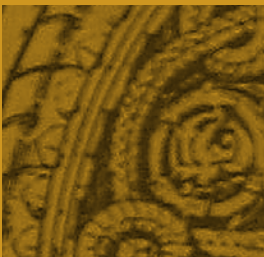
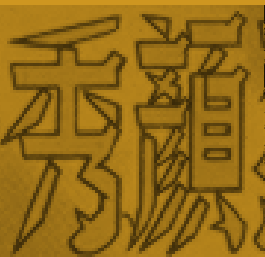




*The Center*  
**for Research**  
**Libraries**

**Global Resources:**  
Annual Report Fiscal Year 2004–05





*On front and back covers: Compilation of images from  
CRL collections and publications.*

**The Center for Research Libraries** is a consortium of North American universities, colleges, and independent research libraries. The consortium acquires and preserves newspapers, journals, documents, archives, and other traditional and digital resources for research and teaching and makes them available to member institutions through interlibrary loan and electronic deliver.

The Center's **mission** is to support advanced research and teaching in the humanities, sciences, and social sciences by ensuring the survival and availability of the knowledge resources vital to those activities. The Center accomplishes this mission through cooperative action with its member libraries and partners.

## Message from the Chair



I AM PLEASED TO REPORT to you that CRL is a robust organization that better serves the needs of its members with each passing year. I make this judgment as an economist who judges the desirability of organizations by the willingness of others to affiliate with them. In that regard we welcomed eight new members during the year: Oklahoma State University, Federal Reserve Bank of St. Louis, University of Hong Kong, Brigham Young University, University of Montreal, University of South Florida, New York Public Library, and University of Connecticut. Hong Kong University is our first international member. I thank Bernie Reilly and the membership committee for the vigorous efforts they made to bring the benefits of membership to these organizations.

In 1949 the organization that is now the Center for Research Libraries began with a vision of a cooperative effort that would stretch scarce dollars available to member libraries while providing to their patrons greater access to scholarship. Today our membership page describes CRL's membership services as “. . . access to its unique collections, opportunities for sharing resources and avoiding unnecessary costs, and an established framework for cooperative initiatives.” As the conformity of current member services to the founding vision demonstrates, the 56-year-old vision for CRL is as relevant today as it was then.

Of course, the activities CRL undertakes to carry out that mission have changed dramatically over time. While additions of books, monographs and newspapers remain core activities, collections in digital form and conversion of existing collections into digital form are increasingly important to our members. Our last annual meeting focused on these efforts and a strategy is in place to digitize the collection in an orderly manner.

As materials come to exist only in digital form it is critical that CRL, its members, and the entire user community have confidence that the materials will persist in their digital form. The Andrew W. Mellon Foundation awarded a grant to develop and test a process to audit and certify digital archives. This grant holds the prospect of helping the library community understand the circumstances under which such

archives can truly be trusted.

In Thomas Friedman's flat world it is imperative that our reach continue to be worldwide. I am pleased to report that we welcomed into the CRL family of enterprises two ARL/AAU Global Resources projects: the German-North American Resources Partnership and Latin Americanist Research Resources Project. The Center serves as the administrative home for GNARP and LARRP and produces their *Global Resources* newsletters.

Resources within our physical or electronic walls are completely invisible to nonmembers and nearly hidden to members unless they are electronically catalogued. For a second consecutive year CRL contributed more original catalog records to OCLC's WorldCat than any other institution. (This fact was disclosed in 2005, although the cataloging was done in 2004.) A total of 130,950 catalog records, including 106,496 for the Center's foreign dissertations collection, were created. Of the total, 63,549 were original to WorldCat.

The Board of Directors is exceedingly dedicated and hard working. The new and returning Board members for FY05 were: Jennifer Younger, University of Notre Dame; Alice Prochaska, Yale University; Nancy Allen, University of Denver; Brian Schottlaender, University of California, San Diego; Charles Phelps, University of Rochester; and Fred Heath, University of Texas-Austin. We particularly owe a debt of gratitude to members of the Strategic Membership Task Force for their work on a membership model that will ensure that the cost of Center membership is borne equitably by all members.

Finally, let me express thanks to Bernie Reilly, President of CRL, for his innovative and vigilant service. It is a great pleasure to observe his stewardship of the Center.

A handwritten signature in black ink, reading "David Shulenburger". The signature is written in a cursive, flowing style.

David Shulenburger, *Chair,*  
*Board of Directors for the Center for Research Libraries*

### Global Resources

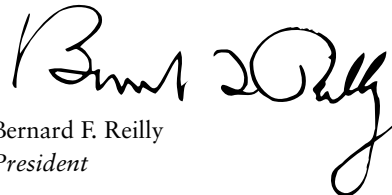
“HE WHO KNOWS ONLY ONE COUNTRY knows no country,” said distinguished political scientist and sociologist Seymour Martin Lipset. Following Lipset’s succinct argument for global perspective, even the smallest North American universities now infuse their curricula and research priorities with an awareness of the international economic and political realities that increasingly govern national and local events. Since the Center’s inception in 1949 we have provided critical source materials for those who wish to understand this larger context. As a result Center collections and collection-building activities richly support the study of languages, cultures, and societies that flourish beyond the borders of the United States, Canada and Western Europe. Today the Center serves as an umbrella for myriad efforts that identify and preserve materials that would otherwise languish beyond the reach of historians and scholars or disappear entirely: archives of the French colonial authorities in West Africa; newspapers and political ephemera from periods of revolution and reform in Latin America; and the financial and legal reports of emerging nations throughout the world.

Rather than adhere to the traditional “extractive” approach to the acquisition of materials from emerging regions favored by libraries since the 18th century, Center resource development projects often build capabilities for knowledge exchange within and across regions. Projects like the Digital South Asia Library, the Luce Vietnam Newspaper Microfilming Project, and the Khmer Rouge Archives Project provide support and training for library staff in South and Southeast Asia in indexing, production of metadata, microfilming, digitization, and the other useful skills. Similarly the Center’s recent work with the Association of African Universities helped to build a base of intellectual property policy and legal knowledge among university and library administrators that can serve as a foundation for cooperative distribution of scholarly products. These new capabilities will continue to promote the free flow of knowledge to and from the regions long after the projects are completed.

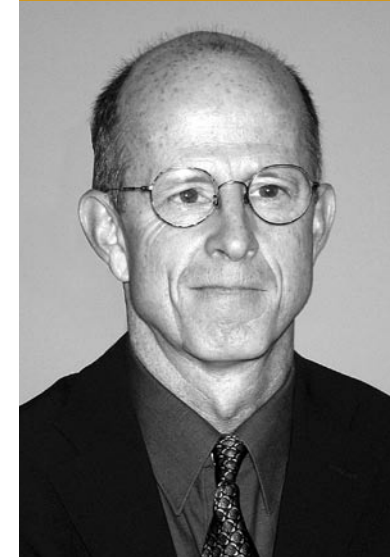
In 2005 the Center continued to enlarge its scholarly resources through strategic acquisitions guided by member university needs. We are ever indebted to the area specialists, bibliographers, and historians who participate in the Area Microform Projects of the Center and in Global Resources projects like the Digital South Asia Library. Recognized authorities in their fields, the AMP members identify important materials, many of them at risk of destruction or deterioration, for preservation.

At the same time we continued to refine and renew our understanding of the needs of researchers, particularly with respect to international and area studies. In February the Center joined the Andrew W. Mellon Foundation to convene a forum of Latin Americanists to discuss emerging research needs in the fields of Latin American history, cultural studies, law, public policy, and economics. In March the Center joined Yale University, the Association of Research Libraries, and Association of American Universities to convene a conference on *The Global Record* at Yale’s Center for International and Area Studies. The Yale conference presented a range of new perspectives on and approaches to gathering and presenting sources for research in international studies.

Because preserving and accumulating cultural and historical evidence are of limited value unless that evidence can be readily discovered and presented, Center staff maintained their vigorous efforts to process and catalog newly developed and newly acquired traditional and digital collections. We are proud to report that in 2005 the number of catalog records in the Center’s online catalog grew past one million, and that for the second consecutive year the Center earned the distinction of contributing the largest number of new catalog records to OCLC. This report of the year’s accomplishments illustrates the vitality of the Center’s libraries’ commitment to making the world’s knowledge and history available to the world’s scholars.



Bernard F. Reilly  
President





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*Opposite:* Excerpt from *Ramanyana Kakawin*—a poem originally composed (ca. 930 AD) in the ancient Kawi language of Java and attributed to Yogiswara—is shown here in modern Javanese macapat verse, published in 1847 in present-day Jogja, Indonesia. Highlights of CRL's Southeast Asian resources are featured in the Fall 2005 *Focus* newsletter at [www.crl.edu](http://www.crl.edu).

THE CENTER'S ONGOING INITIATIVE to build on its deep and diverse corpus of global resources reflects both the resourceful planning of the Center's Board of Directors, drawn entirely from the higher education community, and the growing importance of these materials as universities globalize their curricula, programs, and scholarly activities. The anticipation and fulfillment of these needs are a mission-driven enterprise at the Center, as few libraries are able to develop the collections necessary to support scholarship for all regions of the world. The Center's efforts in fiscal year 2005 to extend the reach and depth of its collections, programs, and activities are outlined in the following pages.

## INTERNATIONAL RESOURCES

The Center promotes strategic collection development on a cooperative basis through programs that identify, obtain, and provide access to unique international resources. Over the past year, the Center has expanded its support of projects that acquire primary source material in traditional formats (e.g., paper and microfilm) and facilitate access to international materials through new and innovative techniques.

