair, Membership Committee
  Member, Executive Committee
Introduction of Board Members

• Rick Schwieterman

  Executive Vice President and Chief Financial Officer
  OCLC Inc.

  Treasurer, Board of Directors
  Chair, Budget & Finance Committee
  Member, Executive Committee
Introduction of Board Members

- **David Shulenburger**
  
  Vice President for Academic Affairs  
  NASULGC, A Public Universities Association  
  
  *Immediate Past Chair, Board of Directors*  
  *Member, Executive Committee*
Introduction of Board Members

- Fred Heath
  
  Vice Provost
  University of Texas at Austin
Introduction of Board Members

- Sarah Michalak
  Associate Provost for Libraries and University Librarian
  University of North Carolina at Chapel Hill
Introduction of Board Members

• Lee Formwalt
  Executive Director
  Organization of American Historians
Introduction of Board Members

- James Mullins
  Dean of Libraries & Professor
  Purdue University
Introduction of Board Members

• Joyce L. Ogburn

University Librarian and Director
J. Willard Marriott Library
University of Utah

Chair, Collections and Services
Policy Committee
Introduction of Board Members

- Charles Phelps
  University Professor and Provost Emeritus
  University of Rochester
Introduction of Board Members

- Nancy Allen
  Dean of the Libraries
  University of Denver
Introduction of Board Members

- Susan Brynteson
  
  Vice Provost and May Morris
  Director of Libraries
  University of Delaware
Introduction of Board Members

• Earl Lewis
  Provost and Executive Vice President for Academic Affairs
  Emory University
Introduction of Board Members

• Peter Lange

Provost
Duke University

Chair, Global Resources Committee
Introduction of Board Members

• Bernard F. Reilly

President
Center for Research Libraries

Member, Executive Committee
Ex officio member of all committees
The chair’s report is published in its full form in the Center’s Annual Report
Secretary’s Report
By Brian E.C. Schottlaender

• Review of Minutes ~ April 18, 2008 meeting
  Comments or corrections?

• Motion for Approval of Minutes

• Approval of the minutes

Please submit your vote now →
Membership Report for FY 2009

• Current Membership: 251

• CRL enrolled 8 new Voting Members in FY2009
  ❖ Benedictine University
  ❖ Colby College
  ❖ Hope College
  ❖ Illinois College
  ❖ Newberry Library
  ❖ School of the Art Institute of Chicago
  ❖ Skidmore College
  ❖ University of New Mexico
Membership Report for FY 2009

- Membership enrollment:
  - 2 - Enrolled via the New Voting Member Incentive Program on July 1.
  - 3 - Enrolled mid-year on a pro-rated basis via the New Voting Member Incentive Program.
  - 3 - Enrolled mid-year on prorated basis at the minimum cost share.

- Net increase in FY2009 membership revenue: $46,583
Summary of Membership Additions
FY 2002 – FY 2009

New Members Added: Before and After the New Voting Member Incentive Program ~ Established in FY2005
Membership Report for FY 2010

- 1 New member so far for FY 2010
  - Wayne State University

- 5 Non-renewal notifications

- All other 246 members retained for FY 2010
Membership Development and Promotion Activities
FY 2009

- 6 - Webinars for 18 participating institutions
- 10 - Site visits for 12 participating institutions
- 4 - Workshops for 50+ member institutions
- 2 - Global Resources Forums in Washington, DC and New York City
Membership Committee Activities

- Promoting continuity
- Developing approaches for recruiting regional and national consortia and state higher education systems
Treasurer's Report

By Rick Schwieterman

• FY 2008 annual financial report and financial statements

• FY 2010 budget and cost-share rate
## Annual Report FY 2008

<table>
<thead>
<tr>
<th></th>
<th>FY 2007</th>
<th>FY 2008</th>
</tr>
</thead>
<tbody>
<tr>
<td>Membership Cost Share</td>
<td>$4,536,994</td>
<td>$5,101,936</td>
</tr>
<tr>
<td>Change in Net Assets</td>
<td>$31,985</td>
<td>$23,741</td>
</tr>
<tr>
<td>Investments</td>
<td>$1,520,248</td>
<td>$1,582,750</td>
</tr>
<tr>
<td>Loan Payable</td>
<td>$1,728,948</td>
<td>$1,634,211</td>
</tr>
<tr>
<td>Debt Service Ratio</td>
<td>161.16%</td>
<td>222.31%</td>
</tr>
</tbody>
</table>
FY 2009/2010 Operating Revenue

FY2009
- Membership: 91.7%
- Sales: 2.2%
- OCLC: 2.5%
- Investment: 3.0%
- Other: 0.5%

FY2010
- Membership: 92.8%
- Sales: 3.2%
- OCLC: 2.2%
- Investment: 0.6%
- Other: 1.2%
Membership Cost Share

FY 2008 Actual
FY 2009 Projected
FY 2010 Budget

Inflation Increase
Net New Membership
Base Revenue
FY 2009/2010 Operating Expenses