### Area Studies Microform Projects (AMPs)

The Center's Area Studies Microform Projects provide a mechanism for bibliographers and subject specialists of various world regions to collaborate on the joint acquisition and preservation of important endangered resources. The AMPs provide a critical service for international scholarship by safeguarding access to primary source material and serve as models of successful cooperative collection development on an international scale. Some examples of achievements in 2004–2005 include:

- **Cooperative Africana Microform Project**—CAMP recently celebrated its 40th anniversary, making it one of the oldest continually-running cooperative endeavors within academic research libraries. Its

recent acquisitions include major microfilm sets such as the 45 reel "Swahili manuscripts from the School of Oriental and African Studies" (featuring material from the 1790s to the 1970s covering many aspects of African culture and history) and the compendia of "Government Publications relating to Basutoland, 1868–1966" and "Government Publications relating to Nyasaland, 1891–1964."

CAMP also focused on extensive original microfilming, including the preservation of the rarely held *Mombasa Times* newspaper from Kenya (1939–1945). CAMP's long-term collaboration with the National Archives of Senegal resulted in the preservation of colonial records and correspondence relating to the central administration of Senegal, 1785–1964.

- **Latin American Microform Project**—LAMP supported a number of projects for organizations and partners in Latin America where preservation capacity is reasonably strong. These included work with the Centro de Documentación e Investigación de la Cultura de Izquierdas en la Argentina (CEDINCI) to preserve "Publicaciones políticas y culturales Argentinas," a significant set of anarchist and leftist periodicals from the early 20th century. LAMP has also funded activities in Brazil and Chile, including the regional Brazilian newspaper *O Correio Paulistano* (1929–1963) and records and case files of children and families of political prisoners and exiles held by the Fundación para la Protección de la Infancia Dañada por los Estados de Emergencia (PIDEE) archive in Santiago, Chile.
- **Middle East Microform Project**—MEMP has focused much attention on Arab-American periodicals as well as political opposition newspapers from various countries. Notable among the projects is a large run of *al-Samir*, an important early Arab-American newspaper published



in New York from 1936–1957. Contemporary titles such as *Iraq al-hurr* (“Free Iraq”) and *Barid al-Janub*, both published in London, shed light on the Arab perspective on recent events in the Middle East.

- **South Asia Microform Project**—SAMP also engaged its partners overseas to preserve and acquire materials in South Asian languages, including 19th century Bengali periodicals in collaboration with the Centre for Studies in the Social Sciences and Calcutta and Urdu journals held by a variety of institutions, in conjunction with Cornell University and the British Library’s Endangered Archives Programme. SAMP continues to fund efforts to preserve Nepali newspapers held in Kathmandu at the Madan Puraskar Pustakalaya, and committee members worked to identify important holdings of the *Times of India* (1874–1915) to be acquired through the Center’s Purchase Proposal Program.
- **Southeast Asia Microform Project**—SEAM completed its collection of the controversial Khmer Rouge Top Secret Santebal (S-21) Archives and related material from the Documentation Center of Cambodia. This material includes confessions of Khmer Rouge victims and communications between members of the Khmer Rouge leadership; intelligence documents from the Lon Nol regime relating to military events and issues dealing with Khmer Rouge prisoners of war; and petitions to the Peoples Republic of Kampuchea to oust the Khmer Rouge from their seat at the United Nations. SEAM continued to fund preservation of regional newspapers held by Cornell and also engaged the British Library in filming an early Mon text of the “History of Pegu” for consultation by scholars.
- **Slavic and East European Microform Project**—SEEMP expanded its holdings of regional newspapers from Russia and also supported filming of rarely held

serials from the greater Slavic region. An example was the acquisition of early issues of *Pesti Hirlap* (1841–1847), a title founded by Lajos Kossuth, Hungarian patriot and statesman, who strove for an independent Hungarian republic.

As the AMPs continue their mission to preserve rare and endangered material, a number of the projects are now beginning to consider and adopt digital means of preservation and delivery. CAMP, for example, has been working to provide access to deteriorating manuscripts in Arabic from Timbuktu, Mali relating to the early slave trade in Africa. SEAM has provided funding to convert the numerical data in its preserved collections of Philippine election returns for scholarly use. LAMP has supported digitization from film of its collections, including research on youth and child welfare in Brazil.

To support this activity, the Center has been laying the groundwork and infrastructure for collaboration in providing access to materials in non-traditional formats. Through grants and strategic partnerships, the Center for Research Libraries has been building expertise and developing a network of cooperating institutions to serve scholars’ needs and expectations.

### **Global Resources Network (GRN)**

The Center’s partnership with the Global Resources Network, for example, has expanded the network of institutions and projects that serve the Center’s membership. Since June 2004, the Center has assisted in the administration of four of the six original projects of the GRN. The addition of the **German-North American Resources Partnership** (GNARP) and the **Latin American Research Resources Project** (LARRP) has brought new resources to bear on how the Center provides access to research material from abroad. The Center is providing central services to these projects and is helping to develop

synergies among these and other efforts under the Center's umbrella. The Center is also providing outreach for the GRN and its projects through the production of the *Global Resources* newsletter and hosting of GRN project Web sites.

### **Digital Library for International Research (DLIR)**

Another strategic partnership with the Council of American Overseas Research Centers (CAORC) continues to provide benefits of access to the collections in the libraries of American research centers around the world through the Digital Library for International Research. The online cooperative catalog—presently containing more than 240,000 records—demonstrates valuable holdings in these overseas centers and is providing input into desirable materials for digitization. DLIR is hosting digitized books from the African Language Materials Archive, providing index records for selected journals from the collections of the research centers in the Middle East through the **Middle East Research Journal** project, and providing a complete inventory and a sample exhibition of cartographic collections at nine research centers through the **Mapping the Mediterranean** project.

### **Digital South Asia Library (DSAL)**

DSAL continues to expand, create, and improve resources for scholarship on South Asia. Under its current grant cycle entitled “South Asia Information Access,” DSAL has provided access to more than 40,000 images of Indian architecture and art available from the American Institute of Indian Studies and is working on access to the seminal *A Historical Atlas of South Asia*, edited by Joseph E. Schwartzberg.

DSAL is also the home of the developing **South Asian Union Catalogue** (SAUC), a “historical bibliography” of South Asian imprints published from 1556 through the present

as well as a union catalogue of holdings from participating institutions in the region. This activity is being supported by foundation and government grants, most notably a new, four-year grant to the Center from the Department of Education's Technological Innovation and Cooperation for Foreign Information Access (TICFIA) program.

The grant, beginning October 1, 2005, will develop and bring together complex digital objects in several different formats from sources around the world. In addition to the work on the SAUC mentioned above, DSAL will convert sound recordings from the British Library's *Linguistic Survey of India*; select, index, and preserve periodicals in the various languages of South Asia; and pilot a demand-driven document delivery service among participating partners in DSAL and institutions in the United States. The project will substantially enlarge the pool of primary source materials available to scholars in North America and strengthen relationships between the Center and libraries and research centers in India, Pakistan, and Nepal.

### **International Coalition on Newspapers (ICON)**

Cutting across world regions, the Center-administered International Coalition on Newspapers continues to achieve success in providing improved access to foreign news resources. On July 1, 2004, ICON began a new grant phase from the National Endowment for the Humanities to continue collaborative preservation of historical foreign newspapers, provide access to bibliographic and holdings information through the ICON database of international newspapers, and engage in remote cataloging of newspaper collections held by select ICON partner institutions.

ICON will film 12 important historical titles, many from the Center's own collection of print newspapers. Some examples include the *Eritrean Daily News* (1941–1947), published during the British occupation of Ethiopia, and the *Diario*

*de Costa Rica* (1936–1942; 1952–1955), a national paper sometimes controversial in its political leanings. ICON’s Web site provides access to the ICON database and acts as a clearinghouse for information related to preservation of and access to foreign newspapers. ICON is also examining the whole range of news preservation challenges, including the archiving of electronic news, and will develop a blueprint for future action and funding to provide sustainability for the program.

### Resource Development Program

The Center continues to seek additional methods of collaboration to enhance its collections and services. Stemming from its role as a collection of record for foreign doctoral dissertations, the Center completed its work with the Association of African Universities to develop a strategic plan for growth and sustainability for the [Database of African Theses and Dissertations](#) (DATAD) project. With consultation by a number of U.S. specialists and feedback from DATAD participants in Africa, Bernard Reilly and James Simon assisted in the development of a DATAD Business Plan, assessing the project’s products and services, values, and costs; performing a market analysis of consumers and producers of material; and proposing a service model, funding model, and recommended governance regime for the project. Reilly and Simon also produced an Intellectual Property Guide for the project, which was presented with the Business Plan to the DATAD participants in October 2004 and to the full Association membership in February 2005. This effort will help the Association further its goal of providing access to African scholarly output through locally driven efforts.

The Center also seeks to engage the user community in identifying more precisely the needs and use behaviors of scholars. In cooperation with the Mellon Foundation and the Library of Congress, the Center held [a forum of Latin Americanists](#) in February. The forum brought together leading scholars from the fields of history, cultural studies,

public policy, law, and economics to discuss what source materials, particularly digital materials, are needed to support new and emerging lines of inquiry.

## SERVICES TO MEMBERS

### Acquisitions Programs

#### *Purchase Proposal Program*

The Center acquired more than \$200,000 of new materials in fiscal year 2005 through the Purchase Proposal Program. A total of eight major microform sets were selected for purchase through the program’s ballot process. Four of the eight new acquisitions—Church Missionary Society archives of African missions, archives focusing on the Spanish in Latin America, the Great Britain Foreign Office files on the war in Vietnam, and Russian archives documenting the Cold War—demonstrate the membership’s continuing need for and interest in international resources. A more detailed description of the new acquisitions appears on page 15.

#### *Shared Purchase Program*

Member participation in the Shared Purchase Program increased in fiscal year 2005. This resulted in a lower average contribution for participating institutions and an increase over the previous year in the number of items purchased. The items purchased in fiscal year 2005 had a list value of more than \$95,000. The following members, as well as the Center, contributed money for the program:

- University of California, Irvine
- University of California, Los Angeles
- University of California, San Diego
- University of Chicago
- University of Colorado
- Duke University
- University of Illinois-Urbana/Champaign
- University of Iowa
- McGill University
- Michigan State University

University of North Carolina, Chapel Hill  
Northwestern University  
Vanderbilt University  
University of Washington  
Western Michigan University  
University of Wisconsin-Madison  
Yale University

### **Reliance on Center Newspapers**

The Center's deep and diverse inventory of foreign newspaper subscriptions offers members the opportunity to redirect their collection development funds by canceling microfilm newspaper subscriptions and relying on Center subscriptions. An example: the Center was notified by a member in fiscal year 2005 that it had canceled paper and microform subscriptions to a number of newspapers, among them the *Scotsman*, *Jerusalem Post*, *Irish Times*, and *Miami Herald*. The institution was able to save or redirect more than \$10,000 for local priorities.

### **Technical Services: Adding Value to Acquisitions and Visibility to the Collections**

#### *Visibility of Center Collections*

The Center's Technical Services staff continued to produce new catalog records at an impressive pace. The Center cataloged 113,267 items from July 1 to June 15, 2005. The cataloged materials include:

- 97,198 non-US/non-Canadian dissertations. The Center's OPAC (and OCLC's WorldCat) currently contain 433,000 cataloged dissertations.
- 119 newspapers
- 1,174 serials
- 14,537 monographs

#### *Additional Cataloging Achievements*

Highlights of foreign language cataloging included 2,201 titles in 24 vernacular languages cataloged by the Center's

new South Asian and Japanese language materials cataloger. In addition, records for 500 Thai language titles in the Thai National Collection were added to the catalog.

At the end of fiscal year 2005, the Center had approximately 941,778 bibliographic records, and for the third consecutive year it contributed the largest number of original cataloging records of any organization—53,821—to OCLC's WorldCat.

Concurrently in fiscal year 2005, the Center completed a five-plus-year cataloging and processing plan for legacy materials. This plan was designed with the advice of the Collections and Services Advisory Panel, which prioritized the cataloging order.

Through creative approaches to workflow, the Center began an internal, cost-effective approach to retrospective conversion of its card catalog, and it improved bibliographic control over incoming serials, as well as eliminating the backlog in serials receiving. These improvements in serials workflow increased the availability of South Asian serials in particular.

#### *Providing Center Records to Members*

To accommodate members wanting to integrate Center holdings into their local catalogs or other information that they provide to faculty and students, the Center engaged a vendor to update and complete authority control and database maintenance. Database maintenance had not been performed since the Center ceased tape-loading for members in the early 1990s. The Center will continue database maintenance, so that records can be regularly provided to members. The initial work will be completed in fiscal year 2006; members will be able to load records beginning January 2006.

### **Visibility of Microform Sets Content**

By creating analytics for microform sets, the Center makes a substantial amount of the material more visible during online

catalog searches. The following analytics for microform sets were created in fiscal year 2005.

- *Nazi Propaganda Literature*, 1,280 records
- *Plant Taxonomic Literature* microfiche collection, 4,858 records
- *Sexual Politics in Britain*, 50 records
- *St. Clair Drake Collection of Africana*, 70 records
- *Three Centuries of French Drama (1600–1899)*, 774 records
- *Uitgave van de Commissie Voor de Volkslectuur*, (collection of stories in Javanese), 11 records

Other microform sets acquired and cataloged at the set level include: *Pamphlets relating to the French Revolution of 1848*; *The papers of Anthony Bacon at Lambeth Palace library, 1567–1603*; and *Conquistadors, the struggle for colonial power in Latin America, 1492–1825*.

Center staff continued to work on two ongoing projects to create analytics for the following microform sets:

- *French Drama*, currently over 3,300 titles
- *Bibliothek der Frauenfrage in Deutschland*, currently over 3,700 titles

### **Access Services at the Center: Responsiveness to Users**

Access Services continued to achieve rapid turnaround time for processing requests: 90 percent of the requests for articles and short publications were delivered digitally via Ariel in one business day. More than 90 percent of interlibrary loan requests for originals also were processed in a single day. All deliveries are sent by two-day courier service.

The Center experienced an overall increase in requests filled through digital delivery. Although the number of requests filled by loans declined, the number of items sent to fulfill loan requests increased by nearly 10 percent.

The Center's interlibrary loan and document delivery operations transitioned with other libraries to OCLC's

ILLiad system during the year. The transition went smoothly, although program bugs still exist and staff continue learning about the system.

### **Membership in RAPID**

The Center's reliable and quick response time enabled it to join the RAPID Consortium, which specializes in rapid processing of article requests. Nearly two thirds of the RAPID membership are also Center members. This dual membership includes an additional benefit: due to RAPID's load leveling features, the Center is designated as the first lender in any request queue for material held by the Center. Hence, the automated system helps members optimize Center usage and benefits.

### **Incorporating Other Systems**

To optimize access to Center resources, the University of Colorado at Boulder, Colorado College, Denver University, and the Center worked with the Colorado Alliance of Research Libraries to add the Center's records to the Prospector union catalog. Since June 2005, students and faculty at these institutions have been able to directly request Center books, journals, and microforms. This is the third consortium to incorporate the Center's records. The Summit catalog of the Orbis-Cascade Alliance and OhioLINK's Union Catalog also contain Center records to allow direct borrowing by students and faculty at member institutions.

### **Optimizing Efficiency at the Local Level**

Access Services implemented two changes in fiscal year 2005 to accommodate customer feedback. In one case a customer indicated that Center boxes occasionally were too heavy to handle safely. The shipping department lowered shipping weights to a maximum of 30 lbs. for easier handling. Customers also expressed annoyance with the static cling of the styrofoam pellets used in packing. The Center responded by purchasing and using non-static styrofoam pellets only. Although small examples of improved customer service, they

demonstrate the responsiveness and level of care that goes into the Center's lending services.

### Digital Delivery

To assist the Center in preparing to extend its digital delivery of materials, the Gladys Kriebel Delmas Foundation awarded the Center a grant to gather detailed data on current interlibrary loans and document delivery in order to estimate more accurately the scale of the initiative.

From August to December 2004, the Center gathered detailed data (including the number of pages for each item and its title) for all circulating items. Based on that data, Center managers identified the characteristics of the estimated annual circulation. The findings will define both the workflow of the digital delivery program and the characteristics that present the greatest challenges. The following are examples of the findings:

- The quantity (in content pages) of circulated material: about 33 million pages in fiscal year 2004.
- Usage data by media type: more than 75 percent of delivered content were newspapers.
- Microform usage (in content pages): ranged from a modest 30 percent for trade journals to a high of 99 percent in several collections.
- Language-based data: About 50 percent of the titles circulated are in languages other than English.

### Advancing Digital Delivery

The Delmas-funded investigation enables the Center to plot a realistic strategy for improving service of materials. The findings recommend the following preliminary plan:

1. Develop basic capabilities and skill sets for limited, in-house digital reformatting of paper-based materials.
2. Outsource conversion of microform materials requested in any large amount.
3. Develop a strong relationship with a vendor that can handle embrittled and fragile materials carefully.

4. Undertake strategic cooperative digitization not only with micropublishers identified in the study, but also with mass digitization efforts undertaken by search engine firms and with member libraries with strong digitization programs.
5. Continue to balance the need of users for prompt delivery with the need to deliver material to the desktop. Recently an ARL director noted that, based on LibQual data at his institution, faculty gave first place to services, such as desktop delivery, which saved them time. Five years ago faculty ranked this factor eighth. Center managers expect to provide staff support to mediate processing of large microformat requests, both to contain digitization costs, but more importantly to ensure a timely delivery of materials.

Guided by the findings, managers were able to develop plans for the necessary elements in Center digitization workflow, improve scanning staff knowledge of document delivery software, and train systems staff on imaging software. Working with consultants, the Center achieved in fiscal year 2005 a modest expansion of in-house and outsourced capabilities for the digital delivery of its collections.

Based on the Delmas study findings and associated planning, Center managers will present a comprehensive digital delivery plan to the Center's Board of Directors in fiscal year 2006.

### Preserving the Center's Collections

In fiscal year 2005 the Center began implementing the recommendations made by preservation consultant Sherry Byrne, Preservation Librarian at the University of Chicago, in her National Endowment for the Humanities Preservation Assistance Program report. The working group charged with developing and implementing new practices in handling and reformatting collection materials has made progress in the following ways:

- Phase I of Foreign Dissertations Collection has been

completed. Staff have implemented ongoing inspections for condition, followed by rehousing in acid-free envelopes or boxes or reformatting.

- Review of materials-handling processes in the ILL and cataloging workflow has been completed.
- Regular assessment of the condition of items requested for ILL has been incorporated into workflow.
- A bulletin requesting special handling of fragile materials by patrons and libraries was developed for distribution with fragile materials.

## Print Archives

The Center completed its work under the Andrew W. Mellon Foundation Distributed Print Archives grant by 1) auditing the Michigan State University Print Archives for 14 archived journal titles. This included the final report that the institution had met the commitments in the agreement; and 2) developing pages on its Web site to inform libraries about other print repositories with print archiving projects.