**FY 2009**
- Library Materials: 49%
- Library Support: 17%
- Other Business Expense: 11%
- Personnel: 16%
- Plant and Other: 7%

**FY 2010**
- Library Materials: 52%
- Library Support: 16%
- Other Business Expense: 10%
- Personnel: 5%
- Plant and Other: 17%
Key CRL Investments

<table>
<thead>
<tr>
<th></th>
<th>FY 2008 Actual</th>
<th>FY 2009 Projected</th>
<th>FY 2010 Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>Library Materials</td>
<td>$200,000</td>
<td>$400,000</td>
<td>$600,000</td>
</tr>
<tr>
<td>Digitization Equipment</td>
<td>$400,000</td>
<td>$600,000</td>
<td>$800,000</td>
</tr>
<tr>
<td>and Staffing</td>
<td></td>
<td></td>
<td>$1,000,000</td>
</tr>
<tr>
<td>Building</td>
<td></td>
<td></td>
<td>$1,200,000</td>
</tr>
</tbody>
</table>

- Library Materials
- Digitization Equipment and Staffing
- Building
## Proposed Resolution FY2010

<table>
<thead>
<tr>
<th></th>
<th>FY2009 Forecast</th>
<th>FY2010 Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>Membership Cost Share</td>
<td>$5,315,455</td>
<td>$5,345,819</td>
</tr>
<tr>
<td>Membership Cost Share Rate</td>
<td>0.52%</td>
<td>0.52%</td>
</tr>
<tr>
<td>Depreciation - Expense</td>
<td>$457,000</td>
<td>$462,000</td>
</tr>
<tr>
<td>Change in Net Assets</td>
<td>($132,365)</td>
<td>($211,870)</td>
</tr>
<tr>
<td>Capital</td>
<td>$175,000</td>
<td>$103,250</td>
</tr>
<tr>
<td>Debt Service Ratio</td>
<td>113.76%</td>
<td>126.21%</td>
</tr>
<tr>
<td>(required 110.00%)</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
Treasurer's Report

• Call for questions

• Motion to approve the FY 2010 budget and cost-share rate

• Approval of the FY 2010 budget and cost-share rate

Please submit your vote now →
New Business

Nominating Committee Report

By Alice Prochaska

The Nominating Committee presents the following slate of candidates for a three-year term on the Board of Directors, beginning April 24, 2009
Nominee for the Board of Directors

• Edward Macias

Provost, Executive Vice Chancellor for Academic Affairs
Washington University in St. Louis
Nominee for the Board of Directors

• Earl Lewis
Provost and Executive Vice President for Academic Affairs
Emory University
Nominee for the Board of Directors

• James Mullins

Dean of Libraries & Professor
Purdue University
Nominee for the Board of Directors

- Leslie Weir

University Librarian
University of Ottawa
Nominee for the Board of Directors

• Charles Henry

President
Council on Library and Information Resources
Nominee for the Board of Directors

- Paul Courant

University Librarian and Dean of Libraries
University of Michigan
Nominating Committee Report

- Call for nominations from the floor
- Motion to elect the slate of nominees
- Election of the slate of nominees

*Please submit your vote now*
New Board Officers: Chair

• Fred Heath
  Vice Provost
  University of Texas at Austin
New Board Officers: Treasurer

• Sarah Michalak

Associate Provost for Libraries and University Librarian
University of North Carolina at Chapel Hill
Outgoing Board Members

- Susan Brynteson
  Vice Provost and May Morris Director of Libraries
  University of Delaware
  Served on the Board for two terms
Outgoing Board Members

- David Shulenburger
  Vice President for Academic Affairs
  NASULGC, a Public Universities Association
  Immediate Past Chair, Board of Directors
  Member, Executive Committee
Outgoing Board Members

• Rick J. Schwieterman
  Executive Vice President and Chief Financial Officer
  OCLC Online Computer Library Center, Inc.

  Treasurer, Board of Directors
  Chair, Budget & Finance Committee
  Member, Executive Committee
President’s Report

By Bernard F. Reilly

President
Center for Research Libraries

Member, Executive Committee
Ex officio member of all committees
1949 - 2009
Supporting advanced research and teaching for six decades
1949

University of Chicago
University of Kentucky
University of Illinois
Indiana University
University of Iowa
Iowa State University
University of Michigan
Michigan State University
University of Minnesota
Northwestern University
Ohio State University
Purdue University
University of Wisconsin
CRL’s Newest Member
Wayne State University

“We believe that joining the Center, even in these very difficult economic times, is the right thing to do for our faculty and students . . .”

Sandra Yee, Dean
University Library System
Wayne State University
Milestones

1,684,000+ digital pages

800,000 dissertations cataloged

Global Resources Forum No. 3
DEADWOOD DICK'S DEVICE; or, The Sign of the Double Cross.

BY EDWARD L. WHEELER.