Northwestern University agreed to make regular contributions to the Center's JSTOR archive, joining the University of Arizona as a partner in this growing collection. The most noticeable change in the Center's JSTOR archive is that its holdings level remained steady at about 70 percent of the JSTOR archive in fiscal year 2005—compared to 50 percent in fiscal year 2004—despite the release of new JSTOR content.

## Collections and Services Advisory Panel

The Collections and Services Advisory Panel provided a broad perspective on access and cataloging services in addition to collection development activities for the Center during fiscal year 2005. Leadership on the committee changed during the year and several members who had willingly served more terms than originally scheduled departed. These long-serving members ensured continuity between the recommendations of the Collections Assessment

Task Force (2001) and the new issues and concerns that arose for the Center.

The Center is extremely grateful to the Collections and Services Advisory Panel members who served from fiscal year 2000 through 2005:

Edward Shreeves, University of Iowa, Chair  
Joanne V. Halgren, University of Oregon  
Deborah L. Jakubs, Duke University  
Erich Kesse, University of Florida.

The following members are transitioning to the new committee:

Joyce Ogburn, University of Washington, Chair  
Carlen Ruschoff, University of Maryland at College Park  
Stephen E. Wiberley, Jr., University of Illinois-Chicago.

As a result of the President's desire to increase member involvement in the development of Center collections, the structure of the Collections and Services Advisory Panel was revised to include two additional collection development representatives, including an *ex officio* member. The Center is pleased to welcome the following new members:

Winston Atkins, Duke University  
Richard Fyffe, Kansas University  
Dan Hazen, Harvard University, Chair of Area Studies Council, *ex officio*  
Cynthia Shelton, University of California, Los Angeles  
Michael Stoller, New York University  
Lynn Wiley, University of Illinois-Urbana/Champaign.



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# ZIG-ZAG

SEMANARIO NACIONAL  
Editores Proprietarios: EMPRESA ZIG-ZAG

CAD. XV Santiago de Chile, 6 de diciembre de 1918



## El Ministro Argentino

El representante de la nación argentina entre nosotros es ya una distinguida personalidad, a pesar de sus pocos años. Tal vez asombra por su juventud, en este país, el tanto valor se asile a su personalidad. Muestra, en todas sus categorías, unido con simpatía, el señor Noel, que por su parte, en esta instantánea de la Moneda, ha venido a haber presentarse.



## Purchase Proposal Program Acquisitions for Fiscal Year 2005

Church Missionary Society Archive. Section IV: Africa Missions, Parts 16–23.

Part 16: South Africa, 1836–1843, Kenya, 1841–1888, and Nyanza, 1876–1882

Part 17: Kenya, 1880–1934

Part 18: Kenya, 1880–1934

Part 19: Tanganyika, 1900–1934, Nyanza, 1880–1886, and Rwanda, 1933–1934

Part 20: Uganda, 1898–1934

Part 21: Kenya, 1935–1949

Part 22: Uganda, 1898–1934

Part 23: Uganda, Tanganyika and Rwanda, 1935–1949

Conquistadors: The Struggle For Colonial Power In Latin America, 1492–1825.

Foreign Office Files: United States Of America. Series Two: Vietnam, 1959–1975. Part 4, Vietnam 1959–1975 and Part 5, Vietnam, 1964–1966.

Gay Rights Movement. Series 5–8.

Series 5: Gay Activism in Britain from 1958: The Hall-Carpenter Archives from the London School of Economics

Series 6: Atlanta Lesbian Feminist Alliance Archives, ca. 1972–1994

Series 7: Lesbian Herstory Archives

Series 8: Selected Periodicals from the GLBT Historical Society

Medieval Manuscript Collection. (Lincoln Cathedral Library) Section II, Section III Reels 1, 3–4, 6–13, Sections IV–VI.

Nazi Propaganda Literature In The Library Of The Yivo Institute For Jewish Research.

Russian Archives: The Cold War And The Central Committee. Series 3: Congresses Of The Communist Party Of The Soviet Union, 1955–1986 (Fond 2, Opisi 1, 3, 5).

Women, Morality And Advice Literature. Manuscripts And Rare Printed Works Of Hannah More (1745–1833) And Her Circle From The Clark Library, Los Angeles. Parts 1–3.

## Shared Purchase Program Acquisitions for Fiscal Year 2005

Brazilian Workers' Party (Partido Dos Trabalhadores). *Contains the Party's historical documents from the late 1970s to 2002.*

Government Publications Relating To The Cape Of Good Hope, To 1910. Group II. *Adds to CRL holdings.*

Illustrierte Zeitung (1843–1944). *Germany's first illustrated paper which served as a flagship for all future pictured papers. Adds to CRL holdings.*

Manchester Evening News (1917, 1919–1921). *Adds to CRL holdings.*

The Sir Winston Churchill Papers. Series 1: Speeches Of Resonance And Power.

The Sir Winston Churchill Papers. Series 2: Official Papers Of Government Departments.

The Sir Winston Churchill Papers. Series 3: Official Papers: Cabinets And Committees.

The Sir Winston Churchill Papers. Series 4: Personal Papers: A Family In War And Peace.

*Opposite: December 6, 1919 issue of Zig Zag, a national weekly published in Santiago, Chile. Highlights of CRL's Latin American resources are featured in the Winter 2004–05 Focus newsletter at [www.crl.edu](http://www.crl.edu).*

**Board of Directors,  
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Elected April 2005**

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*Elected April 2004*

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Althea Jenkins  
Florida State University

Bernard F. Reilly  
Center for Research Libraries

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**Kevin Wilks**  
Head, Access Services

**Patricia Finney**  
Head, Stack Management

**Barbara DesRosiers**  
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**Don Dyer**  
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**Raymond Sallay**  
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**Melissa Trevvett**  
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**Amy Wood**  
Director of Technical Services

## Member Institutions for Fiscal Year 2005

### Voting Members

Arizona State University	Oklahoma State University	University of California, San Diego
Brown University	Oregon State University	University of California, Santa Barbara
Claremont Colleges	Pennsylvania State University	University of California, Santa Cruz
Columbia University	Princeton University	University of Chicago
Cornell University	Purdue University	University of Cincinnati
Duke University	Rutgers University	University of Colorado
Emory University	Texas A & M University	University of Delaware
Florida State University	Tulane University	University of Florida
Harvard University	University at Albany, SUNY	University of Georgia
Indiana University	University at Binghamton, SUNY	University of Houston
Iowa State University	University at Buffalo, SUNY	University of Illinois-Chicago
Kansas State University	University at Stony Brook, SUNY	University of Illinois-Urbana/ Champaign
Kent State University	University of Akron	University of Iowa
Loyola University-Chicago	University of Alabama	University of Kansas
McGill University	University of Alberta	University of Kentucky
Miami University of Ohio	University of Arizona	University of Maryland
Michigan State University	University of Arkansas	University of Miami
New York University	University of British Columbia	University of Michigan
North Carolina State University	University of Calgary	University of Minnesota-Twin Cities
Northern Illinois University	University of California, Berkeley	University of Missouri-Columbia
Northwestern University	University of California, Davis	University of North Carolina
OhioLINK	University of California, Irvine	University of Notre Dame
Ohio State University	University of California, Los Angeles	University of Oregon
Ohio University	University of California, Riverside	

### Associate Members

University of Pittsburgh	Bowling Green State University	National Humanities Center
University of Rochester	Carleton University	Princeton Theological Seminary
University of Southern California	Carleton College	Purdue University-Calumet
University of South Carolina	Carnegie Mellon University	Reed College
University of Tennessee	Case Western Reserve University	St. Cloud State University
University of Texas-Austin	Chicago State University	St. John's University/College of St. Benedict
University of Toronto	Clemson University	U.S. Environmental Protection Agency
University of Utah	College of St. Catherine	University of Alaska Fairbanks
University of Vermont	College of William & Mary	University of Dayton
University of Virginia	Colorado College	University of Denver
University of Washington	East Carolina University	University of Minnesota-Duluth
University of Wisconsin	Federal Reserve Bank of St. Louis	University of Mississippi
Vanderbilt University	Florida Atlantic University	University of Missouri-Kansas City
Washington State University	Florida International University	University of Missouri-St. Louis
Washington University in St. Louis	George Mason University	University of North Texas
Western Michigan University	Georgia State University	University of Ottawa
Yale University	Grinnell College	University of South Dakota
	Johns Hopkins – Nitze School of Advanced International Studies	University of Texas-San Antonio
	Knox College	University of Victoria
	Lake Forest College	Valparaiso University
	Loyola Marymount University	Western Kentucky University
	Marquette University	Winona State University
	Minnesota State University-Mankato	Wright State University
	Monmouth College	

### Group Members

Antioch College	Hocking Technical College	Rio Grande Community College
Ashland University	Jefferson Technical College	Shawnee State University
Athenaeum of Ohio	John Carroll University	Sinclair Community College
Baldwin-Wallace College	Kenyon College	Southern State Community College
Belmont Technical College	Lakeland Community College	Stark State Community College
Bluffton College	Lima Technical College	State Library of Ohio
Capital University	Lorain Community College	Terra Technical College
Cedarville College	Malone College	Tiffin University
Central Ohio Technical College	Marion Technical College	University of Findlay
Central State University	Medical College of Ohio	University of Toledo
Cincinnati State Technical and Community College	Mount Carmel College of Nursing	Ursuline College
Clark State Community College	Mount Union College	Washington State Community College
Cleveland State University	Mount Vernon Nazarene College	Wilberforce College
College of Mount St. Joseph	Muskingum Technical College	Wilmington College
College of Wooster	North Central Technical College	Wittenberg College
Columbus State Community College	Northeastern Ohio University College of Medicine	Xavier University
Cuyahoga State Community College	Northwest State Community College	Youngstown State University
Defiance College	Oberlin College	
Denison University	Ohio Dominican College	<b>Affiliate Members</b>
Edison State Community College	Ohio Northern University	Association of Research Libraries (ARL)
Franciscan University	Ohio Wesleyan University	Online Computer Library Center (OCLC)
Heidelberg College	Otterbein College	Research Libraries Group (RLG)
Hiram College	Owens Community College	



# Sasi

Vol. 26 No. 1. May 1983.





## Cooperative Africana Microform Project (CAMP)

### Members

University of California, Los Angeles	
Boston University	University of Chicago
Columbia University	University of Florida
Cornell University	University of Illinois-Urbana/ Champaign
Dartmouth College	University of Iowa
Duke University	University of Kansas
Emory University	University of Michigan
Georgetown University	University of Minnesota
Harvard University	University of North Carolina
Indiana University	University of Pennsylvania
Library of Congress	University of Virginia
Michigan State University	University of Wisconsin-Madison
New York Public Library	Yale University
New York University	
Northwestern University	
Ohio University	
Ohio State University	
Princeton University	
Queen's University	
Rutgers University	
Stanford University	
Syracuse Library	
Temple University	
University of California, Berkeley	

### Overseas Members

University of Cambridge, African Studies Center
Harry S. Truman Research Institute, Hebrew University
School of Oriental and African Studies, University of London
Scandinavian Institute of African Studies
South African Library

*Opposite:* The journal *Sash* detailed the activities of the Black Sash organization, a South African group dedicated to legislative change during the apartheid era. Highlights of CRL's African resources are featured in the Summer 2004 *Focus* newsletter at [www.crl.edu](http://www.crl.edu).

## Latin American Microform Project (LAMP)

### Members

Brigham Young University	University of Chicago
Columbia University	University of Connecticut
Cornell University	University of Florida
Duke University	University of Illinois-Urbana/Champaign
Harvard University	University of Kansas
Indiana University	University of Massachusetts
Library of Congress	University of Miami
Michigan State University	University of Michigan
New York Public Library	University of Minnesota
New York University	University of New Mexico
Ohio State University	University of North Carolina
Princeton University	University of Notre Dame
Rice University	University of Pennsylvania
Rutgers University	University of Pittsburgh
Stanford University	University of Southern California
Tulane University	University of Texas-Austin
University of California, Berkeley	University of Toronto
University of California, Irvine	University of Virginia
University of California, Los Angeles	University of Wisconsin-Madison
University of California, Riverside	Vanderbilt University
University of California, San Diego	Yale University
University of California, Santa Barbara	
University of California, Santa Cruz	

## Middle East Microform Project (MEMP)

### Members

Washington University in St. Louis

Columbia University

Yale University

Duke University

Georgetown University

Harvard University

Indiana University

Library of Congress

New York Public Library

New York University

Ohio State University

Princeton University

Stanford University

University of Arizona

University of California, Berkeley

University of California, Los Angeles

University of California, Santa Barbara

University of Illinois-Urbana/  
Champaign

University of Michigan

University of Minnesota

University of North Carolina

University of Pennsylvania

University of Texas-Austin

University of Washington

## South Asia Microform Project (SAMP)

### Members

Brown University	University of Illinois-Urbana/ Champaign
Columbia University	University of Iowa
Cornell University	University of Michigan
Duke University	University of Minnesota
Emory University	University of Missouri-Columbia
Florida State University	University of North Carolina
Harvard University	University of Pennsylvania
Indiana University	University of Texas-Austin
Kansas State University	University of Toronto
Library of Congress	University of Virginia
New School University	University of Washington
New York Public Library	University of Wisconsin-Madison
North Carolina State University	Yale University
Ohio State University	
Princeton University	
Rutgers University	
Syracuse University	
University of British Columbia	
University of California, Berkeley	
University of California, Los Angeles	
University of Chicago	
University of Hawaii	

## **Southeast Asia Microform Project (SEAM)**

### **Members**

Arizona State University  
Columbia University  
Cornell University  
Duke University  
Harvard University  
Library of Congress  
Northern Illinois University  
Ohio University  
Princeton University  
Royal Institute of Linguistics  
and Anthropology (KITLV),  
Netherlands  
University of California, Berkeley  
University of California, Los Angeles  
University of Chicago  
University of Hawaii  
University of Michigan  
University of North Carolina  
University of Oregon  
University of Washington  
University of Wisconsin-Madison  
Yale University

## **Slavic and Eastern Europe Microform Project (SEEMP)**

### **Members**

Arizona State University  
Columbia University  
Cornell University  
Duke University  
George Washington University  
Harvard University  
Indiana University  
Library of Congress  
New York Public Library  
New York University  
Ohio State University  
Princeton University  
Stanford University  
University of Arizona  
University of California, Berkeley  
University of California, Los Angeles  
University of Chicago  
University of Florida  
University of Illinois-Urbana/  
Champaign  
University of Iowa  
University of Kansas  
University of Michigan  
University of Minnesota

University of North Carolina  
University of Pittsburgh  
University of Texas-Austin  
University of Toronto  
University of Washington  
Yale University

*On page 28: Cover text in Hindi and Urdu of a manuscript of devotional poems and hymns authored by Munshi Jagannath Sahay Zamindar and published in 1924 in Lucknow, India by NavalKishore Press. Highlights of CRL's South Asian resources are featured in the Spring 2005 Focus newsletter at [www.crl.edu](http://www.crl.edu).*



मनोरञ्जक  
अर्थात्

दिलबहलाव.

منورنجن عروت دل بهلاؤ

सर्वप्रकार के कविता, गज़ल और भजन आदि के लिए

—मुंशी जगन्नाथ सहाय जर्मिनी

فارسی اردو ناگری انگریزی وان

اگر سہاے صاحب زمیندار

قول و دووم

شاد صاحب مراد

حسب صحت

سین بار

# INDEPENDENT AUDITORS' REPORT AND SUPPLEMENTAL SCHEDULES

## JUNE 30, 2005 AND 2004

To the Board of Directors  
Center for Research Libraries  
Chicago, Illinois

We have audited the accompanying statements of financial position of the Center for Research Libraries (the "Center"), a nonprofit organization, as of June 30, 2005 and 2004, and the related statements of activities and cash flows for the years then ended. These financial statements are the responsibility of the Center's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the Center as of June 30, 2005 and 2004, and the changes in its net assets and its cash flows for the years then ended in conformity with accounting principles generally accepted in the United States of America.

Our audits were performed for the purpose of forming an opinion on the basic financial statements taken as a whole. The information on the supplemental schedules is presented for purposes of additional analysis and is not a required part of the basic financial statements. Such information has been subjected to the auditing procedures applied in the audits of the basic financial statements and, in our opinion, is fairly stated in all material respects in relation to the basic financial statements taken as a whole.

*Smart and Associates, LLP*

October 27, 2005

**CENTER FOR  
RESEARCH LIBRARIES**

June 30, 2005 and 2004

**STATEMENTS OF FINANCIAL POSITION**

	<u>2005</u>	<u>2004</u>
<b>ASSETS:</b>		
Cash and cash equivalents	\$ 3,605,889	\$ 2,944,804
Cash held for others	359,875	314,459
Accounts receivable	42,836	32,063
Grants receivable	472,908	360,083
Prepaid expenses and other	324,712	266,626
Deferred financing costs	111,845	117,437
Property and equipment, net	5,069,555	5,454,242
Total assets	<u>\$ 9,987,620</u>	<u>\$ 9,489,714</u>
<b>LIABILITIES:</b>		
Accounts payable and accrued expenses	\$ 391,917	\$ 523,452
Funds held for others	359,875	314,459
Deferred revenue	3,096,085	2,501,633
Loan payable	1,918,421	2,021,053
Total liabilities	<u>5,766,298</u>	<u>5,360,597</u>
Commitments and contingencies	-	-
<b>NET ASSETS:</b>		
Unrestricted:		
Operating	752,273	521,961
Net investment in property, plant and equipment	3,151,134	3,433,189
	<u>3,903,407</u>	<u>3,955,150</u>
Temporarily restricted	317,915	173,967
Total net assets	<u>4,221,322</u>	<u>4,129,117</u>
Total liabilities and net assets	<u>\$ 9,987,620</u>	<u>\$ 9,489,714</u>

The accompanying notes are an integral part of these financial statements.