"DEADWOOD BILL'S STEAMY HANGOVER."
Community

Area Microform Projects
Libraries that supported microfilming of African Newspapers

Columbia University
Emory University
University of Iowa
Princeton University
Yale University
Harvard University
Community

Global Resources Projects
Community

Liberal Arts Interest Group
Smashing the Atom!

Science Unlocks Door to New World for Man
Liberal Arts Interest Group

Athabasca University
Carleton College
Claremont Colleges
College of William and Mary
College of Wooster
Colorado College
Grinnell College (Richard Fyffe, chair)
Knox College
Oberlin College
St. Lawrence University
Vassar College
Community

Contributors to the 2009 shared purchases
Contributors to the 2009 shared purchases

University of Alabama
University of California – Los Angeles
University of Colorado
Columbia University
Cornell University
Duke University
Indiana University
University of Iowa
Marquette University
University of North Carolina – Chapel Hill
Valparaiso University
University of Pennsylvania
Yale University
Community

World Newspaper Archives
49 charter participants
INVENCION DE LA ALIANZA LIBE
World Newspaper Archives
Contributors of Latin American newspapers

University of Florida
University of Texas

University of California, Berkeley
University of California, Los Angeles
Harvard University
New York Public Library
University of Illinois, Urbana-Champaign
2010 Challenges

Economic downturn

Rising cost of digital
2010 Challenges

Print is disappearing

There is too much print
The GRN 2012 Transition Plan

1. Accelerate transition from print to digital
2. Support collection development and management
GRN 2012 Transition Plan
(Print to digital)

On-demand digitization
GRN 2012 Transition Plan
(Print to digital)

World Newspaper Archive
GRN 2012 Transition Plan

(Print to digital)

World Newspaper Archive

Charter participant  $10,000 / $215
CRL member          $1,200 – 10,000 / $215
Non-CRL member      $13,000 – 37,000 / $1,600
GRN 2012 Transition Plan
(Print to digital)

Historic and popular journals
GRN 2012 Transition Plan
(Supporting collection development)

Global Resources Forums
Human Rights 2007
Columbia University
GRN 2012 Transition Plan
(Supporting collection development)

2008 MacArthur Foundation Funding

Electronic Human Rights Evidence
GRN 2012 Transition Plan
(Supporting collection development)

Global Resources Forums
“On the Record” 2008
New York Public Library
GRN 2012 Transition Plan
(Supporting collection development)

Global Resources Forums
2010 Water Studies
Greater Western Library Alliance
GRN 2012 Transition Plan
(Supporting collection development)

Charleston Conference
Charleston Advisor
ProQuest TRAC

CRL Case Studies of Digital Repositories: UMI Dissertation Publishing

By Bernard F. Beatty Jr. (President), Cover for Research Libraries

Marilyn Wade (Director of the CRL NSF Repository Case Studies Project)

For a comprehensive list of the repositories that have been included in the project, please see the appendix.

The Case Studies Project

UMI Dissertation Publishing is a business unit of ProQuest LLC, which is owned by Cambridge Information Group (CIG), a private equity management and investment firm based in Boston, Massachusetts. CIG properties, which include ProQuest, are primarily American, and are focused on research, information, and educational services and tools. In 2012, CIG purchased the ProQuest Information and Learning Division of Voyager Learning Company. The ProQuest TRAC team was created to study and report on the impact of the transition to digital forms of scholarly work. ProQuest TRAC is currently working on a series of case studies that will be published in the future.

The UMI Repository and Services

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FOCUS on Global Resources

Fall 2008 • Volume 28 • Number 1

THE MANHATTAN PROJECT

The Manhattan Project and the Development of the Atomic Bomb: Some Resources

Smashing the Atom!

Science Unlocks Door to New World for Man

In This Issue

Recently the successful trial of the Large Hadron Collider brought the awesome power and mystery of the atom once again to the attention of many outside the physics community. The history of atomic science is the subject of this issue of FOCUS on Global Resources, in particular the Manhattan Project and development of the first nuclear weapon during World War II.

The issue was chosen by the Center’s Liberal Arts Interest Group, a group formed within the CRL membership to identify primary source materials for use in undergraduate teaching and research. The group determined that Manhattan Project resources could contribute to upcoming advanced seminars in history at a number of CRL universities and colleges. CRL digitized key materials for use in these seminars, and this issue points to some of them.

continued on next page
GRN 2012 Transition Plan
(Supporting collection development)

Collection Development and Resource Sharing Workshop
July 12, 2009

The Newberry Library
ALA Chicago
GRN 2012 Transition Plan
(Supporting collection development)

Print archiving:

University of California-CRL Shared Print Archive
GRN 2012 Transition Plan
(Supporting collection development)

Assessment of Portico, HathiTrust

Work with Scholars Portal
Call for Motion to Adjourn

By Alice Prochaska

Thank you all for attending!
CRL Global Resources

www.crl.edu