**CENTER FOR  
RESEARCH LIBRARIES**

For the years ended June 30, 2005 and 2004

**STATEMENTS OF ACTIVITIES**

	2005			2004		
	Unrestricted	Temporarily Restricted	Total	Unrestricted	Temporarily Restricted	Total
Revenue and other support:						
Membership fees	\$ 4,173,816	\$ -	\$ 4,173,816	\$ 4,096,558	\$ -	\$ 4,096,558
Grants	329,546	426,108	755,654	444,871	(36,798)	408,073
Cataloging revenue	245,834	-	245,834	227,271	-	227,271
Newspaper microfilm sales	191,405	-	191,405	85,591	-	85,591
Access service sales	16,105	-	16,105	13,713	-	13,713
Microform sales	8,460	-	8,460	1,909	-	1,909
Newspaper microfilm fees	8,195	-	8,195	8,195	-	8,195
Interest income	27,672	2,953	30,625	11,766	724	12,490
Miscellaneous income	36,143	-	36,143	21,862	-	21,862
Net assets released from restriction	282,748	(282,748)	-	262,568	(262,568)	-
<b>Total revenue and other support</b>	<b>5,319,924</b>	<b>146,313</b>	<b>5,466,237</b>	<b>5,174,304</b>	<b>(298,642)</b>	<b>4,875,662</b>
Expenses:						
Program:						
Global Newspapers	717,283	-	717,283	730,948	-	730,948
Serials	983,922	-	983,922	732,190	-	732,190
International Dissertations	777,060	-	777,060	706,186	-	706,186
Repository Collections	632,121	-	632,121	575,798	-	575,798
CRL Area Studies	387,302	-	387,302	398,028	-	398,028
Grant Projects	593,758	-	593,758	464,193	-	464,193
<b>Total program activities</b>	<b>4,091,446</b>	<b>-</b>	<b>4,091,446</b>	<b>3,607,343</b>	<b>-</b>	<b>3,607,343</b>
Management and general	587,765	-	587,765	585,831	-	585,831
Fundraising	3,788	-	3,788	3,741	-	3,741
<b>Total expenses</b>	<b>4,682,999</b>	<b>-</b>	<b>4,682,999</b>	<b>4,196,915</b>	<b>-</b>	<b>4,196,915</b>
Change in net assets before changes related to collection items not capitalized	636,925	146,313	783,238	977,389	(298,642)	678,747
Collection items not capitalized	688,668	2,365	691,033	916,542	-	916,542
<b>Change in net assets</b>	<b>(51,743)</b>	<b>143,948</b>	<b>92,205</b>	<b>60,847</b>	<b>(298,642)</b>	<b>(237,795)</b>
Net assets at beginning of year	3,955,150	173,967	4,129,117	3,894,303	472,609	4,366,912
<b>Net assets at end of year</b>	<b>\$ 3,903,407</b>	<b>\$ 317,915</b>	<b>\$ 4,221,322</b>	<b>\$ 3,955,150</b>	<b>\$ 173,967</b>	<b>\$ 4,129,117</b>

The accompanying notes are an integral part of these financial statements.

**CENTER FOR  
RESEARCH LIBRARIES**

For the years ended June 30, 2005 and 2004

**STATEMENTS OF CASH FLOWS**

	2005	2004
<b>Cash flows from operating activities:</b>		
Member and nonmember fees received	\$ 5,017,805	\$ 3,822,566
Grants and contributions received	642,827	242,863
Interest received	30,625	12,490
Cash paid to suppliers and employees	(4,112,111)	(3,665,243)
Interest paid	(47,685)	(32,261)
Net cash provided by operating activities	1,531,461	380,415
<b>Cash flows from investing activities:</b>		
Purchase of collections	(691,033)	(916,542)
Purchase of property	(76,711)	(204,776)
Net cash used in investing activities	(767,744)	(1,121,318)
<b>Cash flows from financing activities:</b>		
Repayment of loans	(102,632)	(94,737)
Net increase (decrease) in cash and cash equivalents	661,085	(835,640)
Cash and cash equivalents at beginning of year	2,944,804	3,780,444
Cash and cash equivalents at end of year	\$ 3,605,889	\$ 2,944,804
<b>Reconciliation of change in net assets to net cash provided by operating activities:</b>		
Change in net assets	\$ 92,205	\$ (237,795)
Adjustments to reconcile change in net assets to net cash provided by operating activities:		
Collections purchased	691,033	916,542
Depreciation expense	461,398	482,999
(Increase) decrease in assets:		
Accounts receivable	(10,773)	39,078
Grants receivable	(112,825)	(165,210)
Prepaid expenses and other	(58,086)	(131,493)
Deferred financing costs	5,592	5,592
(Decrease) increase in liabilities:		
Accounts payable and accrued expenses	(131,535)	(84,958)
Deferred revenue	594,452	(444,340)
Total adjustments	1,439,256	618,210
Net cash provided by operating activities	\$ 1,531,461	\$ 380,415

The accompanying notes are an integral part of these financial statements.

## CENTER FOR RESEARCH LIBRARIES

June 30, 2005 and 2004

### I. NATURE OF ACTIVITIES AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES:

This summary of significant accounting policies of the Center for Research Libraries (the "Center") is presented to assist in understanding the Center's financial statements. The financial statements and notes are representations of the Center's management who is responsible for their integrity and objectivity. These accounting policies conform to accounting principles generally accepted in the United States of America and have been consistently applied in the preparation of the financial statements.

#### **Nature of Activities:**

The Center is a membership consortium of institutions with significant academic and research libraries. The Center's mission is to foster and advance scholarly and scientific research through cost-effective, cooperative programs that provide reliable access through traditional and electronic means to unique and unusual collections of library materials that are in all appropriate formats, international in scope and comprehensive in disciplines.

A majority of the Center's revenue is derived from membership fee assessments. Other revenue and support consists of grants and sales of materials reproduced.

The following provides a brief description of the Center's program services:

#### **Global Newspapers:**

This program improves access to global newspapers for

## NOTES TO FINANCIAL STATEMENTS

scholars and other users worldwide. This is done by developing, managing and preserving a representative collection of newspapers and by stimulating cost savings through collaboration among a variety of partners to expand the long-term availability of newspapers.

#### **Serials:**

The serials program augments the pool of serial titles available for scholarly research by using cooperative collection development to reduce local subscription and space costs.

#### **International Dissertations:**

This program provides comprehensive access to doctoral dissertations submitted to institutions outside the United States and Canada, regardless of format, subject and location.

#### **Repository Collections:**

This program provides access to a large body of material that is either in low use locally or not available in its original form so as to reduce shelving and other costs.

#### **CRL Area Studies:**

This program provides access to a pool of area specific materials that are beyond the means of any individual area studies program. Without this extended program activity, these acquired materials would not otherwise be preserved.

#### **Grant Projects:**

This program consists of various grant funded special projects to collect, preserve and catalog materials based on grantor terms. Grant funds are also used to investigate alternative media storage techniques.

#### **Financial Statement Presentation:**

The Center reports information regarding its financial position and activities according to three classes of net assets: unrestricted net assets, temporarily restricted net assets and permanently restricted net assets. The Center has determined that no net assets are permanently restricted at June 30, 2005 and 2004.

#### **Use of Estimates:**

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

#### **Cash and Cash Equivalents:**

The Center considers its checking account and highly liquid investment securities purchased with an initial maturity of three months or less to be cash and cash equivalents. Cash and cash equivalents exclude funds held for others.

#### **Accounts and Grants Receivable:**

Accounts and grants receivable are stated at the amounts that the Center expects to collect from outstanding balances. The Center performs in-house collections as necessary based on specific circumstances. Bad debts, which are typically minimal, are written off as incurred.

**CENTER FOR  
RESEARCH LIBRARIES**

June 30, 2005 and 2004

**NOTES TO FINANCIAL STATEMENTS**

**1. NATURE OF ACTIVITIES AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES, continued:**

**Property and Equipment:**

Property and equipment with a cost in excess of \$500 and a useful life greater than one year are recorded at cost and are depreciated over the estimated useful lives of the assets. Estimated lives range from three to ten years for furniture and equipment and 30 years for the building and improvements. Upon sale or retirement, the cost and related accumulated depreciation are eliminated from the respective accounts and the resulting gain or loss is included in the statements of activities.

**Funds Held for Others:**

The Center receives and disburses funds on behalf of various area study programs. Funds received and held for these programs are reported as a liability on the statements of financial position. Disbursements of those funds are reported as a reduction of the liability.

**Collections:**

The Center has an extensive collection of library materials which is held for research purposes. The materials were acquired through purchases and contributions since the Center's inception. The Center has adopted a policy of not capitalizing the collections in its financial statements.

Purchases of collection items are recorded as decreases in unrestricted net assets in the year in which the items are acquired, or as decreases in temporarily or permanently restricted net assets if acquired with

restricted funds. Contributed collection items are not reflected on the financial statements. Proceeds from disposals or insurance recoveries are reflected as increases in the appropriate net asset class.

**Deferred Financing Costs:**

The costs incurred in obtaining the Center's loan have been deferred and are being amortized over the life of the loan starting in fiscal 2001.

**Contributions:**

Contributions received are recorded as unrestricted, temporarily restricted or permanently restricted support depending on the existence or nature of any donor imposed restrictions on the use of the funds. Contributions reported as temporarily restricted support are released to unrestricted net assets when the donor restriction expires, that is, when a stipulated time restriction ends or a purpose restriction is accomplished, and are reported in the statements of activities as net assets released from restrictions.

**Revenue Recognition:**

Membership dues are recognized as revenue during the membership year. Dues received in advance of the membership year are accounted for as deferred revenue at year end. Revenue from cost reimbursement type grants is recognized as grant related costs are incurred. Grant funds received in advance are accounted for as deferred revenue.

**Allocation of Expenses:**

The costs of providing the Center's various programs and supporting services have been summarized on a functional basis in the statements of activities. Accordingly, certain costs have been allocated among the programs and

supporting services on the basis of direct salary expenses, physical space occupied and management estimates.

**Income Taxes:**

The Center is a non-profit organization as described in Section 501(c)(3) of the Internal Revenue Code and is exempt from federal and state income taxes. Accordingly, there is no provision for income taxes recorded in the accompanying financial statements.

**2. COLLECTIONS:**

The Center's collections are made up of a wide array of publications and print material, international in scope, that are held for educational, research, scientific and curatorial purposes. New acquisitions as well as large segments of existing collections are catalogued. All holdings are preserved and their existence and condition are continuously monitored. The collections are subject to a policy that requires proceeds from their sales to be used to acquire other items for collections. No collection items were disposed of through sales in 2005.

**3. PREPAID EXPENSES AND OTHER:**

Prepaid expenses and other consisted of the following:

	<u>June 30.</u>	
	<u>2005</u>	<u>2004</u>
Cataloging credits	\$156,589	\$196,125
Advanced to Center for South Asia Libraries	137,775	52,586
Prepaid expenses	<u>30,348</u>	<u>17,915</u>
Total	<u>\$324,712</u>	<u>\$266,626</u>

**CENTER FOR  
RESEARCH LIBRARIES**

June 30, 2005 and 2004

**3. PREPAID EXPENSES AND OTHER, continued:**

In the course of cataloging its dissertations collection, the Center incurs usage fees to access the OCLC Online Computer Library Center ("OCLC") database and also earns credits from OCLC by establishing records on the database. The Center had earned cumulative net credits of \$156,589 and \$196,125 as of June 30, 2005 and 2004, respectively. Credits will be applied to future use of OCLC services.

The Center has entered into an agreement with the Center for South Asia Libraries ("CSAL") to act as administrator and custodian for CSAL. In this capacity, the Center receives funds on behalf of CSAL and pays expenditures related to CSAL from those funds. During fiscal 2005 and 2004, the Center made net advances to CSAL resulting in an amount receivable as of June 30, 2005 and 2004 of \$137,775 and \$52,586, respectively.

**4. PROPERTY AND EQUIPMENT:**

Property and equipment consisted of the following:

	<u>June 30,</u>	
	<u>2005</u>	<u>2004</u>
Land	\$ 128,446	\$ 128,446
Building and furniture	10,243,405	10,234,246
Equipment	<u>1,375,470</u>	<u>1,307,917</u>
	11,747,321	11,670,609
Less: Accumulated depreciation	<u>(6,677,766)</u>	<u>(6,216,367)</u>
Property and equipment -- net	<u>\$ 5,069,555</u>	<u>\$ 5,454,242</u>

Depreciation expense was \$461,398 and \$482,999 for the years ended June 30, 2005 and 2004, respectively.

**NOTES TO FINANCIAL STATEMENTS**

**5. ACCOUNTS PAYABLE AND ACCRUED EXPENSES:**

Accounts payable and accrued expenses consisted of the following:

	<u>June 30,</u>	
	<u>2005</u>	<u>2004</u>
Accounts payable	\$181,164	\$240,670
Accrued vacation	112,488	115,271
Accrued salaries and withholdings	78,105	76,809
Other accrued expenses	<u>20,160</u>	<u>90,702</u>
Total	<u>\$391,917</u>	<u>\$523,452</u>

**6. LOAN PAYABLE:**

The Center obtained a \$2,400,000 loan during fiscal 2001 under the Illinois Educational Facilities Authority's Cultural Pooled Financing Program. The loan is collateralized by a bank standby letter of credit pursuant to a reimbursement agreement. To secure its obligations under the reimbursement agreement, the Center has provided a mortgage and security agreement to the bank mortgaging its real property and granting a security interest in its personal property.

The financial covenants to the reimbursement agreement provide that the Center maintain a debt service coverage ratio of 1.1 to 1.0 measured semi-annually on each June 30 and December 31 on a rolling 12 month basis, and to maintain certain levels of unrestricted liquid cash and investments. These covenants were met for the year ended June 30, 2005.

This loan is repayable in monthly installments of \$7,895, plus interest at a variable rate (2.3% at June 30, 2005), with a final maturity in 2025. Interest expense for the years ended June 30, 2005 and 2004 was \$47,685 and \$32,226, respectively.

**Principal payments by year are as follows:**

For the years ending June 30,	
2006	\$ 94,740
2007	94,740
2008	94,740
2009	94,740
2010	94,740
2011 and thereafter	<u>1,444,721</u>
	<u>\$1,918,421</u>

**7. TEMPORARILY RESTRICTED NET ASSETS:**

Temporarily restricted net assets arise from grants received from private foundations to support cataloging, microform projects, digitization, digital preservation activities and the purchase of equipment to automate library materials. Net assets were released from donor restriction by incurring expenses of \$282,748 and \$262,568 in 2005 and 2004, respectively.

**8. FUNDS HELD FOR OTHERS:**

The Center serves as a fiscal agent for groups involved in area study activities. The area study groups assess fees to their members and incur expenditures for the acquisition of international library materials. The Center held funds for eight different groups at June 30, 2005 in the amount of \$359,875 and held funds for six different groups at June 30, 2004 in the amount of \$314,459.

## CENTER FOR RESEARCH LIBRARIES

June 30, 2005 and 2004

### 9. PENSION PLAN:

The Center's retirement plan is a defined contribution, money purchase pension plan. Under this plan, funds contributed by the employer and participating employees are used to purchase retirement annuity and death benefit policies for the participants through the Teachers Insurance and Annuity Association and/or the College Retirement Equities Fund. Contributions made by the Center are based on participants' compensation. The Center's contribution for fiscal 2005 and 2004 was \$184,963 and \$156,603, respectively.

### 10. CONCENTRATION OF CREDIT RISK:

The Center maintains its cash accounts primarily with banks located in Illinois and in brokerage accounts, which are not federally insured. The cash balances are insured by the Federal Deposit Insurance Corporation ("FDIC") up to \$100,000 per bank. The Center had cash balances on deposit at June 30, 2005 that exceeded the balance insured by the FDIC by approximately \$3,993,000. Management minimizes the risk of loss by routinely monitoring account transactions and using only reputable financial institutions.

### 11. RELATED PARTY TRANSACTIONS:

The Center earns cataloging revenues from OCLC Online Computer Library Center, Inc. ("OCLC") and also purchases cataloging and other services from OCLC. A member of the Center's Board of Directors is employed by OCLC. Cataloging revenues were \$245,834 and \$227,271 for fiscal 2005 and 2004, respectively. Amounts due from OCLC in the form of cataloging credits were \$156,589 and \$196,125 at

## NOTES TO FINANCIAL STATEMENTS

June 30, 2005 and 2004, respectively. Total services purchased from OCLC were approximately \$400,000 and \$222,000 for the years ended June 30, 2005 and 2004, respectively.

The Center also routinely provides membership services to educational institutions that employ members of its Board of Directors.

## **SUPPLEMENTAL SCHEDULES**

**CENTER FOR  
RESEARCH LIBRARIES**  
For the year ended June 30, 2005

**SCHEDULE OF FUNCTIONAL EXPENSES AND COLLECTIONS EXPENDITURES**

	Program Services					Supporting Services			Total
	Global Newspapers	Serials	International Dissertations	Repository Collections	CRL Area Studies	Grant Projects	Management and general	Fundraising	
<b>Support services:</b>									
Cataloging fees	\$ 2,609	\$ 2,609	\$ 208,690	\$ 44,347	\$ 2,609	\$ -	\$ -	\$ -	\$ 260,864
Borrowing transaction fees	1,078	908	224	711	183	-	-	-	3,104
Innovative	17,762	14,957	3,697	11,705	3,014	-	-	-	51,135
Microform costs	89,275	-	-	-	-	3,082	-	-	92,357
Other support	9,909	23,120	-	29,726	3,303	10,000	-	-	76,058
	<u>120,633</u>	<u>41,594</u>	<u>212,611</u>	<u>86,489</u>	<u>9,109</u>	<u>13,082</u>	<u>-</u>	<u>-</u>	<u>483,518</u>
<b>Personnel and operations:</b>									
Consumable supplies	12,592	22,940	9,672	11,911	6,174	6,110	12,455	240	82,094
Memberships	4,286	3,615	918	2,836	755	-	16,853	-	29,263
Insurance	7,608	6,320	3,535	6,082	6,011	-	20,126	464	50,146
Travel	1,928	1,623	401	1,270	327	25,478	7,612	-	38,639
Business expense	232	232	227	230	319	755	3,492	-	5,487
Printing	-	-	-	-	-	6,062	6,583	-	12,645
Postage and delivery	22,285	23,520	22,163	22,443	21,308	2,628	19,686	-	134,033
Telecommunications	3,646	6,524	3,153	3,929	851	761	2,240	-	21,104
Board and council expense	-	-	-	-	-	-	24,135	-	24,135
Member relations	-	-	-	-	-	-	14,237	-	14,237
Other outside support	9,155	25,553	8,200	13,015	5,947	211,271	106,517	256	379,914
Personnel	371,927	566,175	366,679	309,734	290,483	266,683	340,064	1,975	2,513,720
Indirect expense	-	-	-	-	-	60,809	(60,809)	-	-
	<u>433,659</u>	<u>656,502</u>	<u>414,948</u>	<u>371,450</u>	<u>332,175</u>	<u>580,557</u>	<u>513,191</u>	<u>2,935</u>	<u>3,305,417</u>
<b>Plant and other:</b>									
Equipment leases	1,554	697	703	690	685	119	656	-	5,104
Service contracts	16,257	14,143	15,716	12,172	10,960	-	23,558	272	93,078
Repairs	6,082	11,352	5,575	6,758	1,440	-	2,110	24	33,341
Utilities	42,032	78,455	38,529	46,705	9,952	-	14,580	168	230,421
	<u>65,925</u>	<u>104,647</u>	<u>60,523</u>	<u>66,325</u>	<u>23,037</u>	<u>119</u>	<u>40,904</u>	<u>464</u>	<u>361,944</u>
	<u>620,217</u>	<u>802,743</u>	<u>688,082</u>	<u>524,264</u>	<u>364,321</u>	<u>593,758</u>	<u>554,095</u>	<u>3,399</u>	<u>4,150,879</u>
<b>Interest expense (including letter-of-credit fees totaling \$23,037)</b>	12,901	24,080	11,826	14,335	3,054	-	4,475.00	51.00	70,722
<b>Depreciation:</b>									
Building	56,562	105,576	51,849	62,850	13,392	-	19,620	227	310,076
Equipment and furniture	27,603	51,523	25,303	30,672	6,535	-	9,575	111	151,322
	<u>84,165</u>	<u>157,099</u>	<u>77,152</u>	<u>93,522</u>	<u>19,927</u>	<u>-</u>	<u>29,195</u>	<u>338</u>	<u>461,398</u>
	<u>\$ 717,283</u>	<u>\$ 983,922</u>	<u>\$ 777,060</u>	<u>\$ 632,121</u>	<u>\$ 387,302</u>	<u>\$ 593,758</u>	<u>\$ 587,765</u>	<u>\$ 3,788</u>	<u>\$ 4,682,999</u>
<b>Collection expenditures - not capitalized:</b>									
Materials	\$ 224,300	\$ 210,009	\$ 28,000	\$ 202,120	\$ 7,000	\$ 1,397	\$ -	\$ -	\$ 672,826
Preservation	-	-	-	15,612	-	-	-	-	15,612
Reference works	-	-	-	2,595	-	-	-	-	2,595
	<u>\$ 224,300</u>	<u>\$ 210,009</u>	<u>\$ 28,000</u>	<u>\$ 220,327</u>	<u>\$ 7,000</u>	<u>\$ 1,397</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 691,033</u>



**SCHEDULE OF PROGRAM REVENUE AND EXPENSES - GRANTS**

	Temporarily Restricted							
	H. Luce Foundation	Mellon/Delmas Foundation	Mellon Foundation			Delmas Foundation		Total Temporarily Restricted
	Vietnam Microforming	Collection Assessment Project	Dissertation	JSTOR	Area Studies	Political Web Archive	Certification of Digital Archives	
<b>Revenue:</b>								
Federal grants	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Foundations and other	-	-	4,992	(28,630)	(8,254)	-	433,000	25,000
Investment income	-	-	-	1,684	1,269	-	-	-
<b>Total revenue</b>	<b>-</b>	<b>-</b>	<b>4,992</b>	<b>(26,946)</b>	<b>(6,985)</b>	<b>-</b>	<b>433,000</b>	<b>25,000</b>
<b>Expenses:</b>								
Outside professional services	-	-	-	20,649	21,576	-	155,832	2,650
Salaries	-	-	-	13,196	4,610	-	-	-
SA salaries	-	-	-	8,360	-	-	-	2,250
Travel	-	-	-	-	-	-	-	244
FICA	-	-	-	1,510	-	-	-	158
Retirement	-	-	-	1,401	-	-	-	-
Medical insurance	-	-	-	730	-	-	-	-
Other library support	10,000	-	-	-	-	-	-	-
Other business expense	-	-	-	28	-	-	-	419
Printing	-	-	-	-	-	-	-	-
Library supplies	-	-	-	4,173	-	-	-	-
Microform costs	3,082	-	-	-	-	-	-	-
Postage and delivery	-	-	-	2,546	-	-	-	-
Office supplies	250	-	-	400	-	-	-	-
Workmen's compensation	-	-	-	133	-	-	-	23
Telecommunication	-	-	-	-	-	-	110	-
Other employee benefits	-	-	-	143	-	-	-	-
Equipment purchases	-	-	-	-	-	-	-	-
Prior year reclassification	-	-	-	-	-	-	-	-
Indirect expense allocation	-	(412)	-	(621)	104	(2,703)	-	-
<b>Total expenses</b>	<b>13,332</b>	<b>(412)</b>	<b>-</b>	<b>52,648</b>	<b>26,290</b>	<b>(2,703)</b>	<b>155,942</b>	<b>5,744</b>
Collections materials	47	-	-	2,318	-	-	-	-
<b>Total expenses and collections</b>	<b>13,379</b>	<b>(412)</b>	<b>-</b>	<b>54,966</b>	<b>26,290</b>	<b>(2,703)</b>	<b>155,942</b>	<b>5,744</b>
Change in net assets	(13,379)	412	4,992	(81,912)	(33,275)	2,703	277,058	19,256
Net assets at beginning of year	34,980	(412)	(4,992)	83,818	63,275	(2,703)	-	-
Net assets released for capitalized equipment	-	-	-	1,906	30,000	-	-	-
<b>Net assets at end of year</b>	<b>\$ 21,601</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 277,058</b>	<b>\$ 19,256</b>
								<b>\$ 317,915</b>

**SCHEDULE OF PROGRAM REVENUE AND EXPENSES - GRANTS, continued**

	U of C		Reimbursement										Total reimbursement	Total		
	South Asian Information Access - CRL	South Asian Information Access - UC	DDSA - UC	SSRC Hemingway Collection Preservation (Cuba)	CAORC American Overseas Digital Library	DOE Digital South Asian Library	NEH ICON I	NEH ICON II	NEH ICON III	CLIR Print Repositories Study	IMLS Cooperative Preservation Conference	AAU DATAD			ARL Global Resources Network	
<b>Revenue:</b>																
Federal grants	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 35,433	\$ 76,115	\$ -	\$ 26,544	\$ -	\$ -	\$ 138,092	\$ 138,092	
Foundations and other	20,662	32,664	16,088	2,624	58,134	-	-	-	-	-	-	27,937	33,345	191,454	617,562	
Investment income	-	-	-	-	-	-	-	-	-	-	-	-	-	-	2,953	
<b>Total revenue</b>	<b>20,662</b>	<b>32,664</b>	<b>16,088</b>	<b>2,624</b>	<b>58,134</b>	<b>-</b>	<b>-</b>	<b>35,433</b>	<b>76,115</b>	<b>-</b>	<b>26,544</b>	<b>27,937</b>	<b>33,345</b>	<b>329,546</b>	<b>758,607</b>	
<b>Expenses:</b>																
Outside professional services	-	-	-	-	-	-	-	-	-	-	4,094	5,100	1,370	10,564	211,271	
Salaries	12,397	14,798	7,288	2,315	44,723	-	-	-	42,988	-	9,989	19,674	23,879	178,051	195,857	
SA salaries	17,060	-	-	-	-	-	-	-	-	-	-	-	-	17,060	27,670	
Travel	2,608	-	-	-	-	-	-	-	5,515	-	346	14,903	1,861	25,233	25,477	
FICA	1,921	1,133	557	-	3,134	-	-	-	3,012	-	764	1,379	1,673	13,573	15,241	
Retirement	195	1,478	729	-	4,401	-	-	-	4,230	-	-	-	1,633	12,666	14,067	
Medical insurance	642	-	-	-	5,369	-	-	-	4,586	-	999	-	-	11,596	12,326	
Other library support	50	-	-	-	-	-	-	-	-	-	-	-	259	309	10,309	
Other business expense	-	-	-	-	-	-	-	-	-	-	-	-	-	-	447	
Printing	-	-	-	-	-	-	-	-	-	-	-	-	6,062	6,062	6,062	
Library supplies	-	-	-	-	-	-	-	-	701	-	-	-	-	701	4,874	
Microform costs	-	-	-	-	-	-	-	-	-	-	-	-	-	-	3,082	
Postage and delivery	-	-	-	-	22	-	-	-	19	-	-	39	-	80	2,626	
Office supplies	152	-	-	-	-	-	-	-	380	-	-	-	55	587	1,237	
Workmen's compensation	128	78	39	-	254	-	-	-	244	-	58	-	-	801	957	
Telecommunication	-	-	-	-	-	-	-	-	-	-	-	50	599	649	759	
Other employee benefits	14	32	16	-	112	-	-	-	250	-	-	-	-	424	567	
Equipment purchases	-	-	-	-	119	-	-	-	-	-	-	-	-	119	119	
Prior year reclassification	(22,604)	15,145	7,459	-	-	-	-	-	-	-	-	-	-	-	-	
Indirect expense allocation	8,099	-	-	-	-	(2,505)	1,470	35,039	15,157	(14)	7,208	(2,215)	2,202	64,441	60,809	
<b>Total expenses</b>	<b>20,662</b>	<b>32,664</b>	<b>16,088</b>	<b>2,315</b>	<b>58,134</b>	<b>(2,505)</b>	<b>1,470</b>	<b>35,039</b>	<b>77,082</b>	<b>(14)</b>	<b>23,458</b>	<b>38,930</b>	<b>39,593</b>	<b>342,916</b>	<b>593,757</b>	
Collections materials	-	-	-	-	-	-	-	-	(967)	-	-	-	-	(967)	1,398	
<b>Total expenses and collections</b>	<b>20,662</b>	<b>32,664</b>	<b>16,088</b>	<b>2,315</b>	<b>58,134</b>	<b>(2,505)</b>	<b>1,470</b>	<b>35,039</b>	<b>76,115</b>	<b>(14)</b>	<b>23,458</b>	<b>38,930</b>	<b>39,593</b>	<b>341,949</b>	<b>595,155</b>	
Change in net assets	-	-	-	309	-	2,505	(1,470)	394	-	14	3,086	(10,993)	(6,248)	(12,403)	163,452	
Net assets at beginning of year	-	-	-	(309)	-	(2,505)	1,470	(394)	-	(14)	(3,086)	10,993	7,097	13,252	187,218	
Net assets released for capitalized equipment	-	-	-	-	-	-	-	-	-	-	-	-	849	849	32,755	
<b>Net assets at end of year</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 317,915</b>	





میں نے عرف دل بہلا  
مندر कविता, गज़ल और भजन  
-मुंशी जगन्नाथ सहाय  
فارسی اردو انگریزی دان بچو  
ہمیں نے سہاے صاحب زمیندار  
جسٹا اور دوسرے

articular de cada mes: y sien  
dia dos de Abril el propio  
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, y los que no lo son, para  
sean, lo celebrémos los días  
e cada mes con un corto  
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s un remedio uníversal para



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